



# DRAFT OPERATIONAL PLAN 2024-2025 (PARTS 1 & 2)





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#### RESPONSIBLE OFFICER(S) ACRONYM DEFINITIONS

RESPONSIBLE OFFICER POSITION	RESPONSIBLE OFFICER ACRONYM
General Manager	GM
Director Operations & Technical	DOTS
Services	
Director Finance & Corporate	DFCS
Services	
Water Network Manager	WNM
Water Quality Manager	WQM
Asset Officer	AO
Governance & Executive Support	GESO
Officer	



#### STRATEGIC PRIORITY 1

#### PROVIDING A HIGH QUALITY AND RELIABLE DRINKING WATER SUPPLY

KEY RE	SULT AREA – 1.1 SERVICE PROVISION THR	OUGH FIT FOR	PURPO	SE INFR	ASTRU	CTURE
Activity	.1.1 – Deliver capital works program based on a	sset management d	ata.			
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.1.1.1	Deliver capital works in accordance with adopted capital works program.	DOTS & AO	х	х	х	х
Activity	.1.2 – Review, update and implement maintenanc	e program.		ī	ī	I
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.1.2.1	Implement maintenance program (i.e. flushing, hydrants, reservoirs, pump stations, systems checks, etc).	DOTS & WNM	х	x	х	х
Activity	.1.3 – Develop and implement backflow prevention	on program.		T	T	
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.1.3.1	Develop and implement backflow prevention program.	DOTS & WNM	x	x	x	х
Activity	.1.4 – Undertake regular water meter replaceme	nt program.				
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.1.4.1	Water meters regularly inspected and replaced in accordance with CTW's meter replacement policy (i.e. every 7,500 kilolitres)	DOTS & WNM	x	х	х	х
Activity	.1.5 – Consider potential use of CTW's existing ur	nderutilised ground	water so	urces.		
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.1.5	Undertake water quality analysis of groundwater sources to determine usage suitability. <b>Note: To be delivered in FY24/25.</b>	DOTS & WQM				



	KEY RESULT AREA – 1.2 ENSURE CO.	MPLIANCE WITH	I REGU	LATION		
Activity	1.2.1 – Review and update CTW's Drinking Water	Management Syst	em (DW	MS).		
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.2.1.1	Complete annual review and update of CTW's Drinking Water Management System (DWMS).	DOTS & WQM		x		
Activity activities	1.2.2 – Inform and involve CTW's customers and re	egulators about pro	jects, pro	ograms c	ınd other	
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.2.2.1	Inform and involve CTW's customers and regulators about projects, programs and other activities via media releases, social media and performance monitoring reporting.	GM & DOTS	×	x	х	х
Activity	.2.3 – Undertake strategic reviews of water treat	ment facilities.				
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.2.3.1	Undertake an independent strategic review of the Blayney Water Treatment Plant to ascertain future upgrade options and operations.	DOTS & WQM	x	х		
Activity guideline	1.2.4 – Undertake regular water sampling program	ms in accordance w	ith NSW	Health I	DWMS	
gordenne	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.2.4.1	Undertake regular water sampling throughout the water supply network in accordance with NSW Health DWMS guidelines.	WQM	x	x	x	х



	KEY RESULT AREA – 1.3 BEST PRAC	CTICE ASSET MA	NAGE/	MENT		
_	.3.1 – Assets are managed strategically, using whand financial management.	ole of life methodo	ology to i	improve	delivery	of
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.3.1.1	Assets are managed strategically, using whole of life methodology to improve delivery of services and financial management.	DOTS & AO	x	х	x	х
_	.3.2 – Review and update Integrated Water Cycle regulatory best practice guidelines.	le Management Plo	ın (IWCA	۸) in acco	ordance v	with
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.3.2.1	Review and update Integrated Water Cycle Management Plan (IWCM) in accordance with applicable regulatory best practice guidelines.	GM & DOTS	x	x	х	х
	.3.3 – Review and update strategic business planguidelines.	in accordance with	applica	ble regu	latory be	est
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.3.3.1	Engage specialist consultant to assist with the review and update of the strategic business plan (SBP) in accordance with applicable regulatory best practice guidelines.	GM		х	х	x
KE'	Y RESULT AREA – 1.4 MITIGATE ENVIRONA	MENTAL IMPACT	S OF SE	RVICE	DELIVER	Υ
Activity 1	.4.1 – Develop and implement a catchment manage	gement plan for La	ke Rowlo	ands.	1	
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.4.1.1	Develop and implement Lake Rowlands catchment management plan.	DOTS & WQM	х	х	х	
	.4.2 – Review and update Renewable Energy Action projects.	ion Plan (REAP) incl	uding so	lar and l	oattery	



