



BUSINESS ACTIVITY STRATEGIC PLAN 2022-2032



Reviewed June 2025

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INTRODUCTION

The Local Government Act 1993 requires all councils including county councils to prepare Integrated Planning & Reporting (IP&R) documents under an IP&R Framework. The purpose of the inter-related suite of IP&R documents is to:

- Ensure the long-term sustainability of council
- Provide increased transparency and accountability
- Guide council in all that they do
- Provide an evidence base for all decisions
- Provide regular opportunities for monitoring and review
- Demonstrate how services are to be delivered; asset investments and other decisions are made, addressing long-term goals and objectives of the council and its stakeholders.

County Councils conduct the IP&R process with modified requirements for the Community Strategic Plan (CSP). All other components must still be delivered, but at an appropriate scale. Where county councils undertake other mandatory strategic and business planning (e.g. integrated water cycle management planning or drought management strategies), these must be wholly integrated with the IP&R framework.

All county councils are required to develop a Business Activity Strategic Plan (BASP) that:

- identifies the business priorities of council for a minimum 10-year period from when the plan is endorsed;
- establishes high-level objectives, together with strategies for achieving objectives;
- has due regard to the CSPs of a county council's constituent councils; and
- is developed in consultation with constituent councils and refers to relevant regional strategic priorities and policies of a Joint Organisation that apply to the county council's operations or functions.

Review

County councils must review the BASP following the ordinary election of councilors to constituent councils and before 30 June. At this time, the county council can endorse the existing BASP, endorse amendments, or develop and endorse a new BASP as appropriate - ensuring that the BASP covers a minimum 10-year timeframe.

Reporting

County councils are required to prepare annual reports, 6 monthly progress reports, quarterly budget review statements and annual financial statements.

Communicating

County councils must develop a Community Engagement Strategy to guide the way they communicate and engage with constituent councils and other relevant stakeholders. Each county council must publish a copy of the BASP on its website within 28 days of it being endorsed, and also notify and provide a copy or online link to the BASP to the NSW Office of Local Government.



CENTRAL TABLELANDS WATER (CTW) – PROFILE

CTW is a water supply authority constituted under NSW Local Government legislation. First proclaimed in 1944 the county embraces the Shires of Blayney, Cabonne and Weddin providing drinking water to these communities. Bulk drinking water is also supplied to Cowra Council to service rural consumers on Trunk Mains “C & H” and the villages of Woodstock and Gooloogong.

CTW currently has approximately 6,100 water connections and provides potable water to 15,000 consumers in 14 towns and villages.

CTW is a constituency of three (3) local government areas: Blayney, Cabonne and Weddin. The Board of CTW comprises two (2) delegates each elected by their constituent council for a four-year term. This current term runs from the election held in September 2024 to September 2028.

The current CTW Board Members are:

