



**Central  
Tablelands  
Water**



**ANNUAL REPORT  
2024-2025**

# SYSTEM LAYOUT



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# CHAIR'S MESSAGE

## **CR ANDREW RAWSON** **CHAIR, COUNCILLOR CABONNE SHIRE COUNCIL**

It is with great pleasure that I present the 2024–25 Annual Report for Central Tablelands Water.

In last year's report, I highlighted a period of change for the organisation, including the transition to a new General Manager and the anticipated appointment of a new Board. It is now my honour to formally welcome the new Board, which commenced in October 2024. I would particularly like to acknowledge and congratulate Deputy Chair Councillor Craig Gosewisch, along with Councillors Paul Best, Marlene Nash, John Newstead, and Jan Parlett, on their appointments and commitment to guiding CTW into the future.

The past twelve months have been both productive and transformative for CTW. In addition to a structural review of the organisation to streamline management roles, we have also undertaken the comprehensive policy review required within the first year of a new Board. This included updates and clarifications across key areas of governance and operations such as work health and safety, conduct, meeting procedures, concealed leak management, community engagement, debt recovery, fraud control, procurement, investment, and water quality. These updates ensure that our policies remain relevant, transparent, and aligned with best practice in local government water delivery.

A central focus for the Board this year has been building resilience and ensuring long-term water security for our region. In addition to our ongoing infrastructure maintenance and upgrade program, CTW has played an active role in several forward-looking projects that address the growing impacts of climate variability on water supply.

One of the most significant initiatives has been our involvement in the Belubula Water Security Project, overseen by the NSW Department of Climate Change, Energy, the Environment and Water (DCCEEW). CTW is committed to supporting a rigorous and evidence-based business case process, one that will stand up to scrutiny and deliver a lasting water security solution for central New South Wales.

It has become increasingly clear that Lake Rowlands, in its current form, is no longer optimally sized for its catchment and may not withstand future periods of extended drought. CTW strongly supports raising the storage level of Lake Rowlands to half its original design height, which we believe offers the most practical and cost-effective option for securing town water supply in the long term. This view is supported by the findings of the Sub-Regional Town Water Security Project (Phase 1), which highlights the urgent need to identify new water sources and strengthen interconnectivity between the CTW, Orange, and Cabonne networks. Our long-term vision is to establish a Strategic Water Alliance across these systems to improve resilience during dry periods and drought events.

In support of that goal, I was pleased to recently join Orange Mayor Tony Mileto in signing an agreement that allows for maintenance flows along the existing emergency pipeline linking our networks. This agreement not only enables the rapid transfer of safe, potable water in emergency situations but also facilitates low-volume maintenance flows in either direction to keep the system in operational readiness.

I would like to take this opportunity to thank General Manager Charlie Harris and all CTW staff for their dedication, adaptability and commitment to service over what has been an extremely busy and important year. I also extend my appreciation to my fellow Board members for their insight and steady guidance. Together, we remain focused on delivering reliable, high-quality town water to our communities and building a resilient future for the region.

**ANDREW RAWSON**





# GENERAL MANAGER'S MESSAGE



**CHARLIE HARRIS**  
GENERAL MANAGER

It is my pleasure to present the 2024/25 Annual Report for Central Tablelands Water (CTW). This year has seen several significant milestones and strategic developments as we continue to deliver reliable and sustainable water services to our communities.

A major highlight has been the progression of the Orange Water Supply Agreement, which provides long-term water security through a regional partnership approach. This agreement strengthens our supply resilience and reinforces CTW's commitment to proactive water management in the face of increasing climatic variability.

Following the election of a new Council in October 2024, we have worked closely with the incoming Councillors to ensure a strong understanding of the organisation's priorities and strategic direction. One of the key outcomes has been the development and endorsement of a refreshed Delivery Program, aligned with our long-term community goals and operational needs.

A key focus in this Delivery Program is the review and adjustment of the access water charge, ensuring that our pricing structure remains fair, transparent, and reflective of the true cost of service delivery. These changes are essential for maintaining financial sustainability while supporting future infrastructure investments.

Strategically, CTW has continued to work on the development of both a Local Water Strategy and a broader Sub-Regional Water Strategy in partnership with neighbouring councils and state agencies. These strategies will guide future water security planning, investment, and collaboration across the region.

I would like to thank our Councillors, staff, and community for their ongoing support. Together, we are building a secure, sustainable and resilient water future for the Central Tablelands region.



# COUNCIL PROFILE

Central Tablelands Water County Council is a constituency of three local government areas, namely, Blayney Shire, Cabonne Shire and Weddin Shire. The Council comprises two delegates each elected by their constituent council for a four-year term.



## COUNCILLORS AND GENERAL MANAGER

Back row: Cr. Paul Best, Deputy Chairperson Craig Gosewisch, Chair Andrew Rawson, General Manager Charlie Harris.  
Front row from left: Cr. Jan Parlett, Cr. John Newstead, Cr. Marlene Nash.

# GENERAL INFORMATION

## COUNCIL MEETINGS

Meetings of Council are held on the second Wednesday of alternate months, commencing in February each year. The meetings alternate between the towns of Grenfell, Blayney and Canowindra.

## ORGANISATIONAL STRUCTURE 2024-2025

COUNCIL	A. RAWSON M. NASH C. GOSEWISCH J. NEWSTEAD P. BEST J.PARLETT
CHAIRPERSON	A. RAWSON
GENERAL MANAGER	C. HARRIS
DIRECTOR OPERATIONS & TECHNICAL SERVICES	N. WELLHAM (JUNE - DECEMBER 2024)
DIRECTOR OF FINANCE & CORPORATE SERVICES	P. MCFARLANE
EXECUTIVE MANAGER CORPORATE SERVICES	L. SAFRANEK

## COUNCIL’S VISION

An independent regional water authority providing a quality water supply - reliably and sustainably.

## COUNCIL’S VALUES

- We value our:
- Customers
  - Independence, sustainability, efficiency and innovation.
  - Skilled and capable workforce in delivering an essential service.
  - Role as a regional collaborative partner and leader.



# LEGISLATIVE REQUIREMENTS





## ACTIVITIES TO PROTECT ENVIRONMENTALLY SENSITIVE AREAS

### REGULATION 217

Council is not involved in the management of any environmentally sensitive areas. Council's water storage at Lake Rowlands will continue to be operated according to best industry practice to ensure the long-term integrity of the storages, especially as regards to controlling nutrient levels and blue-green algae populations.

Council's water filtration plants at Carcoar and Blayney are operated according to industry best practice to ensure that all sludge is contained on-site and disposed of in an environmentally responsible manner. Supernatant water is recycled back through the filtration plants.

All construction sites will be maintained and restored in accordance with best practice guidelines for environmental control.

## LEGAL PROCEEDINGS

### REGULATION 217 (1) (A3)

Council was not involved in any legal proceedings during FY24/25.

## COUNCILLORS' FEES, FACILITIES AND EXPENSES

### REGULATION 217 (1) (A1)

The total cost during the year of the payment of the expenses of, and the provision of facilities to Councillors in relation to their civic functions were as follows:

Provision of Office Equipment	\$nil
Telephone expenses	\$nil
Chairperson's Fees	\$16,900
Councillors' Fees	\$ 64,019
Conference/Seminar Expenses	\$ 5,626
Training & Skill Development Costs	\$3,750
Travel Outside State	\$nil
Overseas Travel	\$nil
Spouse Expenses	\$nil
Child Care Expenses	\$nil
Travel within State	\$6,190
Other expenses	\$ 1,128
Superannuation	\$ 6,192

Council's policy for the provision of facilities and the payment of councillors' expenses is as follows:

1. Council pay councillors an annual fee based on the maximum fee as determined by the Local Government Remuneration Tribunal;
2. In addition to the annual fee, Council reimburse actual expenses incurred to any councillor who:
  - attends a meeting of any committee of Council,
  - attends an inspection within the area in compliance with a resolution of the Council,
  - undertakes business of the Council outside of the area in compliance with a resolution of Council. Council recompense councillors for travelling expenses at the rates per kilometre allowed at the time by the Australian Taxation Office, for all travelling associated with attendance at Council meetings or other business as specified above.
3. Council allow councillors any reasonable use of facilities to assist in their carrying out of business on behalf of the Council, such use being entirely at the discretion of the General Manager.
4. Council will provide the Chairman with the following facilities when required:
  - an office in the Council's Administrative Building;
  - access to telephone, facsimile, computer tablet and photocopy facilities for Council business purposes;
  - secretarial services for Council business as required;
  - identification badge bearing Council's crest;
  - payment of conference/seminar/workshop registration fees for attendance authorised by Council; and,
  - arrangement and payment of travel in respect of Council commitments.
5. Council will provide the Councillors with the following facilities when required:
  - access to telephone, facsimile computer tablet and photocopy facilities for Council business purposes;
  - secretarial services for Council business as required;
  - identification badge bearing Council's crest;
  - payment of conference/seminar/workshop registration fees for attendance authorised by Council; and,
  - arrangement and payment of travel in respect of Council commitments.
6. Meals and refreshments will be provided to the Chairman and Councillors in conjunction with Council/Committee meetings and other functions/meetings as appropriate.
7. Expenses incurred whilst on approved travel outside the Council area will attract reimbursement according to the following guidelines:
  - (a) Meals – where meals are not provided, the total amount for meals should not exceed \$ 120 per day.
  - (b) Accommodation – where travel involves an overnight stay away from home the acceptable maximum expenditure on accommodation is:
    - metropolitan areas \$350.00 per night
    - country areas \$220.00 per night provided that all accommodation is approved prior to travelling, where practicable.

# LEGISLATIVE REQUIREMENTS CONT.

## SENIOR STAFF

### REGULATION 217 (1) (B & C)

The total salary package for the general manager (including two general managers and one acting general manager) in 2024/2025 totalled \$232,968.

## CONTRACTS AWARDED DURING YEAR

### REGULATION 217 (1) (A2)

Under Regulation clause 217 of the Local Government Act, Council is required to report details of each contract awarded for amounts greater than \$150,000 for the 2024/2025 year. These details are provided below.