	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.4.2.1	Review and update Renewable Energy Action Plan (REAP) including solar and battery optimisation projects.	DOTS	х			
Activity impacts.	1.4.3 – Continue to review operational processes w	vith the objective of	f further	mitigatin	g enviro	nmental
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
1.4.3.1	Investigate opportunities to utilise electronic fleet vehicles and battery operated small plant where practicable and economically viable.	DOTS, WNM & WQM		х		
	KEY RESULT AREA – 1.5 EFFI	CIENT USE OF V	VATER	l		ı
Activity	.5.1 – Provide customers with regular and current	information regard	ding how	to use w	ater wis	ely.
Activity	TASK	RESPONSIBLE OFFICER(S)	ding how	to use w	vater wis	ely.
1.5.1.1		RESPONSIBLE				
1.5.1.1	TASK  Provide customers with regular and current information regarding how to use water wisely	RESPONSIBLE OFFICER(S) GM, DOTS & GESO	Q1 x	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>
1.5.1.1	TASK  Provide customers with regular and current information regarding how to use water wisely via website, social media and newsletters.	RESPONSIBLE OFFICER(S) GM, DOTS & GESO	Q1 x	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>



#### STRATEGIC PRIORITY 2

#### AN EFFICIENT, SUSTAINABLE AND CUSTOMER FOCUSSED ORGANISATION

	KEY RESULT AREA – 2.1 QUAL	ITY CUSTOMER	SERVIC	E		
Activity 2	2.1.1 – Review and update community/stakeholde	r engagement strat	egy.			
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.1.1.1	Review and update community/stakeholder engagement strategy.	GESO		x		
Activity 2	2.1.2 – Undertake customer satisfaction survey.			T		
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.1.2.1	Engage specialist consultant to undertake a customer satisfaction survey.	GM & GESO	x			
2.1.2.2	Develop an action plan for improvement based on customer feedback.	GM & GESO		х		
Activity 2	2.1.3 – Review and update levels of service and re	eport on performan	ce.	_		
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.1.3.1						
2.1.3.1	Review and update levels of service for operations and customer service.	GM, DOTS & DFCS	х			
2.1.3.2	•		х	x	х	х
2.1.3.2	operations and customer service.  Report on performance against levels of	GM, DOTS & DFCS				х
2.1.3.2	Report on performance against levels of service.	GM, DOTS & DFCS				x Q4



	KEY RESULT AREA – 2.2 SOUND	FINANCIAL MAN	NAGEM	ENT		
Activity 2	2.2.1 – Review and update long term financial pla	n (LTFP).				
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.2.1.1	Review and update long term financial plan (LTFP) on an annual basis.	DFCS				x
2.2.1.2	Complete Quarterly Budget Review Statements and report to Council.	DFCS	х	х	х	х
2.2.1.2	Prepare Annual Financial Statements for audit.	DFCS	х	х		
2.2.1.3	Report outcomes of Annual Financial Statements audit to the Office of Local Government, Council and Audit Risk & Improvement Committee (ARIC).	DFCS		x	х	
2.2.1.4	Prepare for Interim Financial Audit.	DFCS				х
	2.2.2 – Review schedule of fees and charges as ponent and adoption by council.	art of the annual op	eration	al plan de	evelopme	ent for
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.2.2.1	Review schedule of fees and charges to ensure ongoing financial sustainability.	DFCS			x	x
2.2.2.2	Present updated schedule of fees and charges to Council for endorsement and adoption.	DFCS				х
	2.2.3 – Collaborate with constituent councils in the 1	review and update	of the D	)evelopm	ent Serv	icing
Plan (DS	P) in accordance with applicable guidelines.	l				
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.2.3.1	Engage a specialist consultant to facilitate a workshop with constituent councils to review and update the DSP in accordance with	GM				



Activity 2	2.2.4 – Explore additional revenue stream opportu	nities.				
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.2.4.1	Explore additional revenue stream opportunities (i.e. feasibility of becoming an energy supplier, sale of non-potable water for construction projects, etc).	GM, DOTS & DFCS	х	х	x	x
	2.2.5 – Secure grant funding where available to substructure.	pport the delivery	and dev	elopmen	nt of servi	ices
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.2.5.1	Apply for grant funding where available to support the delivery and development of services and infrastructure.	GM, DOTS & DFCS	x	x	х	х
	ey result area – 2.3 continuous impi			NAGIN	IG RISK	
Activity 2	2.3.1 – Manage the risk management framework in	ncluding the risk reg	gister.			
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.3.1.1	Regularly review and update the risk register and present to the Audit Risk & Improvement Committee (ARIC).	DFCS	х	х	x	X
Activity 2	2.3.2 – Review and update Business Continuity Plan	ı (BCP).				
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.3.2.1	Review and update Business Continuity Plan (BCP). Note: To be undertaken in FY23/24 & FY25/26.	DFCS		х	х	
	2.3.3 – Review and update internal audit plan in core (ARIC).	onsultation with the	Audit Ri	sk & Imp	rovement	
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.3.3.1	Review and update internal audit plan in consultation with the Audit Risk and Improvement Committee (ARIC).	DFCS				x