Cabonne Shire Council



Cr Marlene Nash



Cr Andrew Rawson - Chairperson

Blayney Shire Council



Cr Craig Gosewisch - Deputy Chairperson



Cr John Newstead

Weddin Shire Council

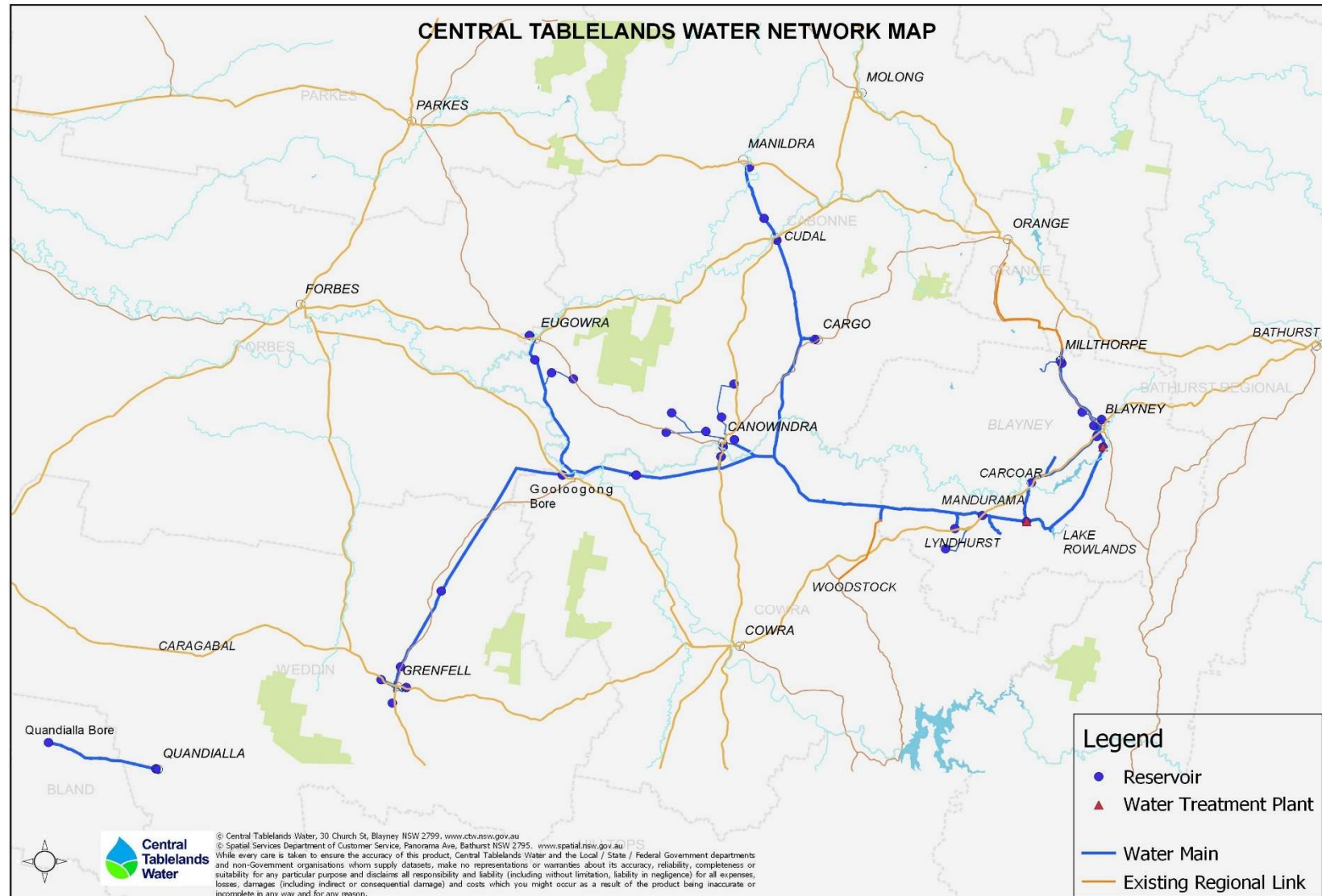


Cr Paul Best



Cr Jan Parlett

CTW's WATER SUPPLY NETWORK



MISSION

To supply quality, affordable drinking water to our customers, in collaboration with our constituent councils.