SUPPLIER	DETAILS	START	END	ESTIMATED CONTRACT AMOUNT \$ (GST INCLUSIVE)
Statewide Mutual	General Insurances	1/07/2024	30/06/2025	264,609
Iberdrola Australia Energy Market	Electricity - Large Sites	1/01/2023	31/12/2030	3,214,032

## PRIVATE WORKS UNDER SECTION 67(3)

### REGULATION 217 (1) (A4)

Council did not carry out any work on private land during 2024/2025 that was fully or partly subsidised by Council.

## CONTRIBUTIONS UNDER SECTION 356

### REGULATION 217 (1) (A5)

The amounts contributed or otherwise granted under Section 356 during 2024/2025 totalled \$17,065.

Legal Expenses: Nil

## EQUAL EMPLOYMENT OPPORTUNITY

### REGULATION 217 (1) (A9)

Council has adopted an Equal Employment Opportunity Management Plan, a copy of which has been distributed to all Council employees.

Council's philosophy for its Equal Employment Opportunity Management Plan is to create equality of opportunity, for all employees and potential employees, by ensuring that all recruitment, advancement and promotions are made on a merit basis.

## DISABILITY INCLUSION ACTION PLAN (DIAP)

CTW is not defined as a public authority under the Local Government Act 1993.

Therefore a plan is not required to comply with section 12 of the Disability Inclusion Act 2014 (DIA Act).

Regardless of this, CTW continues to ensure compliance and accessibility to ensure that people have appropriate access and opportunity to CTW services, support and inclusion.

## EXTERNAL BODIES WHICH HAVE EXERCISED COUNCIL-DELEGATED FUNCTIONS

### REGULATION 217 (1) (A6)

The Council has not delegated any functions to external bodies.

## COMPANIES IN WHICH COUNCIL HELD A CONTROLLING INTEREST

### REGULATION 217 (1) (A7)

Council does not have any interest whatsoever in any company.

## LABOUR FORCE STATISTICS

### CLAUSE 217 (1) (D)

Persons working at 14 February, 2024 – Relevant Reporting date set by Office of Local Government

- 23 permanent full-time basis
- 1 permanent part-time basis
- Nil casual basis
- 1 fixed-term contract
- 25 Total

## PARTNERSHIPS, CO-OPERATIVES AND OTHER JOINT VENTURES TO WHICH COUNCIL WAS A PARTY

### SECTION (428) (2) (Q).

Council is not party to any partnerships, co-operatives or joint ventures.

## RATES AND CHARGES WRITTEN OFF

### SECTION 132

Total written off during 2024/2025FY  
Being the pension rebate

\$89,888



## ASSET REPLACEMENT AND UPGRADE PROGRAM

The following is a brief summary of the major capital works planned for Central Tablelands Water over the next 10 years.

PROPOSED PROJECT	YEAR	REASON	ESTIMATED COST \$
Trunk Main "U" - "C" to Canomodine Pump Station - 10kms	2031/32 to 2032/33	Renewal and Upgrade	3,800,000
Trunk Main "U" - Canomodine Pump Station to top of hill - 4kms	2026/27	Renewal and Upgrade	1,900,000
Trunk Main "U" - Top of hill to Cudal - 11kms	2033/34 to 2034/35	Renewal and Upgrade	4,180,000
Trunk Main "A" - Lake Rowlands to CWTP - 6km	2030/31	Renewal and Upgrade	3,600,000
Lake Rowlands Augmentation – 2.2mtrs wall raising	2029/30 to 2031/32	Renewal, Dam Safety and Upgrade	40,000,000
Additional Bore at Gooloogong	2031/32 to 2032/33	Provide additional redundancy for bore system	1,180,000
Blayney Water Treatment Plant	2032/33 to 2033/34	Renew and Upgrade Treatment Plant	15,300,000
Reticulation Main Renewals	2025/26 to 2034/35	Renewal and Upgrade – Replace old AC Pipes	1,140,000
Smart Metering Project	2025/26 to 2034/35	Replacement of water meters with smart meters	1,500,000

## BUSH FIRE HAZARD REDUCTION

### SECTION 428

Bush fire hazard reduction activities are undertaken by constituent Councils and are not an activity or responsibility of Central Tablelands Water.

## PROGRAMS PROMOTING SERVICES AND ACCESS TO SERVICES FOR PEOPLE WITH DIVERSE CULTURAL AND LINGUISTIC BACKGROUNDS

### SECTION 428

This activity is the responsibility of the constituent Councils and, being a single purpose water authority, does not involve Central Tablelands Water.

## HUMAN RESOURCES ACTIVITIES

### SECTION 428

Council has a commitment to ensuring that its entire staff is appropriately skilled and trained to carry out their responsibilities. Various in-house and external training programs will continue to be undertaken to ensure that the required skills are available.

The following training was undertaken by CTW staff during 2024/2025:

TRAINING COURSE	NO. OF PARTICIPANTS
Working at Heights & Confined Spaces	6
Forklift ticket	2
Water Treatment Operations	1
Customer Service Training	2
LG Professionals NSW - Finance Conference	1
Induction training for County Council Board Members	7
WHS Awareness Workshop	12
Licenses to Transport Dangerous Goods by Road	2
CPR Training	21
Asbestos Awareness Training	12

Management will continue to implement Council's training and equal employment opportunity programs.

Management will:

- Conduct annual performance reviews based on predetermined objectives and performance standards for all staff
- Provide training on the basis of identified needs and priorities
- Continue to ensure that there is no compromise in regards to workplace safety and that all recommendations resulting from risk management assessments are carried out.

## SALES OF ASSETS

### ASSET DISPOSALS

Plant and equipment was disposed in the ordinary course of business in accord with the Asset Disposal Policy.

Gross proceeds less any costs of sale are compared to the written down value at the time of sale to determine any profit or loss on disposal.

Council disposed of some redundant AC reticulation mains during the year as the reticulation main renewal program was rolled out across high risk areas of the network. These redundant reticulation mains have no residual value to Council.

## LEGISLATIVE REQUIREMENTS CONT.

### PLANT REPLACEMENT POLICY

Council has adopted as its policy that all vehicle changeovers be made:

- At best market prices using either auction or tender and be funded from the plant reserve.

### GIPA APPLICATIONS (GOVERNMENT INFORMATION (PUBLIC ACCESS) REGULATION 2018

#### CLAUSE 8 SCHEDULE 2

Council did not receive any Government Information (Public Access) applications regulation 2018 for the financial year ended 30 June 2025.

### COUNCIL REPORT

A review of Council's information that is not currently accessible by the public on Council's website was undertaken by the Principal Officer during 2024/2025. No additional information was made available as a result of this review.

### PUBLIC INTEREST DISCLOSURE (PID) ACT 1994 AND REGULATION

#### ACT SEC 31

Council did not receive any public interest disclosures under the Public Interest Disclosure Act 1994 for the financial year ended 30 June 2025. Council has an Internal Reporting Policy in place. A copy of this policy is available on Council's website at [www.ctw.nsw.gov.au](http://www.ctw.nsw.gov.au)

### MODERN SLAVERY ACT 2018 (STATEMENT)

#### INTRODUCTION

This Modern Slavery Statement is provided by Council in accordance with Section 428 (4) of the NSW Local Government Act 1993.

This Statement outlines Council's commitment to combatting modern slavery and the measures we have implement during this reporting period to reduce the risk of our procurement activities resulting in or contributing to human rights violations.

#### ORGANISATIONAL STRUCTURE AND SUPPLY CHAIN

Council compliance with Modern Slavery is being supported regionally though the Central NSW Joint Organisation. All suppliers have been provided to the Joint Organisation for risk assessment to be embedded into an ongoing program. CNSWJO has a dedicated resource to support procurement including compliance with Modern Slavery Legislation.

Council recognises the importance of taking steps to ensure that goods and services procured by and for our council are not the product of modern slavery.

Our supply chain includes a variety of suppliers, contractors, partners. Council's highest categories of spend include fuel, electricity, pipes, valves, chemicals, pumps, Personal Protective Equipment (PPE), computer hardware.

#### POLICY

Council is currently updating its procurement policy outlining its commitment to preventing and addressing modern slavery in all its procurement activities.

#### STEPS TAKEN

To ensure that goods and services procured by and for Council during the 2024/2025 year were not the product of Modern Slavery, Council:

- Sought and implemented legal wording through the Joint Organisation to insert into Goods and Services Contracts and Procurement Specification Documentation
- Assessed suppliers' responses to modern slavery provided for each procurement process and the quotations and tenders received
- Is currently undertaking a risk assessment of active Council's suppliers through the Joint Organisation in terms of modern slavery; and
- The risk assessment will be updated with an embedded regional program monitoring existing contractors and assessing new contractors.