	2.3.4 — Review and update CTW's Work, Health & nce with WHS legislation.	Safety (WHS) pol	licy and	procedui	es in	
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.3.4.1	Review and update CTW's Work, Health & Safety (WHS) policy and procedures in accordance with WHS legislation.	DOTS		х		х
	KEY RESULT AREA – 2.4 A CAPABLE A				E	
Activity 2	2.4.1 – Review, update and implement CTW's Wor	rkforce Manageme	nt Strate	ду.		
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.4.1.1	Review, update and implement CTW's Workforce Management Strategy. Note: To be undertaken in FY23/24 & FY25/26.	GM, DFCS & DOTS	x	х		
Activity 2	2.4.2 – Provide staff with professional developmer	nt opportunities to r	neet futu	re needs	<u> </u> 	
·	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.4.2.1	Encourage staff during staff meetings and performance reviews to undertake professional development and networking opportunities to meet future needs.	GM, DFCS & DOTS	х	х	х	х
Activity 2	2.4.3 – Develop capability and innovate with techr	nological advances	in the fie	eld.		
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
2.4.3.1	Develop capability and innovate with technological advances in the field (i.e. smart metering, intramaps, etc).	DOTS	х	х	х	x



#### STRATEGIC PRIORITY 3

#### REGIONAL LEADERSHIP AND COLLABORATION

	KEY RESULT AREA – 3.1 REGIONAL COL	LABORATION A	ND PAF	RTNERSI	HIPS	
	3.1.1 – Work closely with Central NSW Joint Orgo (CWUA) for the continued delivery of safe and sec					ities
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
3.1.1.1	Attend, participate and contribute to CNSWJO and CWUA meetings for the continued delivery of safe and secure quality drinking water for the region.	GM, DOTS & DFCS	x	х	х	x
	3.1.2 – Participate in CNSWJO opportunities for resharing, and advocacy for strategic regional prior		ement a	ctivities, l	knowledg	ge and
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
3.1.2.1	Participate in CNSWJO opportunities for relevant joint procurement activities, knowledge and resource sharing, and advocacy for strategic regional priorities.	GM, DFCS & DOTS	х	х	x	x
	3.1.3 – Collaborate with and support constituent coll growth to the region.	ouncils to attract res	idential,	commer	cial and	
maosima	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
3.1.3.1	Collaborate with and support constituent councils to attract residential, commercial and industrial growth to the region.	GM & DOTS	х	х	х	x
Activity 3	3.1.4 – Consider further regional water security pi	peline linkages to f	orm a C	entral-W	est wate	r grid.
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
3.1.4.1	Continued collaboration with Parkes Shire Council, Forbes Shire Council and DPE Water for the Centroc Water Grid Pipeline project.	GM & DOTS	х	x	x	х



3.1.4.2	Continued collaboration with Cabonne Council, Orange City Council and DPE Water for the development and completion of the Sub- Regional Town Water Strategy.	GM & DOTS	х	х	х	х
	3.1.5 – Reach agreement with all other relevant working in the regional water assets across LGA boundaries.		governa	nce, man	agement	and
operano	n of regional water assets across LGA boundaries.					
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
3.1.5.1	Reach agreement with all other relevant water utilities on the governance, management and operation of regional water assets across LGA boundaries.	GM & DOTS	x	х	х	x
	3.1.6 – Continue to be a key delivery partner of the afrastructure NSW and WaterNSW.	e Belubula Water	Security	Project (	BWSP) v	vith
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
3.1.6.1	Continue to represent CTW at all Belubula Water Security Project (BWSP) steering and working group meetings.	GM & DOTS	х	х	х	х
3.1.6.2	Continue to advocate for BWSP construction for increased regional water security.	GM & DOTS	x	x	x	х
	KEY RESULT AREA – 3.2 REGIONAL LEA					ion in
industry	groups and bodies.		I	I	I	
	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
3.2.1.1	Continue to explore opportunities to influence water industry policy and direction through participation in industry groups and bodies.	GM	х	х	х	х
	3.2.2 – Continue to collaborate and build upon the and advocate collectively on water industry issues.	strong relationship	with the	other w	ater cour	nty
COUNCIES	TASK	RESPONSIBLE OFFICER(S)	Q1	Q2	Q3	Q4
3.2.2.1	Continue to regularly meet and correspond with other water county councils regarding water industry and governance issues.	GM	х	х	х	х



# Operational Plan Part 2

# **Financials**

Annual Budget including Fees & Charges





#### STATEMENT OF REVENUE POLICY

Council is conscious of the needs of its consumers which require a reliable and high quality water supply that complies with the Australian Drinking Water Guidelines. Council is also aware of ensuring that its pricing policies must permit the renewal and upgrading of its water network infrastructure so that current service levels can be maintained into the future.

The following principles are applied in the Revenue Policy:

- 1. Full cost recovery inclusive of both direct and indirect costs.
- 2. Seeking to achieve an operating surplus before capital amounts each financial year.
- 3. Ability to fund the Capital Program to maintain service levels by renewing ageing infrastructure.
- 4. Infrastructure is upgraded where is required to maintain service to standards of service for users needs
- 5. Statutory charges are applied in accord with legislative requirements.
- 6. Capacity to service any borrowing requirements.
- 7. Price changes are communicated to consumers on a timely basis.

Council applies the principles of the Regulatory Assurance Framework (RAF) developed by the Department of Climate Change, Environment, Energy and Water when it comes to determining its fees and charges.