VISION

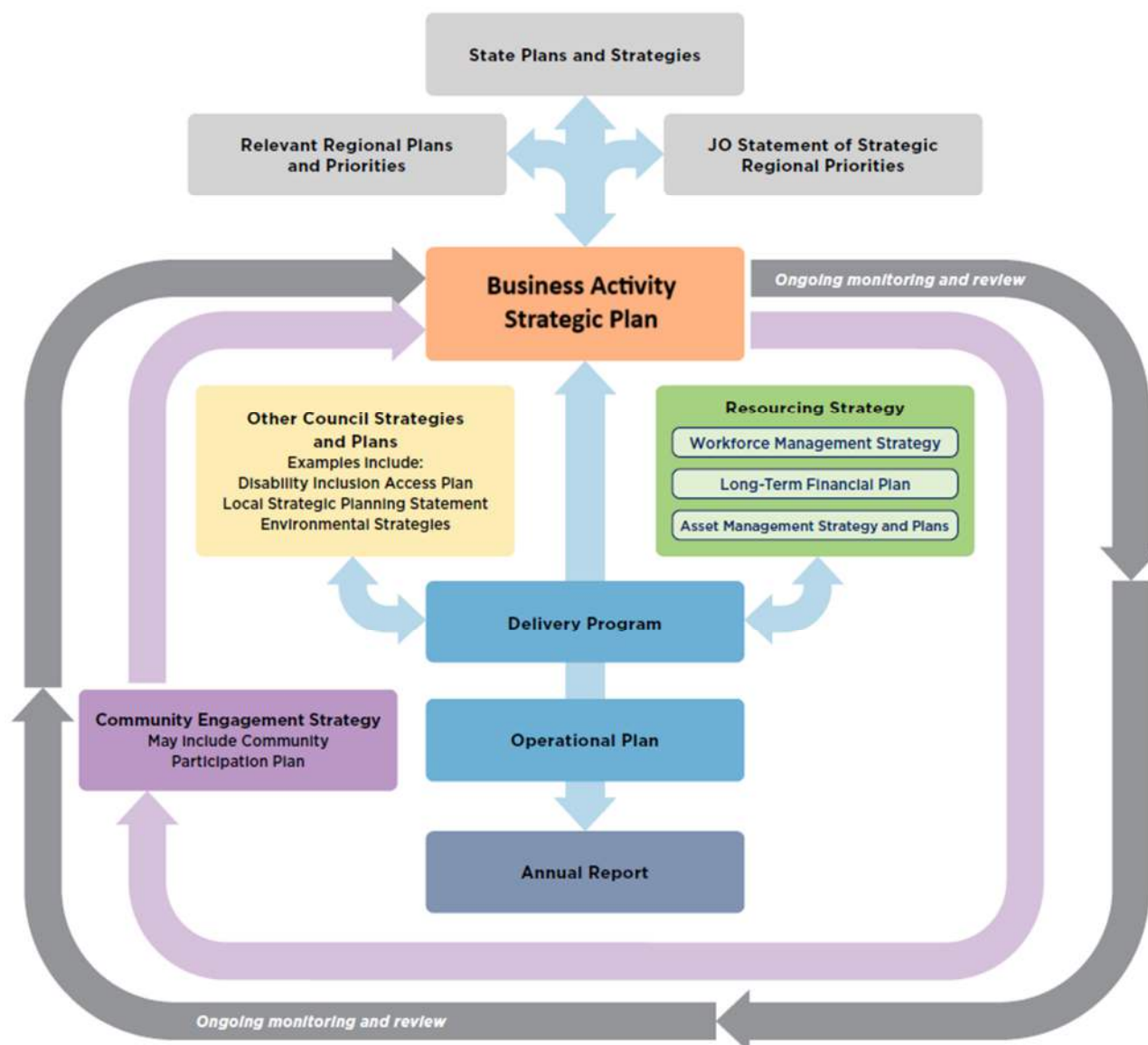
As a regional leader and provider, to achieve excellence in water supply, now and into the future.

VALUES

Central Tablelands Water values our customers, our workforce, and our regional partners. We provide our water supply valuing sustainability, quality, efficiency, equity, and innovation.






IP&R FRAMEWORK



CONSTITUENT COUNCIL PRIORITIES

In identifying its strategic priorities and activities, CTW is required to give due regard to the future plans and needs of its constituent councils' communities as it relates to the provision of water supply, and as outlined in their respective Community Strategic Plans.

Constituent Council	Community Strategic Plan Priorities
<p>Blayney Shire Council</p> 	<ul style="list-style-type: none"> • Our local planning instruments supports a viable and productive agricultural sector. <ul style="list-style-type: none"> ○ Maintain the availability and quality of water for use in rural areas. • The Belubula River, waterways and tributaries that flow into our regional water catchments and water supply sources are clean, healthy and biodiverse. <ul style="list-style-type: none"> ○ Clean up waterways throughout the Shire including removal of willow trees, other noxious species, creating wildlife habitat
<p>Cabonne Council</p> 	<ul style="list-style-type: none"> • Cabonne residents have access to secure, quality and reliable water supply. <ul style="list-style-type: none"> ○ Future-proof our water resources through preparing for droughts, building a sustainable water network and being responsible water users.
<p>Weddin Shire Council</p> 	<ul style="list-style-type: none"> • Collaborative wealth building (strong, diverse and resilient local economy). <ul style="list-style-type: none"> ○ A strong and progressive agricultural sector is maintained. ○ Essential infrastructure and services to support business activity are available. ○ Existing businesses and new industries are supported and encouraged so as to increase job opportunities. ○ Availability of land zoned for development and vacant premises is provided and promoted. ○ The Local Economic Development Strategy establishes mechanisms to foster partnerships to advance economic activity.