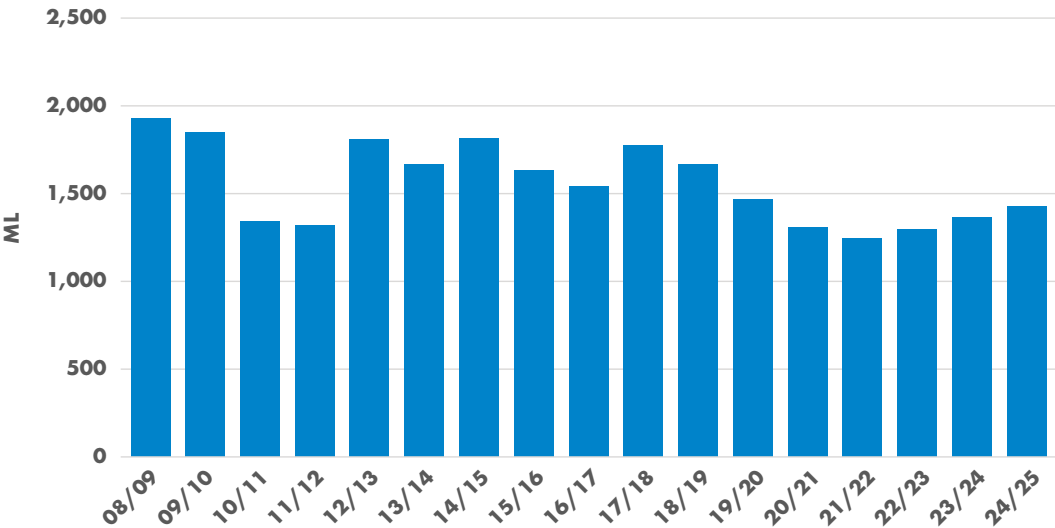


# WATER CONSUMPTION

08/09	09/10	10/11	11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	24/25	Consumer Type	
746	768	605	601	792	751	869	777	725	814	763	675	620	600	607	630	648	ML	Single Residential
22	22	20	20	22	23	23	21	24	25	21	19	18	19	19	20	22	ML	Multi Residential
267	287	196	209	266	282	301	285	268	325	332	288	228	217	246	246	264	ML	Rural
220	231	180	189	224	203	193	204	187	217	211	187	157	154	160	166	166	ML	Commercial
468	315	167	136	158	189	208	212	188	236	204	194	186	168	174	178	205	ML	Industrial
26	28	17	15	21	32	31	27	43	44	38	29	24	19	22	35	33	ML	Public Parks
34	41	42	36	42	45	46	43	44	58	44	35	36	32	35	40	33	ML	Institutions
143	156	117	110	285	144	141	63	62	55	54	38	39	33	34	52	57	ML	Bulk Sales (Cowra)
1,926	1,848	1,344	1,316	1,810	1,669	1,812	1,632	1,541	1,774	1,667	1,465	1,308	1,242	1,297	1,367	1,428	ML	Sub Total
105	112	130	153	161	146	121	244	197	287	395	227	235	484	419	392	319	ML	Est. Leakage
127	50	27	28	42	50	50	40	68	75	55	80	95	220	22	87	230	ML	Flushing of mains
16	0	7	7	3	8	2	7	8	8	8	12	12	5	5	5	7	ML	Unaccounted
2,174	2,010	1,508	1,504	2,016	1,873	1,985	1,923	1,814	2,144	2,125	1,784	1,650	1,951	1,743	1,851	1,984	ML	Total Consumption
11.41%	8.06%	10.88%	12.50%	10.22%	10.89%	8.72%	15.13%	15.05%	17.26%	21.55%	17.88%	20.73%	36.34%	25.59%	26.15%	28.02%	Water losses as % of total water output	
0.00%	-4.05%	-30.22%	-31.67%	-6.02%	-13.34%	-5.92%	-15.26%	-19.99%	-7.89%	-13.45%	-23.94%	-32.09%	-35.51%	-32.66%	-29.02%	-25.86%	% increase/decrease consumption on 2008/2009	
7.42%	-4.05%	-27.27%	-2.08%	37.54%	-7.79%	8.57%	-9.93%	-5.58%	15.12%	-6.03%	-12.12%	-10.72%	-5.05%	4.43%	5.40%	4.46%	% increase/decrease consumption on previous year	

## WATER USAGE OVER TIME

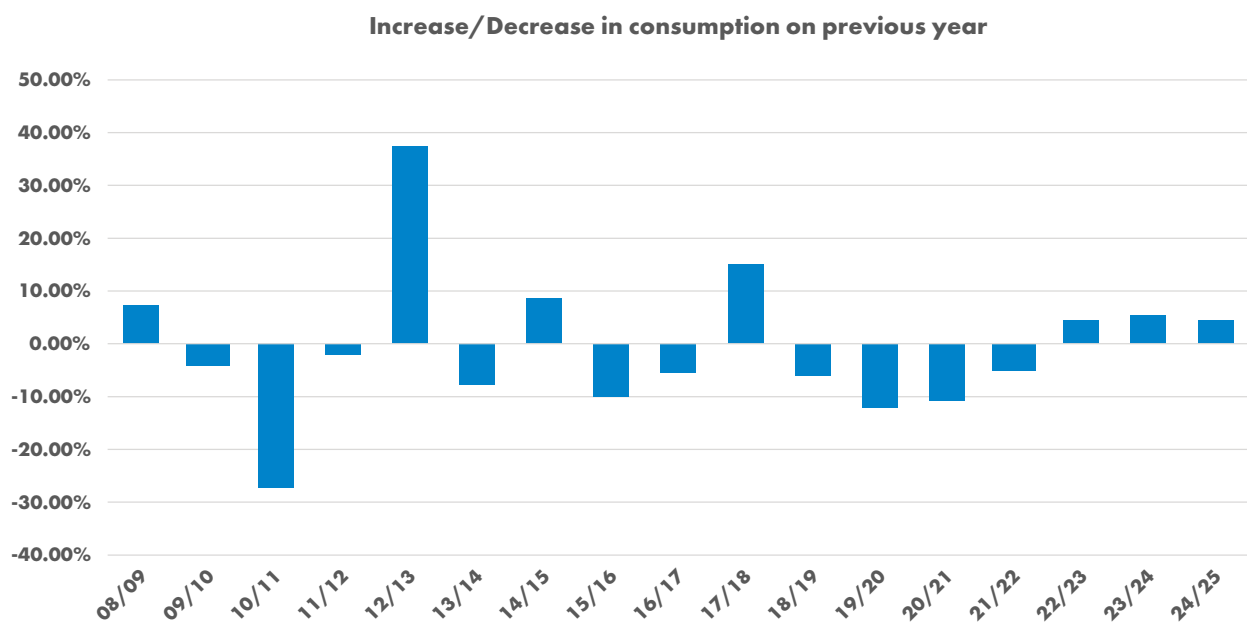
Total Yearly Consumption from 2008/2009 to 2024/2025





## LAKE ROWLANDS WATER LEVELS

Month	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
January	82%	92%	99%	84%	67%	42%	97%	94%	101%	97%	96%
February	79%	88%	93%	79%	68%	40%	96%	101%	100%	93%	92%
March	73%	80%	84%	74%	61%	36%	97%	92%	90%	88%	90%
April	66%	74%	84%	68%	56%	35%	101%	94%	93%	84%	84%
May	70%	70%	85%	63%	51%	35%	98%	102%	101%	91%	77%
June	72%	76%	88%	64%	51%	39%	100%	102%	101%	96%	77%
July	81%	103%	89%	64%	50%	56%	101%	101%	101%	100%	
August	97%	104%	94%	64%	50%	100%	103%	101%	100.50%	100%	
September	98%	104%	91%	69%	58%	100%	102%	103%	100%	100%	
October	99%	106%	93%	74%	60%	100%	102%	105%	100%	100%	
November	100%	95%	90%	71%	56%	102%	100%	105%	98%	99%	
December	97%	100%	96%	68%	50%	99%	101%	103%	97%	95%	



WATER ANALYSIS 2024 - 2025

Program:

Drinking Water Monitoring Program, Operational Monitoring Program, Project Program

AHS:

All

PHU:

All

Water Utility:

All

Supply System:

All

Town:

All

Treatment Plant:

All

Source:

All

Sample Site:

All

Report Type:

Results Summary Report

Entered Date Range:

-

Barcode:

All

Analysis Type:

All

Characteristics:

All

Treatment Type:

All

Collected Date Range:

01-07-2024 - 30-06-2025

Sample Count: 1259

Analysis Type	Characteristic	Guideline Value	Units	Mean	Median	Standard Deviation	Min	Max	Sample Count	Exception Count	95th Percentile	5th Percentile	% meeting guideline values
Chemistry	Aluminium	0.2000	mg/L	0.0138	0.0100	0.0088	0.005	0.04	17	0	0.04	0.005	100.00
	Antimony	0.0030	mg/L	0.0001	0.0001	0.0000	0.00005	0.0001	17	0	0.0001	0.00005	100.00
	Arsenic	0.0100	mg/L	0.0010	0.0010	0.0006	0.0005	0.003	17	0	0.003	0.0005	100.00
	Barium	2.0000	mg/L	0.0228	0.0196	0.0097	0.0151	0.0492	17	0	0.0492	0.0151	100.00
	Boron	4.0000	mg/L	0.0169	0.0057	0.0339	0.003	0.1121	17	0	0.1121	0.003	100.00
	Cadmium	0.0020	mg/L	0.0001	0.0001	0.0000	0.00005	0.00005	17	0	0.00005	0.00005	100.00
	Calcium	10000.0000	mg/L	17.0176	14.5000	7.1511	13	36.9	17	0	36.9	13	100.00
	Chloride	250.0000	mg/L	42.1176	22.0000	56.2482	19	192	17	0	192	19	100.00
	Chromium	0.0500	mg/L	0.0006	0.0005	0.0002	0.0005	0.001	17	0	0.001	0.0005	100.00
	Copper	2.0000	mg/L	0.0171	0.0080	0.0315	0.004	0.138	17	0	0.138	0.004	100.00
	Fluoride	1.5000	mg/L	0.9171	0.9600	0.1111	0.62	1.01	17	0	1.01	0.62	100.00
	Fluoride (WU result)	1.5000	mg/L	0.9820	0.9700	0.0477	0.94	1.08	15	0	1.08	0.94	100.00
	Fluoride Ratio	0.8 - 1.2		1.0313	1.0200	0.0680	0.93	1.2	15	0	1.2	0.93	100.00
	Iodine	0.5000	mg/L	0.0576	0.0200	0.1064	0.01	0.35	17	0	0.35	0.01	100.00
	Iron	0.3000	mg/L	0.0203	0.0050	0.0440	0.005	0.18	17	0	0.18	0.005	100.00
	Lead	0.0050	mg/L	0.0010	0.0003	0.0026	0.0001	0.011	17	1	0.011	0.0001	94.12
	Magnesium	10000.0000	mg/L	11.4165	9.3200	6.6870	7.71	29.31	17	0	29.31	7.71	100.00
	Manganese	0.1000	mg/L	0.0010	0.0004	0.0021	0.00015	0.009	17	0	0.009	0.00015	100.00
	Mercury	0.0010	mg/L	0.0004	0.0004	0.0000	0.0004	0.0004	17	0	0.0004	0.0004	100.00
	Molybdenum	0.0500	mg/L	0.0002	0.0002	0.0002	0.0001	0.0007	17	0	0.0007	0.0001	100.00
	Nickel	0.0200	mg/L	0.0003	0.0004	0.0002	0.0002	0.0007	17	0	0.0007	0.0002	100.00
	Nitrate	50.0000	mg/L	0.9412	1.0000	0.3483	0.5	2	17	0	2	0.5	100.00
	Nitrite	3.0000	mg/L	0.0500	0.0500	0.0000	0.05	0.05	17	0	0.05	0.05	100.00