In summary, the following pricing regime exists for Central Tablelands Water:

- 1. A two part pricing policy of an availability (access) charge, determined on the diameter of the meter, and a straight line consumption charge.
- 2. There are no non-residential cross subsidies.
- 3. Water accounts are rendered quarterly so that users have a timely record of consumption and costs.
- 4. Development Service Charges are set in accord with methodology set down in accord with the Development Servicing Plan

Council has reviewed its Revenue Policy for 2024/25 with the main features being:

- 1. An increase in the consumption charge of 3.13% from \$3.84 to \$3.96 per kilolitre (kl) to assist with funding the large water supply network.
- 2. Availability charges will increase by 7.35% and applied in accordance with the Flow Capacity Factors outlined below. (meter size of service connection, determines the load that a service can put upon the network)
- 3. Bulk Supply Water charges to other Councils will rise to \$2.38 per kl.



- 4. Development contributions have been set in accordance the 2021 Development Servicing Plan (DSP). (as per the movement in the Sydney CPI)
- 5. Legal Expenses incurred for debt recovery purposes now includes all associated costs including early stage and late stage intervention in accordance with Council's Water Charges Debt Recovery Policy.
- 6. Section 603 Certificate fees have been set at the approved of \$100 in accord with the advice from the Office of Local Government.
- 7. Special Reading Fees have been set at \$100.
- 8. The fee at Council's automatic filling stations will be set at \$8.70 per kl.
- 9. The fee at Council's standpipes will be set at \$10.00 per kl.
- 10. Service connection fees and private works have been increased by 7% to reflect the cost of providing these services in particular employee wages and materials.
- 11. The processing fee for customer requested account refunds will be set at \$50.00. This only applies if more than one request is made in each financial year.
- 12. In accordance with the directive of the Office of Local Government (OLG) interest applied on overdue accounts will be at the rate of 10.5%.
- 13. The fee for undertaking pressure and flow testing requested by consumers will be \$270.00 to provide for recovery of costs including administration

Availability charges will increase from \$272.00 to \$292.00 pa (\$68.00 to \$73.00 per quarter) for a 20mm service connection. This is an increase of approximately 7.35%. This is aimed to reduce the reliance on water user charges and to reduce revenue volatility due to adverse climatic conditions.

It is notable that unlike some local water utilities Council does not levy an availability charge for unconnected vacant properties as permitted by Section 552 of the Local Government Act. Section 552 permits an availability charge to be levied where an unconnected vacant property is located within 225 metres of a Council trunk main and the property is capable of being supplied water.

The overall impact the water access and user charges have on a consumer that uses the average residential consumption of 140kls per annum is an increase of around 71 cents per week or 4.55%.

Based on a consumption of 300kls per annum the increase overall in water charges in 24/25 is \$1.08 per week. (\$56.00 annually) This increase is necessary to cover the rising costs including but not limited to wages, depreciation and materials.



#### AVAILABILITY (ACCESS) CHARGES

The availability charge is calculated by multiplying the charge for a standard 20mm connection by the flow capacity factor (FCF) listed in the Flow Capacity Table below.

FLOW CAPACITY TABLE							
Diameter of Water Service	20mm	25mm	32mm	40mm	50mm	80mm	100mm
Flow Capacity Factor	1.00	1.5625	2.56	4.00	6.25	16.00	25.00

The FCF is a factor based upon relative meter size and measures the load that can be placed on the system by that service size (i.e. large services place greater loads on the system). That is, larger services can place a much larger load on Council's supply network than a smaller service. Based on the formula a 40mm supply can put 4 times more load on the system than a 20mm connection, therefore the availability charge is 4 times that of a 20mm service. The larger the load that can be placed on the system the larger the charge.

A concessional fee applies to Fire Services with the access charge capped at the 20mm supply rate unless the service is used for purposes other then fire prevention and control.

#### DEVELOPER CHARGES

The 2021 Development Servicing Plan details how the calculated developer charge per Equivalent Tenement (ET) is levied on all new developments, or additions/changes to existing developments, supplied from the Lake Rowlands Supply area.

#### THE SECTION 64 DEVELOPER CHARGE FOR 2024/2025 IS SET AT \$7,179 PER ET

An ET is calculated in accordance with the Section 64 Determination of Equivalent Tenement (ET) Guidelines, published by the NSW Water Directorate. It is important to note that blocks exceeding 2,000m2 in size are considered in the guidelines to exceed 1 ET.

The Developer Charges for the Lake Rowlands supply area have been increased by 4.1% being the CPI for Sydney for the past year (movement Dec 22 to Dec 23 - ABS 6401). The fee will be set



at \$7,179 per equivalent tenement. The capital contribution charge (for infill developments) in the Lake Rowlands supply area has also been set at \$7,179 per equivalent tenement.

The capital contribution charge for all vacant unbuilt upon land within the Quandialla supply area is proposed to be \$3,590 per ET. Funds raised by this charge will be set aside for renewal and augmentation (if required) of the Quandialla Scheme network infrastructure.

#### **ESTIMATED INCOME AND EXPENDITURE**

Detailed estimates of Council's income and Expenditure for 2024/2025 are in the attached Appendix.

# REVENUE POLICY INCLUDING FEES AND CHARGES

Council's Revenue Policy is included in the attached Appendix.

#### LOAN BORROWINGS

Council does not plan to undertake any loan borrowings in the 2024/25 Financial Year.