CENTRAL NSW JOINT ORGANISATION (CNSWJO) - STATEMENT OF STRATEGIC REGIONAL PRIORITIES



CTW as a county council is an associate member of the CNSWJO and has referred to relevant regional strategic priorities in the table below that apply to CTW's operations or functions.

CNSWJO Regional Priority	CNSWJO Key Strategic Areas
Priority One: Inter-council cooperation	<ul style="list-style-type: none"> • Deliver cost savings and other value to member councils through aggregated procurement. • Governance arrangements enable inter-council co-operation. • Members are provided with value for money from collaboration on energy related projects. • Co-operation between JO and stakeholders that adds value for members. • Deliver cost savings and other value to member councils through coordinated training.
Priority Two: Regional prosperity	<ul style="list-style-type: none"> • Initiatives to grow population and increase the visitor economy. • Regional industry and population sustainability and growth planning across the Region.
Priority Three: Regional Transport and Infrastructure	<ul style="list-style-type: none"> • Infrastructure planning.
Priority Four: Regional Water Security	<ul style="list-style-type: none"> • Regional Water network planning and best practice skills development.

CTW's STRATEGIC PRIORITIES

CTW has adopted three **STRATEGIC PRIORITIES** each with a set of Key Result Areas as follows:

STRATEGIC PRIORITY 1 PROVIDE A HIGH QUALITY AND RELIABLE DRINKING WATER SUPPLY

KEY RESULT AREA	
1.1	Service provision through fit for purpose infrastructure.
1.2	Ensure compliance with regulation.
1.3	Best practice asset management.
1.4	Mitigate environmental impacts of service delivery.
1.5	Efficient use of water.

STRATEGIC PRIORITY 2 AN EFFICIENT, SUSTAINABLE AND CUSTOMER FOCUSED ORGANISATION

KEY RESULT AREA	
2.1	Quality customer service.
2.2	Sound and sustainable financial management.
2.3	Continuous improvement whilst managing risk.
2.4	A capable and effective workforce.

STRATEGIC PRIORITY 3 REGIONAL LEADERSHIP AND COLLABORATION

KEY RESULT AREA	
3.1	Regional collaboration and partnerships.
3.2	Regional leadership in the water sector.

STATE AND REGIONAL PLANS

The BASP has been developed taking into consideration the following State and Regional Plans and their respective objectives:

- **NSW State Water Strategy** - Sustainable water resources for thriving people, places and ecosystems, both now and for future generations - improve the security, reliability and quality of the state's water resources over the coming decades.
- **Regional Water Strategies (Lachlan & Macquarie - Castlereagh)** - improve water security, water quality and flood management for regional towns and communities; improve water access reliability for regional industries; improve the health and integrity of environmental systems and assets, including by improving water quality; identify least cost policy and infrastructure options.
- **State Infrastructure Strategy 2018-2038** - Ensure water supply and wastewater treatment to enable growth.
- **NSW Water Management Act 2000 – Water Sharing Plans** - establishes the framework for sharing water between the environment and water users who have a basic right to water and licensed water users and sets out priorities for water access.
- **Central NSW Joint Organisation Strategic Plan** – regional water security; regional water network planning and best practice skills development.



SOCIAL JUSTICE PRINCIPLES

EQUITY

To ensure fairness in decision making, prioritising and allocation of resources.

ACCESS

All people should have access to services, resources and opportunities to maintain and improve their quality of life.

PARTICIPATION

Everyone should have the opportunity to genuinely participate in decisions that affect their lives.

RIGHTS

Equal rights should be established and promoted, with opportunities provided for people from diverse linguistic, cultural and religious backgrounds to participate in community life.

SUSTAINABILITY PRINCIPLES

SOCIAL

Improve quality of life, access and wellbeing to create an inclusive society.

ECONOMIC

Increase productivity, the economy and enable equitable access to economic growth opportunities, whilst using financial resources efficiently and responsibly.

ENVIRONMENTAL

Protect environmental outcomes by reducing pollution, balancing resource consumption, conserving natural ecosystems and resources, and supporting climate mitigation and adaption.

GOVERNANCE

Continue to build trust and strengthen governance through transparent, accountable, and inclusive decision making.