Analysis Type	Characteristic	Guideline Value	Units	Mean	Median	Standard Deviation	Min	Max	Sample Count	Exception Count	95th Percentile	5th Percentile	% meeting guideline values
Chemistry	pH	6.5 - 8.5		7.4588	7.5000	0.3222	6.9	7.9	17	0	7.9	6.9	100.00
	Selenium	0.0040	mg/L	0.0035	0.0035	0.0000	0.0035	0.0035	17	0	0.0035	0.0035	100.00
	Silver	0.1000	mg/L	0.0001	0.0001	0.0000	0.0001	0.0001	17	0	0.0001	0.0001	100.00
	Sodium	180.0000	mg/L	29.9412	14.0000	43.3308	13	148	17	0	148	13	100.00
	Sulfate	250.0000	mg/L	8.8235	3.0000	17.2091	2	56	17	0	56	2	100.00
	Total Dissolved Solids (TDS)	10000.0000	mg/L	164.9412	113.0000	159.3171	59	610	17	0	610	59	100.00
	Total Hardness as CaCO3	200.0000	mg/L	89.4941	74.8000	45.0619	64.2	212.8	17	2	212.8	64.2	88.24
	True Colour	15.0000	Hazen Units (HU)	1.3529	1.0000	0.6793	0.5	3	17	0	3	0.5	100.00
	Turbidity	5.0000	NTU	0.2382	0.1000	0.4072	0.05	1.7	17	0	1.7	0.05	100.00
	Uranium	0.0200	mg/L	0.0005	0.0001	0.0011	0.00005	0.0039	17	0	0.0039	0.00005	100.00
	Zinc	3.0000	mg/L	0.0138	0.0100	0.0094	0.005	0.04	17	0	0.04	0.005	100.00
Fluoride Barcode													
	Fluoride	1.5000	mg/L	0.9900	0.9800	0.0501	0.94	1.06	10	0	1.06	0.94	100.00
	Fluoride (WU result)	1.5000	mg/L	1.0550	1.0600	0.0310	1	1.09	10	0	1.09	1	100.00
Microbiology	Fluoride Ratio	0.8 - 1.2		1.0680	1.0550	0.0505	1.01	1.16	10	0	1.16	1.01	100.00
	E. coli	0.0000	mpn/100 mL	0.0000	0.0000	0.0000	0	0	257	0	0	0	100.00
	Free Chlorine	0.2 - 5	mg/L	1.4071	1.3200	0.7099	0.24	4.1	266	0	2.69	0.42	100.00
	pH	6.5 - 8.5		7.4264	7.4000	0.1843	7.02	8.1	266	0	7.8	7.2	100.00
	Temperature	30.0000	C	17.3459	17.1500	5.1034	7.7	27.8	266	0	25.6	9.8	100.00
	Total Chlorine	5.0000	mg/L	1.7726	1.6700	0.8270	0.45	4.83	266	0	3.27	0.69	100.00
	Total Coliforms	0.0000	mpn/100 mL	0.0078	0.0000	0.1248	0	2	257	1	0	0	99.61
Operational Monitoring	Turbidity	5.0000	NTU	0.1470	0.1400	0.0404	0.08	0.45	266	0	0.21	0.09	100.00
	Fluoride (daily WU)	0.9 - 1.5	mg/L	1.0286	1.0300	0.0462	0.9	1.14	730	0	1.09	0.95	100.00
	Fluoride (weekly WU)	0.9 - 1.5	mg/L	0.9906	0.9900	0.0592	0.9	1.14	231	0	1.08	0.91	100.00
Organic Chemistry Projects													
	PFBS	1.0000	µg/L	0.0005	0.0005	0.0001	0.00025	0.0005	5	0	0.0005	0.00025	100.00
	PFHxS	0.0300	µg/L	0.0004	0.0005	0.0002	0.00005	0.0005	5	0	0.0005	0.00005	100.00
	PFOA	0.2000	µg/L	0.0005	0.0005	0.0000	0.0005	0.0005	5	0	0.0005	0.0005	100.00
	PFOS	0.0080	µg/L	0.0004	0.0005	0.0002	0.00005	0.0005	5	0	0.0005	0.00005	100.00





# STATEMENT OF REVENUE POLICY

## STATEMENT OF REVENUE POLICY

Council is conscious of the needs of its consumers which require a reliable and high quality water supply that complies with the Australian Drinking Water Guidelines. Council is also aware of ensuring that its pricing policies must permit the renewal and upgrading of its water network infrastructure so that current service levels can be maintained into the future.

The following principles are applied in the Revenue Policy:

1. Full cost recovery inclusive of both direct and indirect costs.
2. Seeking to achieve an operating surplus before capital amounts each financial year.
3. Ability to fund the Capital Program to maintain service levels by renewing ageing infrastructure.
4. Infrastructure is upgraded where it is required to maintain service to standards of service for users needs
5. Statutory charges are applied in accord with legislative requirements.
6. Capacity to service any borrowing requirements.
7. Price changes are communicated to consumers on a timely basis.

Council applies the principles of the Regulatory Assurance Framework (RAF) developed by the Department of Climate Change, Environment, Energy and Water when it comes to determining its fees and charges.

In summary, the following pricing regime exists for Central Tablelands Water:

1. A two part pricing policy of an availability (access) charge, determined on the diameter of the meter, and a straight line consumption charge.
2. There are no non-residential cross subsidies.
3. Water accounts are rendered quarterly so that users have a timely record of consumption and costs.
4. Development Service Charges are set in accord with methodology set down in accord with the Development Servicing Plan

Council reviewed its Revenue Policy for 2024/25 with the main features being:

5. An increase in the consumption charge of 3.13% from \$3.84 to \$3.96 per kilolitre (kl) to assist with funding the large water supply network.
6. Availability charge increase by 7.35% and applied in accordance with the Flow Capacity Factors outlined below. (meter size of service connection, determines the load that a service can put upon the network)
7. Bulk Supply Water charges to other Councils to \$2.38 per kl.

8. Development contributions have been set in accordance the 2021 Development Servicing Plan (DSP). (as per the movement in the Sydney CPI)
9. Legal Expenses incurred for debt recovery purposes now includes all associated costs including early stage and late stage intervention in accordance with Council's Water Charges Debt Recovery Policy.
10. Section 603 Certificate fees have been set at the approved of \$100 in accord with the advice from the Office of Local Government.
11. Special Reading Fees have been set at \$100.
12. The fee at Council's automatic filling stations will be set at \$8.70 per kl.
13. The fee at Council's standpipes will be set at \$10.00 per kl.
14. Service connection fees and private works have been increased by 7% to reflect the cost of providing these services in particular employee wages and materials.
15. The processing fee for customer requested account refunds will be set at \$50.00. This only applies if more than one request is made in each financial year.
16. In accordance with the directive of the Office of Local Government (OLG) interest applied on overdue accounts will be at the rate of 10.5%.
17. The fee for undertaking pressure and flow testing requested by consumers will be \$270.00 to provide for recovery of costs including administration.

Availability charges will increase from \$272.00 to \$292.00 pa (\$68.00 to \$73.00 per quarter) for a 20mm service connection. This is an increase of approximately 7.35%. This is aimed to reduce the reliance on water user charges and to reduce revenue volatility due to adverse climatic conditions.

It is notable that unlike some local water utilities Council does not levy an availability charge for unconnected vacant properties as permitted by Section 552 of the Local Government Act. Section 552 permits an availability charge to be levied where an unconnected vacant property is located within 225 metres of a Council trunk main and the property is capable of being supplied water.

The overall impact the water access and user charges have on a consumer that uses the average residential consumption of 140kls per annum is an increase of around 71 cents per week or 4.55%.

Based on a consumption of 300kls per annum the increase overall in water charges in 24/25 is \$1.08 per week. (\$56.00 annually) This increase is necessary to cover the rising costs including but not limited to wages, depreciation and materials.

## AVAILABILITY (ACCESS) CHARGES

The availability charge is calculated by multiplying the charge for a standard 20mm connection by the flow capacity factor (FCF) listed in the Flow Capacity Table below.

FLOW CAPACITY TABLE							
DIAMETER OF WATER SERVICE	20mm	25mm	32mm	40mm	50mm	80mm	100mm
FLOW CAPACITY FACTOR	1.00	1.5625	2.56	4.00	6.25	16.00	25.00

The FCF is a factor based upon relative meter size and measures the load that can be placed on the system by that service size (i.e. large services place greater loads on the system). That is, larger services can place a much larger load on Council's supply network than a smaller service. Based on the formula a 40mm supply can put 4 times more load on the system than a 20mm connection, therefore the availability charge is 4 times that of a 20mm service. The larger the load that can be placed on the system the larger the charge.

A concessional fee applies to Fire Services with the access charge capped at the 20mm supply rate unless the service is used for purposes other than fire prevention and control.

## DEVELOPER CHARGES

The 2021 Development Servicing Plan details how the calculated developer charge per Equivalent Tenement (ET) is levied on all new developments, or additions/changes to existing developments, supplied from the Lake Rowlands Supply area.

The section 64 developer charge for 2024/2025 is set at \$7,179 per et.

An ET is calculated in accordance with the Section 64 Determination of Equivalent Tenement (ET) Guidelines, published by the NSW Water Directorate. It is important to note that blocks exceeding 2,000m<sup>2</sup> in size are considered in the guidelines to exceed 1 ET.

The Developer Charges for the Lake Rowlands supply area have been increased by 4.1% being the CPI for Sydney for the past year (movement Dec 22 to Dec 23 - ABS 6401). The fee will be set at \$7,179 per equivalent tenement. The capital contribution charge (for infill developments) in the Lake Rowlands supply area has also been set at \$7,179 per equivalent tenement.

The capital contribution charge for all vacant unbuilt upon land within the Quandialla supply area is proposed to be \$3,590 per ET. Funds raised by this charge will be set aside for renewal and augmentation (if required) of the Quandialla Scheme network infrastructure.

## ESTIMATED INCOME AND EXPENDITURE

Details of Council's income and expenditure for 2024/2025 are included in the Annual Financial Statements.

## LOAN BORROWINGS

Council did not undertake any loan borrowings in the 2024/2025 Financial Year.