#### **ORGANISATIONAL STRUCTURE**

#### Council

Cr Andrew Rawson Cr Michelle Cook Cr Paul Best

Cr Allan Ewin Cr David Somervaille Cr Marlene Nash

#### Chairperson

Cr Andrew Rawson

General Manager

Gavin Rhodes

Director Operations &

Technical Services

Noel Wellham

Director Finance &

Corporate Services

Peter McFarlane

Council has 3 constituent Councils being the shires of Weddin, Blayney and Cabonne. These shires incorporate Council's supply region, however, bulk water is also supplied to Cowra Shire Council.

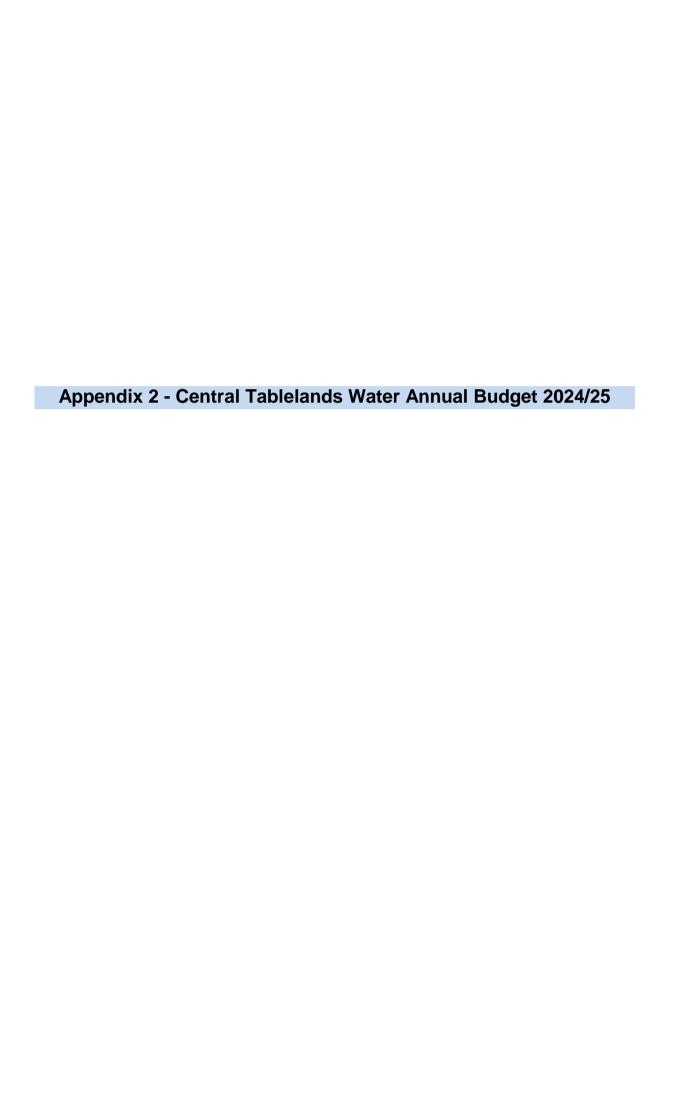


# **APPENDICES** Appendix 1: Central Tablelands Water Revenue Policy Fees & Charges 2024/2025

Appendix 1 Fees and Charges 2024/2025					
Туре	Description	GST	Pricing Principle	Amount \$	
Water Charges	Residential/Rural	N	User Charge	\$3.96	
(Per Kilolitre)	Non-Residential Industrial	N N	User Charge User Charge	\$3.96 \$3.96	
	Non Potable Water	N N	User Charge	\$3.96	
	Temporary Access Standpipe	N	User Charge	\$5.90	
	Automatic Filling Stations	N	User Charge	\$8.70	
	Standpipe Sales	N	User Charge	\$10.00	
Bulk Water Charges	Cowra Shire	N	User Charge User Charge	\$2.38	
(Per Kilolitre) Availability Charges	Other Councils 20mm	N N	User Charge	\$2.38 \$292.00	
(Per Annum)	25mm	N	User Charge	\$457.00	
	32mm	N	User Charge	\$748.00	
	40mm	N	User Charge	\$1,168.00	
	50mm	N	User Charge	\$1,825.00	
	80mm	N N	User Charge	\$4,672.00	
	100mm  Fire Service (restricted to fire use only)	N N	User Charge User Charge	\$7,300.00 \$292.00	
	Unconnected Built Upon Properties	N N	User Charge	\$292.00	
Meter Test Fees	20mm and 25mm (other sizes on application)	N	At Cost	\$115.00	
Reconnection Fees	Non Payment (less than 3 months)	N	User Charge	\$220.00	
	Non Payment (after 3 months)	N	User Charge	\$410.00	
	Other Reconnection	N	User Charge	\$410.00	
Other Fees	Attend to Disconnect/Restrict	N	User Charge	\$130.00	
	Special Reading Fee	N	User Charge	\$100.00	
Developer Charges - Lake Rowlands*	Per equivalent tenement (ET). Block sizes exceeding 2000m2 will incur an additional charge in excess of 1 ET. Seek quote on application.	N	At Cost	\$7,179.00	
Capital Contribution Charges - Lake Rowlands*	Per Equivalent tenement. Block sizes exceeding 2000m2 are greater than 1 ET. Seek quote on application.	N	At Cost	\$7,179.00	
Developer Charge - Quandialla *	Quandialla Scheme Supply Area – per ET. Block sizes exceeding 2000m2 are greater than 1 ET.	N	At Cost	\$3,590.00	
Service Connection - 20mm only	Seek quote on application. 4 metres (footpath)	N	User Charge	1,740.00	
Service Connection - Zonini only	10 metres (dirt/gravel)	N	User Charge	1,907.00	
	10 metres (bitumen)	N	User Charge	2,939.00	
	20 metres (dirt/gravel)	N	User Charge	2,562.00	
	20 metres (bitumen)	N	User Charge	4,159.00	
	20 metres (bitumen & concrete footpath)	N	User Charge	4,695.00	
	Rural connection	N	User Charge	2,735.00	
Mains Extensions Connections 25mm, 32mm & above	Price on Application Price on Application	N N	User Charge User Charge	POA POA	
Private Works - Other	Labour rate per hour (during working hours)	Y	User Charge	100.00	
	(Overtime rates apply outside working hours)	•	charge	_00.00	
	Utility hire rate per kilometre	Υ	User Charge	1.35	
	Excavator hire rate per hour	Υ	User Charge	170.00	
	Pressure/Flow Testing	N	User Charge	270.00	
	Contract Plant Hire	Y	User Charge	At cost	
Administrative Fees	Section 603 Certificate (per property)	N	Statutory	\$100.00	
	Dishonoured cheque Dishonoured Direct Debit	Y	At Cost At Cost	\$50.00 \$50.00	
	Photocopying B & W (A4) per copy	Y	At Cost	\$0.60	
	Photocopying Colour (A4) per copy	Y	At Cost	\$1.20	
	Photocopying B & W (A3) per copy	Υ	At Cost	\$1.00	
	Photocopying Colour (A3) per copy	Υ	At Cost	\$2.00	
	Copy of Accounts - Per account over 1 account.	Υ	At Cost	\$4.00	
	(single account only no charge)				
	Search Fees - per hour Processing Fee - Account refund request - per refund if more than 1 annually.	Y	User Charge At Cost	\$80.00 \$50.00	
	Interest - overdue accounts  Debt Collection Costs on overdue accounts - including early and late stage interevention and service fees	N Y and N	Statutory At Cost	10.5% Actual Cost	
Government Information Public Access (GIPA Act)	Formal Application	N	Statutory	30.00	
	Processing Charge (Per hour)	N	Statutory	30.00	
	Internal Review Processing Fee	N	Statutory	40.00	
		_		_	



# Appendix 2: Central Tablelands Water Annual Budget 2024/25



# CENTRAL TABLELANDS WATER 2024/25 BUDGET SUMMARY - OPERATING AND CASH RESULT

#### OPERATING STATEMENT

	Original Budget	Revised Budget	Original Budget
	2023/24	2023/24	2024/25
Out and the December			
Operating Revenue	2 175 110	1 920 110	1 000 252
Availability Charges User Charges and Fees	2,175,110 5,872,441	1,820,110 5,488,441	1,980,353 6,655,593
Interest and Investment Revenues	276,750	376,750	385,000
Other Revenues	150,992	150,992	136,311
Capital Grants and Contributions	443,740	2,825,389	374,290
Operational Grants and Contributions	40,000	2,823,383	374,290
Gains on Disposal of Assets	60,000	60,000	40,000
dallis off Disposal of Assets	9,019,033	10,721,682	9,571,547
	3,013,033	10,721,002	3,371,347
Operating Expenses			
Employee Costs	2,869,500	2,862,500	3,086,012
Materials & Contracts	2,919,375	2,975,375	3,243,216
Other Expenses	14,500	14,500	20,000
Depreciation and Amortisation	2,725,700	2,725,700	2,998,000
	8,529,075	8,578,075	9,347,228
Estimated Net Operating Result for the Year	489,958	2,143,607	224,319
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes	46,218	(681,782)	(149,971)
and Contributions provided for Capital Fulposes	40,218	(081,782)	(143,371)
Add Expenses not Involving Flow of Funds			
Depreciation, Amortisation & Impairment	2,725,700	2,725,700	2,998,000
	_,:,: 55	_,,,,	_,,
Less Non-Operating Expenditure			
Acquisition of Assets	(2,083,460)	(7,547,383)	(2,482,006)
Transfer to Restrictions - Plant	(310,000)	(310,000)	(261,032)
Transfer to Restrictions - Renewal	(1,800,000)	(1,750,000)	(2,000,000)
Transfer to Restrictions - ELE	(90,000)	(90,000)	(90,000)
Transfer to Restrictions - Consultancy	(60,000)	(60,000)	(40,000)
Transfer to Reserves - Budget (Surplus)/Deficit	(718,601)	(340,601)	(838,855)
Subtotal Non Operating Expenditure	(5,062,061)	(10,097,984)	(5,711,893)
Add Non-Operating Revenue			
Carrying amount of Assets Sold	232,412	232,412	221,032
Transfer from Restrictions - Plant	194,941	194,941	300,000
Transfer from Restrictions - ELE Provision	30,000	30,000	30,000
Transfer from Restrictions - Consultancy	-		120,000
Transfer from Restrictions -Infrastructure	1,389,050	4,750,924	1,818,542
Transfer from Development Assistance - Capital			
·		20,400	-
Transfer from External Restriction.	-	·	-
·	1,846,403	5,228,677	- - 2,489,574
Transfer from External Restriction.	1,846,403	·	2,489,574