## FEES AND CHARGES 2024/2025

Type	Description	GST	Pricing Principle	Amount \$
WATER CHARGES (PER KILOLITRE)	Residential/Rural	N	User Charge	\$3.96
	Non-Residential	N	User Charge	\$3.96
	Industrial	N	User Charge	\$3.96
	Non Potable Water	N	User Charge	\$3.17
	Temporary Access Standpipe	N	User Charge	\$5.90
	Automatic Filling Stations	N	User Charge	\$8.70
	Standpipe Sales	N	User Charge	\$10.00
BULK WATER CHARGES	Cowra Shire	N	User Charge	\$2.38
	Other Councils	N	User Charge	\$2.38
AVAILABILITY CHARGES (PER ANNUM)	20mm	N	User Charge	\$292.00
	25mm	N	User Charge	\$457.00
	32mm	N	User Charge	\$748.00
	40mm	N	User Charge	\$1,168.00
	50mm	N	User Charge	\$1,825.00
	80mm	N	User Charge	\$4,672.00
	100mm	N	User Charge	\$7,300.00
	Fire Service (restricted to fire use only)	N	User Charge	\$292.00
	Unconnected Built Upon Properties	N	User Charge	\$146.00
METER TEST FEES	20mm and 25mm (other sizes on application)	N	At Cost	\$115.00
RECONNECTION FEES	Non Payment (less than 3 months)	N	User Charge	\$220.00
	Non Payment (after 3 months)	N	User Charge	\$410.00
	Other Reconnection	N	User Charge	\$410.00
OTHER FEES	Attend to Disconnect	N	User Charge	\$130.00
	Special Reading Fee	N	User Charge	\$100.00
DEVELOPER CHARGES - LAKE ROWLANDS*	Per equivalent tenement (ET). Block sizes exceeding 2000m <sup>2</sup> will incur an additional charge in excess of 1 ET. Seek quote on application	N	At Cost	\$7,179.00
CAPITAL CONTRIBUTION CHARGES - LAKE ROWLANDS*	Per Equivalent tenement. Block sizes exceeding 2000m <sup>2</sup> are greater than 1 ET. Seek quote on application	N	At Cost	\$7,179.00
DEVELOPER CHARGE - QUANDIALLA *	Quandialla Scheme Supply Area – per ET. Block sizes exceeding 2000m <sup>2</sup> are greater than 1 ET. Seek quote on application	N	At Cost	\$3,590.00
SERVICE CONNECTION - 20MM ONLY	4 metres (footpath)	N	User Charge	1,740.00
	10 metres (dirt/gravel)	N	User Charge	1,907.00
	10 metres (bitumen)	N	User Charge	2,939.00
	20 metres (dirt/gravel)	N	User Charge	2,562.00
	20 metres (bitumen)	N	User Charge	4,159.00
	20 metres (bitumen & concrete footpath)	N	User Charge	4,695.00
	Rural connection	N	User Charge	2,735.00
MAINS EXTENSIONS	Price on Application	N	User Charge	POA
CONNECTIONS 25MM, 32MM & ABOVE	Price on Application	N	User Charge	POA
PRIVATE WORKS - OTHER	Labour rate per hour (during working hours)	Y	User Charge	100.00
	(Overtime rates apply outside working hours)			
	Utility hire rate per kilometre	Y	User Charge	1.35
	Excavator hire rate per hour	Y	User Charge	170.00
	Pressure/Flow Testing	N	User Charge	270.00
	Contract Plant Hire	Y	User Charge	At cost
ADMINISTRATIVE FEES	Section 603 Certificate (per property)	N	Statutory	\$100.00
	Dishonoured cheque	Y	At Cost	\$50.00
	Dishonoured Direct Debit	Y	At Cost	\$50.00
	Photocopying B & W (A4) per copy	Y	At Cost	\$0.60
	Photocopying Colour (A4) per copy	Y	At Cost	\$1.20
	Photocopying B & W (A3) per copy	Y	At Cost	\$1.00
	Photocopying Colour (A3) per copy	Y	At Cost	\$2.00
	Copy of Accounts - Per account over 1 account. (single account only no charge)	Y	At Cost	\$4.00
	Search Fees - per hour	Y	User Charge	\$80.00
	Processing Fee - Account refund request - per refund if more than 1 annually	Y	At Cost	\$50.00
	Interest - overdue accounts	N	Statutory	10.5%
	Debt Collection Costs on overdue accounts -including early and late stage intervention and service fees	Y and N	At Cost	Actual Cost
Government Information Public Access (GIPA Act)	Formal Application	N	Statutory	\$30.00
	Processing Charge (Per hour)	N	Statutory	\$30.00
	Internal Review Processing Fee	N	Statutory	\$40.00





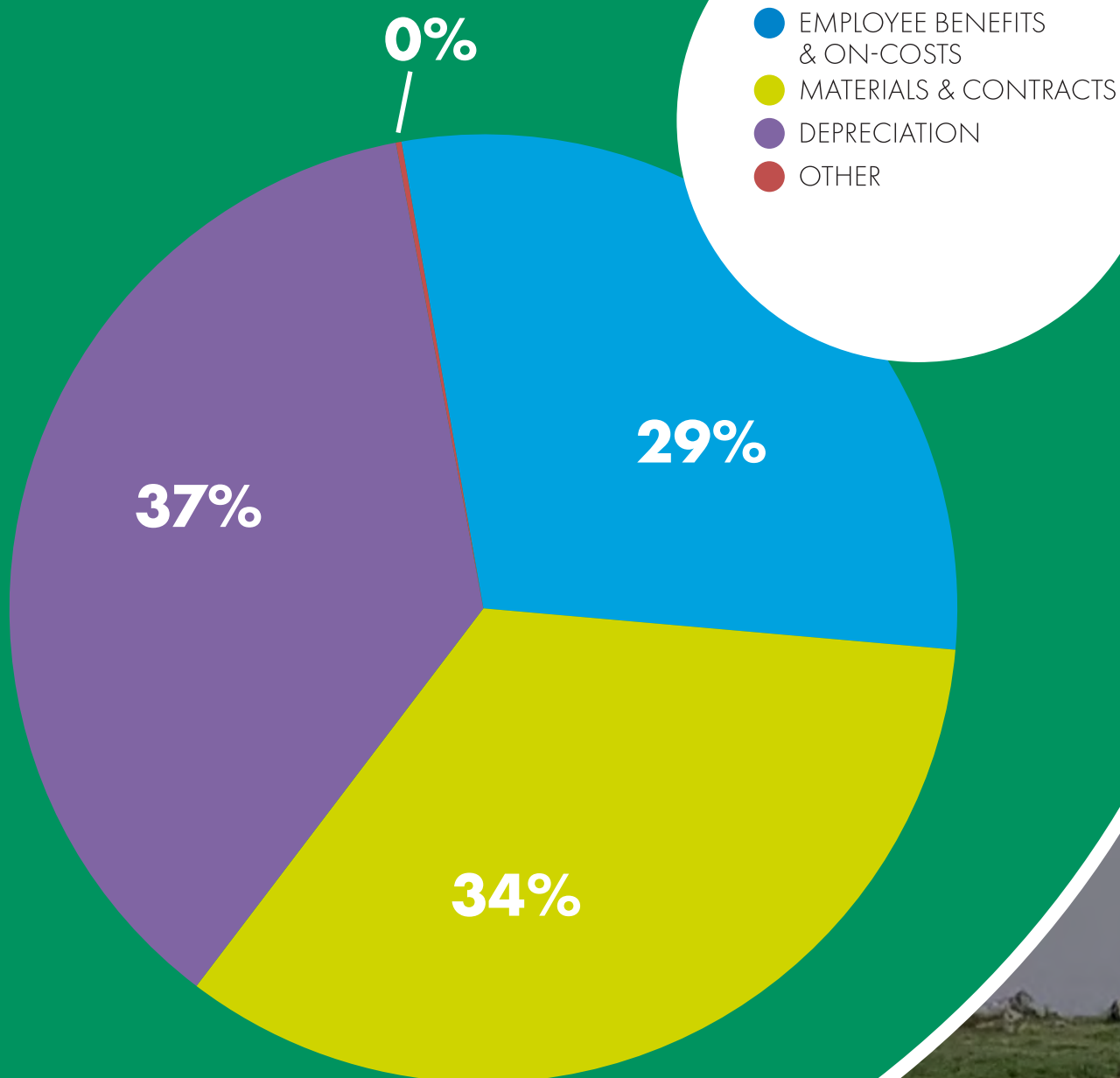
Thanks to our dedicated operations team, who continue to maintain our equipment and quality water supply.

# FINANCIAL STATEMENTS

Central Tablelands County Council's audited financial reports for the year 2024/2025 are reported separately in the Financial Statements for the year ended 30th June 2025.