#### 2024/25 BUDGET SUMMARY

#### NON-OPERATING (CAPITAL) INCOME & EXPENDITURE

		Original Budget 2023/24	Revised Budget 2023/24	Original Budget 2024/25
Acquisition and Renewal	of Assets	2,083,460	7,135,483	2,482,006
<u>Funding</u>				
Plant	Vehicle Replacements	504,410	604,410	522,064
Plant	Other Plant and Equipment	30,000	30,000	31,050
Reserves	Office Equipment	31,050	31,050	52,137
Reserves	Pump Station Renewals	53,000	116,468	54,855
Reserves	Town/Village Restriction Signage	80,000	80,000	
Reserves	Reticulation Rural Scheme		-	
Reserves	Blayney Office - Outdoor Refurbishment	10,000	27,873	20,350
Reserves	Blayney Office - Indoor Refurbishment	25.000	35,699	F0.000
Reserves	Telemetry Upgrades	25,000	59,099 177,560	50,000
Reserves	Depot Refurbishments	60,000	177,560	200,000
Reserves Contributions	Crown Land Acquisition Reticulation Mains Extensions - New Connection	40,000	90,000	50,000 41,400
Reserves	Trunk Main U - 7 Km Renewal	320,000	90,000	500,000
Reserves	Reticulation Mains Renewals	150,000	738,007	80,000
Reserves	Trunk Main U & C - Creek Crossing	130,000	730,007	250,000
Reserves and Grant	Western Artery Trunk Main Design	300,000	300,000	-
Reserves	Carcoar WTP - Seal Internal Access Rd	120,000	120,000	
Reserves	Reservoir Resealing and Coating Program	120,000	120,000	250,000
Reserves	Bangaroo Pump Station Refurbishment		80,000	
Reserves	Eugowra Pump Station	120,000	,	
Reserves	Gooloogong Bore - Renew Switchboard	.,	170,000	
Contributions	TM I Relocation		19,000	
Reserves	Renewal Energy Infrastructure	150,000	363,602	
Reserves	Carcoar Town Reservoir Refurbishment	·	137,738	
Reserves	Cargo Pump Station Renewal		144,896	
Reserves	Canomodine Pump Station		28,586	
Reserves	Quandialla Pump Station Renewal		50,000	
Reserves	Carcoar PLC Upgrade			70,000
Reserves	Carcaor Town Reservoir - Internal Coating			42,000
Reserves	Carcoar Town Pump Station Relocation			25,000
Reserves	Manildra Bridge Main Renewal		64,000	
Reserves	Carcoar Plant 12 ML Reservoir		3,371,015	
Grant	Woodstock Pump Station		25,000	
Reserves	New Metering - Goolooogong Bore		8,370	
Reserves	New Metering -Lake Rowlands		11,988	
Reserves	New Metering -Quandialla Bore		2,622	
Reserves	Outflow Metering - 19 Reservoirs		50,000	50,000
Reserves	Blayney Treatment Plant Renewals	30,000	30,000	31,050
Reserves and Grant	DPE Water Loss Management Initiatives		108,500	400.000
Reserves	Carcoar WFP Fluoride Plant	50,000	60,000	100,000
Reserves	Carcoar Water Filtration Plant Renewals	60,000	60,000	62,100
Repayment of Loan		-	-	-
Transfers to Restrictions		2,711,136	- 2,256,136	3,189,887
	Employees Leave Restriction	80,000	80,000	90,000
	Renewal & Infrastructure Restriction	1,500,000	1,500,000	2,000,000
	Plant & Equipment Reserve	300,000	300,000	261,032
	Consultancy Reserve	50,000	60,000	40,000
	Transfer to Reserves - Budget Cash Surplus	781,136	316,136	798,855
Funding Summary				
Plant Sales/Plant Reserve		504,410	487,353	522,064
Infrastructure Restriction		1,389,050	3,693,684	1,818,542
Capital Grants		150,000	3,376,044	100,000
Capital Contributions		40,000	120,000	41,400

#### 2024/25 BUDGET SUMMARY

#### **ESTIMATED MOVEMENTS IN CASH RESTRICTIONS**

	Original Budget	Revised Budget	Original Budget
	2023/24	2023/24	2024/25
Renewals (Infrastructure Restriction) Restriction			
Balance at beginning of year	4,271,200	7,464,781	6,983,733
Transfer from Reserve for Capital Works	(1,389,050)	(2,571,649)	(1,389,050)
	2,882,150	4,893,132	5,594,683
Transfer to Reserve for Capital Works	1,800,000	1,750,000	2,000,000
	4,682,150	6,643,132	7,594,683
Transfer to/from Reserve re Surplus/(Deficit)	718,601	340,601	838,855
Estimated Balance at end of year	5,400,751	6,983,733	8,433,538
Plant & Equipment Restriction			
Balance at beginning of year	775,521	670,462	770,462
Transfer from Reserve	(201,764)	-	(261,032)
	573,757	670,462	509,430
Transfer to Reserve	310,000	100,000	261,032
Estimated Balance at end of year	883,757	770,462	770,462
		110,102	,
Development Assistance Restriction			
Balance at beginning of year	481,789	481,789	461,389
Transfer from Reserve	-	(20,400)	-
	481,789	461,389	461,389
Transfer to Reserve	-	-	-
Estimated Balance at end of year	481,789	461,389	461,389
Employee Leave Entitlements Restriction			
Balance at beginning of year	558,000	598,000	658,000
Transfer from Reserve	(30,000)	(30,000)	(30,000)
	528,000	568,000	628,000
Transfer to Reserve	90,000	90,000	90,000
Estimated Balance at end of year	618,000	658,000	718,000
<b>Consultancy Restriction</b>			
Balance at beginning of year	140,000	140,000	200,000
Transfer from Reserve	-	-	(120,000)
	140,000	140,000	80,000
Transfer to Reserve	50,000	60,000	40,000
Estimated Balance at end of year	190,000	200,000	120,000
Total Internal Restrictions		_	
Balance at beginning of year	6,226,510	9,355,032	9,073,584
Transfers from Restrictions			
	(1,620,814)	(2,622,049)	(1,800,082)
Transfer to Destrictions	4,605,696	(2,622,049) 6,732,983	7,273,502
Transfer to Restrictions  Estimated Balance at end of year	4,605,696 2,968,601	(2,622,049) 6,732,983 2,340,601	7,273,502 3,229,887
Transfer to Restrictions Estimated Balance at end of year	4,605,696	(2,622,049) 6,732,983	7,273,502
Estimated Balance at end of year <u>Total External Restrictions</u>	4,605,696 2,968,601	(2,622,049) 6,732,983 2,340,601	7,273,502 3,229,887
Estimated Balance at end of year  Total External Restrictions  Unexpended Contributions	4,605,696 2,968,601	(2,622,049) 6,732,983 2,340,601 <b>9,073,584</b>	7,273,502 3,229,887 <b>10,503,389</b>
Estimated Balance at end of year <u>Total External Restrictions</u>	4,605,696 2,968,601	(2,622,049) 6,732,983 2,340,601	7,273,502 3,229,887
Total External Restrictions Unexpended Contributions Balance at beginning of year	4,605,696 2,968,601	(2,622,049) 6,732,983 2,340,601 <b>9,073,584</b>	7,273,502 3,229,887 <b>10,503,389</b>

Note: Opening Balances in the revised budget are as per the Audited Financial Statements at 30 June 2023

#### **2024/25 BUDGET SUMMARY**

#### **Budgeted Expenditure from Continuing Operations**

	Original Budget	Revised Budget	Original Budget
Budgeted Income from Continuing Operations	2023/24	2023/24	2024/25
Governance Expenses	266,880	266,880	281,258
Corporate Support Expenses	1,825,011	1,829,011	1,777,706
Technical Services Expenses	640,194	655,194	658,303
Operations Expenses	198,405	198,405	213,388
Plant Running Expenses (Net)	83,475	113,475	70,075
Water Supplies - Operating Expenditure			
Private Works & Installations	89,200	89,200	86,401
Meter Reading	231,750	231,750	262,300
Pump Stations	509,275	509,275	493,159
Reservoirs	178,500	178,500	488,870
Filtration Plant Expenses	844,380	844,380	871,430
Reticulation Mains Expenses	452,500	452,500	628,100
Trunk Mains Expenses	219,200	219,200	240,300
Catchment Areas	79,455	79,455	91,800
Telemetry Expenses	86,140	86,140	80,652
Depots	139,650	139,650	146,000
System Checks	142,630	142,630	124,149
Water Analysis	106,180	106,180	100,367
Automatic Filling Stations	9,250	9,250	7,070
Water Purchases	30,000	30,000	33,000
Water Infrastructure Depreciation Expense	2,397,000	2,397,000	2,693,000
Sub Total Water Supplies Operating Expense	5,515,110	5,515,110	6,346,598
<b>Total Expenses from Continuing Operations</b>	8,529,075	8,578,075	9,347,328

#### **2024/2025 BUDGET SUMMARY**

#### **Budgeted Income from Continuing Operations**

	Original Budget	Revised Budget	Original Budget
Budgeted Income from Continuing Operations	2023/24	2023/24	2024/25
Availability (Access) Charges Water access charges - Includes Pension Subsidy received	2,175,110	1,820,110	1,980,353
User Charges & Fees Water sales and other fees and charges including new connections.	5,872,441	5,488,441	6,655,593
Other Revenue Sundry income . lease fees, , rebates and sundries etc	150,992	150,992	136,311
Interest & Investment Revenue Interest on Investments and Overdue Accounts	276,750	376,750	385,000
Grants - Contributions Provided for Operating Purposes Grants - Contributions Provided for Operating Works	40,000	-	-
Contributions Provided for Capital Purposes Development Contributions and Mains Extensions	293,740	323,740	274,290
Grants Provided for Capital Purposes	150,000	2,501,649	100,000
Net Gains from the disposal of assets Profit/Loss on sale of equipment (plant and vehicles)	60,000	60,000	40,000
Total Income from Continuing Operations	9,019,033	10,721,682	9,571,547





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