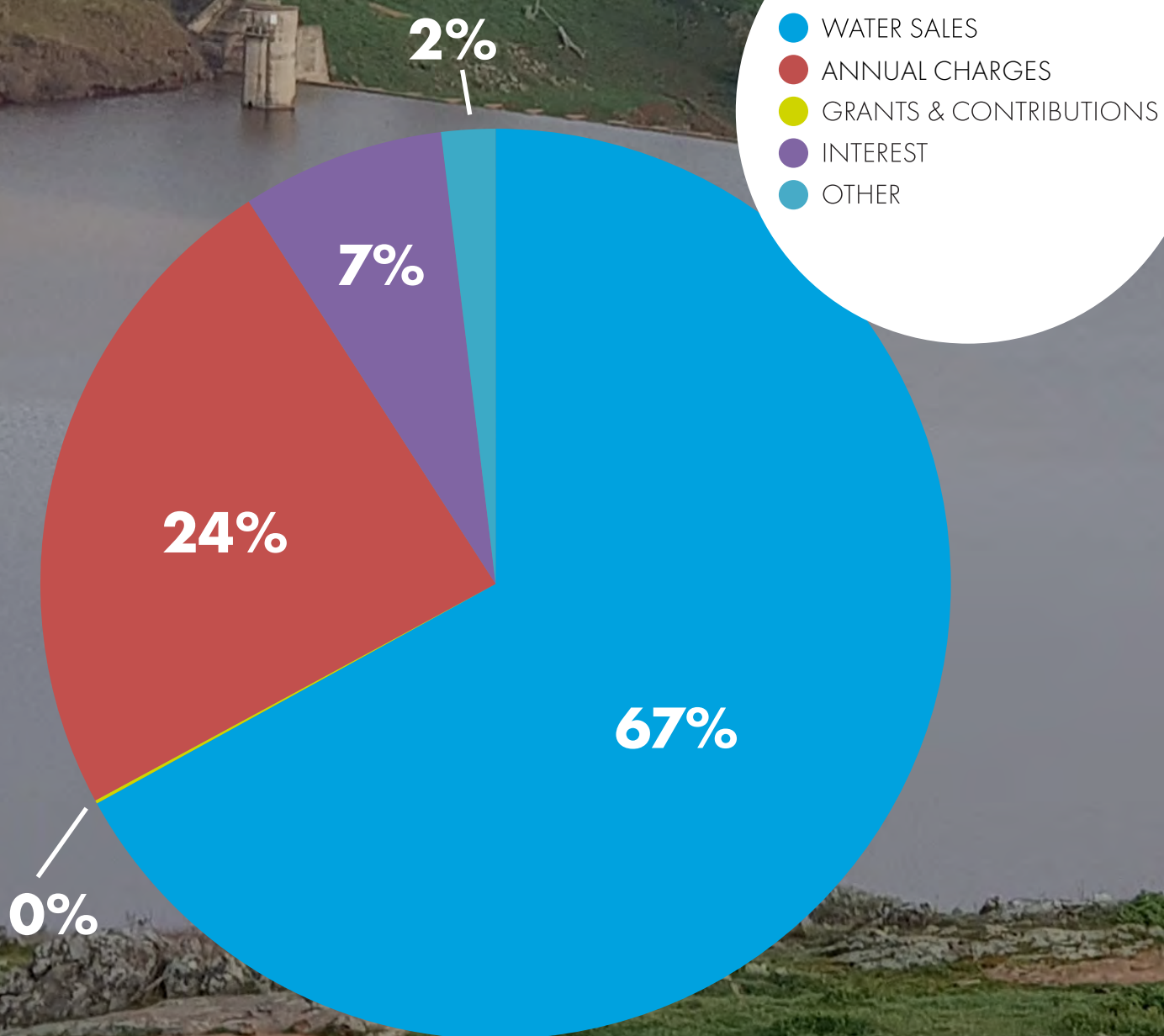
A copy of Council's audited Financial Statements for 2024/2025 is provided as Appendix A at the end of this document, page 35.

## OPERATING EXPENSES





## OPERATING INCOME





# DELIVERY PLAN REPORT













## CTW DELIVERY PROGRAM PROGRESS REPORT AS AT JUNE 2025

### Traffic Lights Progress Key Indicator:

- Not due to commence
- Progressing
- Completed
- Not Progressing













STRATEGIC PRIORITY 1								
PROVIDING A HIGH QUALITY AND RELIABLE DRINKING WATER SUPPLY								
KEY RESULT AREA – 1.1 SERVICE PROVISION THROUGH FIT FOR PURPOSE INFRASTRUCTURE								
DP REF.	ACTIVITY	PERFORMANCE MEASURE	22/23	23/24	24/25	25/26	COMMENTS	PROGRESS INDICATOR
1.1.1	Deliver capital works program based on asset management data.	Capital works milestones delivered	x	x	x	x	Capital program continued with completion of reservoir sealing program and reticulation mains renewals.	<span style="display: inline-block; width: 15px; height: 15px; background-color: yellow; border-radius: 50%;"></span>
1.1.2	Review and implement maintenance programs to manage mechanical and equipment infrastructure.	Maintenance programs are delivered	x	x	x	x	CTW reviews and implements maintenance programs based on operational needs and asset condition on an annual basis.	<span style="display: inline-block; width: 15px; height: 15px; background-color: yellow; border-radius: 50%;"></span>
1.1.3	Develop and implement backflow prevention program.	Program is in place	x	x	x	x	Staffing shortages have reduced capacity to maintain the Backflow prevention program. With recruitment in 25/26 this program will be advanced.	<span style="display: inline-block; width: 15px; height: 15px; background-color: yellow; border-radius: 50%;"></span>
1.1.4	Undertake regular water meter replacement program.	All meters in excess of 7500kl are placed	x	x	x	x	Meter replacement program continues for meters exceeding 7,500kl	<span style="display: inline-block; width: 15px; height: 15px; background-color: yellow; border-radius: 50%;"></span>
1.1.5	Consider potential use of CTW's existing underutilised groundwater sources.	Water quality analysis undertaken.			x		Wet weather conditions the need for use of the Gooloogong bores has not been required. Future testing will be conducted when this system has frequent use.	<span style="display: inline-block; width: 15px; height: 15px; background-color: yellow; border-radius: 50%;"></span>
KEY RESULT AREA – 1.2 ENSURE COMPLIANCE WITH REGULATION								
DP REF.	ACTIVITY	PERFORMANCE MEASURE	22/23	23/24	24/25	25/26	COMMENTS	PROGRESS INDICATOR
1.2.1	Review and update CTW's Drinking Water Management System (DWMS).	Annual Report submitted to NSW Health	x	x	x	x	Drinking Water Management System is reviewed, updated, and reported on an annual basis	<span style="display: inline-block; width: 15px; height: 15px; background-color: green; border-radius: 50%;"></span>
1.2.2	Inform customers and regulators of water quality performance.	Performance report updated monthly on website	x	x	x	x	Performance monitoring reported on website	<span style="display: inline-block; width: 15px; height: 15px; background-color: green; border-radius: 50%;"></span>
1.2.3	Undertake strategic reviews of water treatment facilities.	Reviews completed	x	x			An independently facilitated workshop was held in Nov 2022 with CTW's Water Quality staff, Senior Management, NSW Health and DPE Water to review the current water treatment facilities. A strategic Water Treatment and DWMS workshop for the CTW Board was held October/November 2023.	<span style="display: inline-block; width: 15px; height: 15px; background-color: green; border-radius: 50%;"></span>
1.2.4	Undertake regular water sampling programs in accordance with NSW Health guidelines.	Program ongoing with NSW Health.	x	x	x	x	Council has an extensive water quality sampling program in place which enables Council to meet regulatory water quality compliance requirements.	<span style="display: inline-block; width: 15px; height: 15px; background-color: yellow; border-radius: 50%;"></span>

## DELIVERY PLAN REPORT CONTINUED









KEY RESULT AREA – 1.3 BEST PRACTICE ASSET MANAGEMENT								
DP REF.	ACTIVITY	PERFORMANCE MEASURE	22/23	23/24	24/25	25/26	COMMENTS	PROGRESS INDICATOR
1.3.1	Assets are managed strategically, using whole of life methodology to improve delivery of services and financial management	Asset management system in place	x	x	x	x	The Asset Management Plan is reviewed as part of the IP&R. A full review will be undertaken in 2025/26	
1.3.2	Review and update Integrated Water Cycle Management Plan (IWCM) in accordance with applicable regulatory best practice guidelines.	IWCM reviewed, updated and implemented in accordance with guidelines		x	x		CTW is participating in the CNSWJO Pilot IP&R project for the potential transition from IWCM Planning to the IP&R framework for Local Water Utilities strategic planning.	
1.3.3	Review and update strategic business plan (SBP) in accordance with applicable regulatory assurance framework (RAF).	Reviewed and updated in accordance with RAF.	x	x	x	x	Full review underway during 2025/26	
KEY RESULT AREA – 1.4 MITIGATE ENVIRONMENTAL IMPACTS OF SERVICE DELIVERY								
DP REF.	ACTIVITY	PERFORMANCE MEASURE	22/23	23/24	24/25	25/26	COMMENTS	PROGRESS INDICATOR
1.4.1	Develop and implement a catchment management plan for Lake Rowlands.	Catchment management plan has been developed and implemented.	x	x	x	x	Completed Source Water Management Plan. Sampling continues.	
1.4.2	Review and update Renewable Energy Action Plan (REAP) including solar and battery optimisation projects.	REAP reviewed and updated. Renewable energy projects delivered.	x		x		Application through JO for funding of batteries for large sites. Lake Rowlands solar project deferred until completion of Belubula Water Security Project.	
1.4.3	Continue to review operational processes with the objective of further mitigating environmental impacts.	Evidence of continuous improvement. Operational process efficiencies realised.	x	x	x	x	Transition to low emission vehicles underway, with Electric Vehicle now in use.	
KEY RESULT AREA – 1.5 EFFICIENT USE OF WATER								
DP REF.	ACTIVITY	PERFORMANCE MEASURE	22/23	23/24	24/25	25/26	COMMENTS	PROGRESS INDICATOR
1.5.1	Provide customers with regular and current information regarding how to use water wisely.	Water wise updates issued via social media and newsletters.	x	x	x	x	Water saving and monitoring measures are provided via CTW's website, newsletters, television advertising and Smart Water Mark.	
1.5.2	Develop and promote a source to tap educational program for schools in the water supply area.	Schools the educational program is delivered to in the supply area.	x	x	x	x	CTW water bottles were rolled-out to Primary Schools in the CTW supply area.	
STRATEGIC PRIORITY 2								
AN EFFICIENT, SUSTAINABLE AND CUSTOMER FOCUSED ORGANISATION								
KEY RESULT AREA – 2.1 QUALITY CUSTOMER SERVICE								
DP REF.	ACTIVITY	PERFORMANCE MEASURE	22/23	23/24	24/25	25/26	COMMENTS	PROGRESS INDICATOR
2.1.1	Review and update community/ stakeholder engagement strategy.	Strategy has been reviewed and updated	x		x		The strategy is being reviewed in 2025.	
2.1.2	Undertake customer satisfaction survey.	Survey completed and feedback used to improve performance	x		x		Customer satisfaction survey was conducted in December 2024. Feedback was considered as part of BASP review.	
2.1.3	Review and update levels of service and report on performance.	Levels of services reviewed and updated. Regular reporting of performance.	x	x	x	x	"DPE Water LWU Report completed. Levels of Service reviewed with the update of the Asset Management Plan through IP&R process."	
2.1.4	Provide regular updates to stakeholders and customers regarding projects and works	Number of updates issued via social media and newsletters.	x	x	x	x	Updates regarding CTW projects and works continue to be provided via CTW's website, Facebook page and newsletters.	



## DELIVERY PLAN REPORT CONTINUED

KEY RESULT AREA – 2.2 SOUND FINANCIAL MANAGEMENT								
DP REF.	ACTIVITY	PERFORMANCE MEASURE	22/23	23/24	24/25	25/26	COMMENTS	PROGRESS INDICATOR
2.2.1	Review and update long term financial plan (LTFP).	LTFP reviewed and updated annually	x	x	x	x	"LTFP is reviewed and adopted annually and recently in June 2025".	
2.2.2	Review schedule of fees and charges as part of the annual operational plan development for endorsement and adoption by council.	Annual Fees & Charges adopted by Council.	x	x	x	x	Fees & Charges reviewed annually as part of Operational Plan completion.	
2.2.3	Collaborate with constituent councils in the review and update of the Development Servicing Plan (DSP) in accordance with applicable guidelines.	DSP review and update completed in accordance with guidelines. DSP implemented.				x	Forecast to be reviewed and updated in 2025/26.	
2.2.4	Explore additional revenue stream opportunities.	New income identified	x	x	x	x	Additional revenue stream opportunities explored on an ongoing basis.	
2.2.5	Secure grant funding where available to support the delivery and development of services and infrastructure.	Grant funding applications successful	x	x	x	x	Continue to seek opportunities. Application made for Stage 2 sub-region town water strategy under national water grid funding.	
KEY RESULT AREA – 2.3 CONTINUOUS IMPROVEMENT WHILST MANAGING RISK								
DP REF.	ACTIVITY	PERFORMANCE MEASURE	22/23	23/24	24/25	25/26	COMMENTS	PROGRESS INDICATOR
2.3.1	Manage the risk management framework including the risk register.	Framework is in place and risk register regularly reviewed and updated.	x	x	x	x	Risk management framework and register are under review.	
2.3.2	Review and update Business Continuity Plan (BCP).	BCP reviewed and updated in consultation with insurers.		x	x	x	The BCP is being reviewed and updated in 2025/26 as part of IP&R requirements	
2.3.3	Review and update internal audit plan in consultation with the Audit Risk and Improvement Committee (ARIC).	Internal Audit Plan adopted by ARIC. Internal Audits undertaken in accordance with the Plan.	x	x	x	x	Internal audit plan to be reviewed and updated in consultation with ARIC.	
2.3.4	Review and update CTW's Work, Health & Safety (WHS) policy and procedures in accordance with WHS legislation.	WHS policy and procedures updated and implemented.	x	x	x	x	CTW's WHS policy and procedures were reviewed and updated using best practice in 2025. WHS committee formed in 2025.	
KEY RESULT AREA – 2.4 A CAPABLE AND MOTIVATED WORKFORCE								
DP REF.	ACTIVITY	PERFORMANCE MEASURE	22/23	23/24	24/25	25/26	COMMENTS	PROGRESS INDICATOR
2.4.1	Review, update and implement CTW's Workforce Management Strategy.	Strategy reviewed, updated and implemented.			x	x	CTW's Workforce Management Strategy is due for review and updating 25/26	
2.4.2	Provide staff with professional development opportunities to meet future needs.	Professional development needs identified in consultation with staff.	x	x	x	x	Professional development opportunities are identified as part of the annual performance reviews, with a training matrix developed to identify needs.	
2.4.3	Develop capability and innovate with technological advances in the field.	Technology used in the field, operational efficiencies realised.	x	x	x	x	Infrastructure Data platform is being expanded to enable better monitoring of network systems.	

## DELIVERY PLAN REPORT CONTINUED

STRATEGIC PRIORITY 3								
REGIONAL LEADERSHIP AND COLLABORATION								
KEY RESULT AREA – 3.1 REGIONAL COLLABORATION AND PARTNERSHIPS								
DP REF.	ACTIVITY	PERFORMANCE MEASURE	22/23	23/24	24/25	25/26	COMMENTS	PROGRESS INDICATOR
3.1.1	Work closely with Central NSW Joint Organisation (CNSWJO) including the Water Utilities Alliance (CWUA) for the continued delivery of safe and secure quality drinking water for the region.	Active participant of the CNSWJO and CWUA.	x	x	x	x	CTW continue to participate in relevant CNSWJO meetings.	
3.1.2	Participate in CNSWJO opportunities for relevant joint procurement activities, knowledge and resource sharing, and advocacy for strategic regional priorities.	Opportunities identified, considered and pursued.	x	x	x	x	Ongoing. Working with CNSWJO on Smart Meters, and water Loss Management	
3.1.3	Collaborate with and support constituent councils to attract residential, commercial and industrial growth to the region.	Growth in constituent councils is increased.	x	x	x	x	CTW continues to meet with Planning staff of Cabonne and Blayney Councils to be a part of developer proposals.	
3.1.4	Consider further regional water security pipeline linkages to form a Central-West water grid.	Grant funding approved and project(s) commenced.	x	x	x	x	CTW have worked with CNSWJO, DCCEEW and regional councils to maintain opportunities. Western Main Artery replacement project has considered increased capacity to transfer water to Parkes and Forbes should the need arise.	
3.1.5	Reach agreement with all other relevant water utilities on the governance, management and operation of regional water assets across LGA boundaries.	Water Supply Agreements in place.	x	x	x	x	Water Supply Agreement was signed with Orange Council.	
3.1.6	Continue to be a key delivery partner of the Belubula Water Security Project (BWSP) with Water Infrastructure NSW and WaterNSW.	BWSP business case completed. Continued advocacy for BWSP construction.	x	x	x	x	The Final Business Case is being prepared by DCCEEW. CTW is a key stakeholder along with Water NSW. GM is a member of the BWSP Project Control Group, which holds Monthly Meetings. Expected completion of Business Case is mid 2026.	
KEY RESULT AREA – 3.2 REGIONAL LEADERSHIP IN THE WATER SECTOR								
DP REF.	ACTIVITY	PERFORMANCE MEASURE	22/23	23/24	24/25	25/26	COMMENTS	PROGRESS INDICATOR
3.2.1	Explore opportunities to influence water industry policy and direction through participation in industry groups and bodies.	Active participation in water industry groups and policy development opportunities.	x	x	x	x	CTW in advocating for reform changes to enable water utility strategic planning alignment with Local Government Integrated Planning and Reporting Requirements.	
3.2.2	Continue to collaborate and build upon the strong relationship with the other water county councils and advocate collectively on water industry issues.	Regular meetings with other water county councils. Collective advocacy on water industry issues.	x	x	x	x	Water County Councils are collaborating to advocate for amendments to the Planning Act to enable County Councils to be recognised as a consent authority on the NSW Planning Portal.	

# MAJOR CAPITAL WORKS PROJECTS 2024 – 2025

## RESERVOIR MAINTENANCE

To safeguard the long-term integrity of our reservoir infrastructure and ensure continued asset performance, a targeted reservoir sealing project was undertaken during the reporting period. The initiative focused on identifying and mitigating seepage pathways through advanced sealing techniques. By reinforcing critical zones and enhancing containment measures, the project has significantly reduced leakage risks, improved operational reliability, and extended the reservoir's service life. This proactive investment supports our commitment to sustainable resource management and asset longevity.





## WORKS 24/25 CONTINUED

### GOOLOONGONG PUMP STATION

Gooloogong pump station electrical switchboard has been replaced with a new compliant switchboard that accommodates generator connection capability to enable water to be pumped during extended power outages.



# GOVERNANCE IN ACTION: MOVING FORWARD, TOGETHER

Council remains steadfast in its commitment to providing a safe and healthy workplace for all employees, contractors, and visitors. This commitment is a core aspect of our governance framework and is central to the way we operate and deliver services to our communities. In 2024/2025, we embed safety and risk awareness across all levels of the organisation, recognising that a strong culture of safety is essential to long-term sustainability, operational effectiveness, and staff wellbeing.

Throughout the year, Council undertook a range of initiatives to strengthen its Work, Health and Safety (WHS) systems and awareness:

- Policies and procedures were reviewed and updated in line with legislative requirements and industry best practice.
- Employees participated in WHS training, equipping them with the skills and awareness necessary to identify and respond to potential hazards in their work environments.
- A WHS Committee was formed to support staff in promoting and sustaining a healthy workforce.

Beyond physical safety, Council maintained a strong focus on mental health and overall employee wellbeing. Staff were supported through a range of initiatives, including access to mental health resources, employee assistance programs, and dedicated wellbeing activities—such as the Wellbeing Day held in May 2025—designed to foster a healthy, balanced, and productive workplace. This holistic approach acknowledges that psychological safety is equally vital to physical safety in

cultivating a resilient, engaged, and thriving workforce.

Risk management remained a strategic priority throughout the reporting period. Council's enterprise risk management framework offers a structured and proactive approach to identifying, evaluating, and mitigating risks across all facets of the organisation. A comprehensive review of Council's Risk Register was initiated, with regular updates scheduled for the Executive Management Team and the Council to ensure robust oversight of both strategic and operational risks. Key focus areas included supply chain resilience, regulatory compliance, and emerging threats such as cybersecurity vulnerabilities.

Governance oversight of health, safety, and risk continues to be strengthened. Regular reporting to the Executive and the Audit, Risk & Improvement Committee ensures consistent monitoring of performance, incidents, and corrective actions. This sustained oversight reinforces a culture of accountability and drives continuous improvement across the organisation.

Looking ahead, Council is committed to building on its strong foundations by continually enhancing systems, training, and organisational culture to maintain a safe and healthy workplace. Effective risk management will remain a core focus as we navigate an increasingly complex operating environment. These ongoing efforts underscore our dedication to safeguarding our people and ensuring the continued reliability of our services—now and into the future.







# Well-being Day

21 May 2025

Cowra





# CUSTOMER INFORMATION

## PAYMENT OF ACCOUNTS

Central Tablelands Water issues quarterly water accounts. Accounts are issued in August, November, February and May.

To assist consumers, Central Tablelands Water has the following range of payment options:

### IN PERSON

Present the account intact and make your payment by cash, cheque or EFTPOS at any Post Office.

Payments can also be made at Council's Blayney office and the office of Weddin Shire Council in Grenfell.

### BPAY

If your bank offers BPAY, you can use BPAY to pay your water account by phone, internet or directly from your bank account. Please refer to your water account for your BPAY Biller Code and Reference Number.

### CREDIT OR CHARGE CARD

Payments can be made over the phone using your credit or charge card by calling 13 18 16 when your water account is due, or online at [www.postbillpay.com.au](http://www.postbillpay.com.au). Please refer to your water account for your Post BillPay Code and Reference Number.

Credit Card facilities are also available when paying in person at Council's Blayney office.

### DIRECT DEBIT

Direct Debit is now available as a payment option. Please contact Council's Blayney office for a Direct Debit Request Form.

### MAIL

Detach your payment slip and return it together with your cheque to:

Central Tablelands Water  
PO Box 61  
BLAYNEY NSW 2799

### PENSIONERS

Pensioners are entitled to a rebate of up to \$87.50 each year on their water account. (This will appear as a deduction of \$21.88 on each account.) To be eligible you must be the owner and reside on the property.

To apply for a rebate, you must complete an application form, available from Council's administration office, or online from Council's website, [www.ctw.nsw.gov.au](http://www.ctw.nsw.gov.au), and provide a copy of your pensioner concession card.

## CENTREPAY

Central Tablelands Water offers CENTREPAY, which enables Centrelink customers to budget and plan their finances more effectively. A Centrepay application form is available from Council's administration office, or online from Council's website, [www.ctw.nsw.gov.au](http://www.ctw.nsw.gov.au).

## TENANTS AND LANDLORDS

The person, or persons, who are listed as the owner of the property will receive all water accounts and are responsible for their payment.

A number of landlords have lease agreements that stipulate that the tenant is responsible for the usage or consumption charge.

The billing of tenants is the owner's or agent's responsibility. Central Tablelands Water will not be involved in any arrangement to collect money from tenants.

## FACEBOOK

Follow us on Facebook for updates, including leaks and emergency works, water saving tips, and Council news: [www.facebook.com/CentralTablelandsWater](http://www.facebook.com/CentralTablelandsWater)







30 CHURCH STREET BLAYNEY NSW 2799  
POSTAL ADDRESS: PO BOX 61, BLAYNEY NSW 2799  
PH: (02) 6391 7200 EMAIL: [water@ctw.nsw.gov.au](mailto:water@ctw.nsw.gov.au)  
FACEBOOK: [www.facebook.com/CentralTablelandsWater](https://www.facebook.com/CentralTablelandsWater)  
WEB: [www.ctw.nsw.gov.au](http://www.ctw.nsw.gov.au)



# **APPENDIX A**

## **CENTRAL TABLELANDS WATER**

### **GENERAL PURPOSE FINANCIAL STATEMENTS**

FOR THE YEAR ENDING 30 JUNE 2025



# Central Tablelands Water

## ANNUAL FINANCIAL STATEMENTS

for the year ended 30 June 2025

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*"To supply quality, affordable drinking water to our customers, in collaboration with our constituent councils"*



# Central Tablelands Water

GENERAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2025

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*"To supply quality, affordable drinking water to our  
customers, in collaboration with our constituent councils"*



# Central Tablelands Water

## General Purpose Financial Statements

for the year ended 30 June 2025

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### Overview

Central Tablelands Water is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

30 Church Street  
Blayney NSW 2799

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: [www.ctw.nsw.gov.au](http://www.ctw.nsw.gov.au)



# Central Tablelands Water

## General Purpose Financial Statements

for the year ended 30 June 2025

## Understanding Council's Financial Statements

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### Introduction

Each year NSW local governments are required to present audited financial statements to their council and community.

### What you will find in the Statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2025.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

### About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

### About the Primary Financial Statements

The financial statements incorporate five "primary" financial statements:

#### 1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

#### 2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, property, plant and equipment.

#### 3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

#### 4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

#### 5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

### About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

### About the Auditor's Reports

Council's financial statements are required to be audited by the NSW Audit Office.

In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

### Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the audit report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

# Central Tablelands Water

## General Purpose Financial Statements

for the year ended 30 June 2025

### Statement by Councillors and Management

Statement by Councillors and Management made pursuant to Section 413 (2c) of the *Local Government Act 1993* (NSW)

The attached general purpose financial statements have been prepared in accordance with:

- the *Local Government Act 1993* and the regulations made thereunder,
- the Australian Accounting Standards issued by the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 20 August 2025.



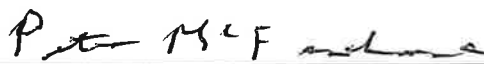
Cr Andrew Rawson  
Chairperson  
20 August 2025



Cr John Newstead  
Councillor  
20 August 2025



Mr Charlie Harris  
General Manager  
20 August 2025



Mr Peter McFarlane  
Responsible Accounting Officer  
20 August 2025

# Central Tablelands Water

## Income Statement

for the year ended 30 June 2025

Original unaudited budget 2025	\$ '000	Notes	Actual 2025	Actual 2024
	<b>Income from continuing operations</b>			
1,980	Annual charges	B2-1	<b>2,019</b>	1,848
6,656	User charges and fees	B2-2	<b>5,690</b>	5,557
110	Other revenues	B2-3	<b>93</b>	125
–	Grants and contributions provided for operating purposes	B2-4	<b>10</b>	–
374	Grants and contributions provided for capital purposes	B2-4	<b>513</b>	2,817
385	Interest and investment income	B2-5	<b>612</b>	546
26	Other income	B2-6	<b>35</b>	26
40	Net gain from the disposal of assets	B4-1	<b>35</b>	–
<b>9,571</b>	<b>Total income from continuing operations</b>		<b>9,007</b>	10,919
	<b>Expenses from continuing operations</b>			
3,086	Employee benefits and on-costs	B3-1	<b>2,584</b>	2,643
3,243	Materials and services	B3-2	<b>3,005</b>	2,492
20	Other expenses	B3-4	<b>17</b>	16
–	Net loss from the disposal of assets	B4-1	<b>–</b>	77
<b>6,349</b>	<b>Total expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets</b>		<b>5,606</b>	5,228
<b>3,222</b>	<b>Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets</b>		<b>3,401</b>	5,691
2,998	Depreciation, amortisation and impairment of non-financial assets	B3-3	<b>3,249</b>	3,014
<b>224</b>	<b>Operating result from continuing operations</b>		<b>152</b>	<b>2,677</b>
<b>224</b>	<b>Net operating result for the year attributable to Council</b>		<b>152</b>	<b>2,677</b>
<b>(150)</b>	<b>Net operating result for the year before grants and contributions provided for capital purposes</b>		<b>(361)</b>	<b>(140)</b>

The above Income Statement should be read in conjunction with the accompanying notes.



## Central Tablelands Water

### Statement of Comprehensive Income

for the year ended 30 June 2025

<b>\$ '000</b>	Notes	<b>2025</b>	<b>2024</b>
<b>Net operating result for the year – from Income Statement</b>		<b>152</b>	<b>2,677</b>
<b>Other comprehensive income:</b>			
Amounts which will not be reclassified subsequent to operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-7	<b>2,714</b>	<b>4,767</b>
<b>Total items which will not be reclassified subsequent to operating result</b>		<b>2,714</b>	<b>4,767</b>
<b>Total other comprehensive income for the year</b>		<b>2,714</b>	<b>4,767</b>
<b>Total comprehensive income for the year attributable to Council</b>		<b>2,866</b>	<b>7,444</b>

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

# Central Tablelands Water

## Statement of Financial Position

as at 30 June 2025

\$ '000	Notes	2025	2024
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	C1-1	1,398	1,658
Investments	C1-2	11,600	9,100
Receivables	C1-4	937	1,455
Inventories	C1-5	212	256
Contract assets and contract cost assets	C1-6	13	2
Other		69	54
<b>Total current assets</b>		<b>14,229</b>	<b>12,525</b>
<b>Non-current assets</b>			
Infrastructure, property, plant and equipment (IPPE)	C1-7	110,222	109,769
Intangible assets	C1-8	5	11
<b>Total non-current assets</b>		<b>110,227</b>	<b>109,780</b>
<b>Total assets</b>		<b>124,456</b>	<b>122,305</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Payables	C3-1	510	938
Income received in advance	C3-1	26	27
Employee benefit provisions	C3-3	851	1,136
<b>Total current liabilities</b>		<b>1,387</b>	<b>2,101</b>
<b>Non-current liabilities</b>			
Employee benefit provisions	C3-3	26	27
<b>Total non-current liabilities</b>		<b>26</b>	<b>27</b>
<b>Total liabilities</b>		<b>1,413</b>	<b>2,128</b>
<b>Net assets</b>		<b>123,043</b>	<b>120,177</b>
<b>EQUITY</b>			
Accumulated surplus	C4-1	51,956	51,804
IPPE revaluation surplus	C4-1	71,087	68,373
<b>Council equity interest</b>		<b>123,043</b>	<b>120,177</b>
<b>Total equity</b>		<b>123,043</b>	<b>120,177</b>

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

## Central Tablelands Water

### Statement of Changes in Equity

for the year ended 30 June 2025

		2025			2024		
		Accumulated surplus	IPPE revaluation surplus	Total equity	Accumulated surplus	IPPE revaluation surplus	Total equity
<b>\$ '000</b>	Notes						
Opening balance at 1 July		51,804	68,373	120,177	49,127	63,606	112,733
<b>Net operating result for the year</b>		152	–	152	2,677	–	2,677
<b>Other comprehensive income</b>							
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-7	–	2,714	2,714	–	4,767	4,767
<b>Other comprehensive income</b>		–	2,714	2,714	–	4,767	4,767
<b>Total comprehensive income</b>		152	2,714	2,866	2,677	4,767	7,444
<b>Closing balance at 30 June</b>		51,956	71,087	123,043	51,804	68,373	120,177

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.



## Central Tablelands Water

### Statement of Cash Flows

for the year ended 30 June 2025

Original unaudited budget 2025	\$ '000	Notes	Actual 2025	Actual 2024
<b>Cash flows from operating activities</b>				
<b>Receipts:</b>				
1,965	Rates and annual charges		<b>2,058</b>	1,865
6,613	User charges and fees		<b>5,681</b>	5,545
375	Interest received		<b>630</b>	454
385	Grants and contributions		<b>950</b>	2,612
137	Other		<b>552</b>	821
<b>Payments:</b>				
(3,052)	Payments to employees		<b>(2,911)</b>	(2,472)
(3,248)	Payments for materials and services		<b>(3,638)</b>	(2,385)
—	Bonds, deposits and retentions refunded		<b>(10)</b>	—
(8)	Other		<b>(163)</b>	(611)
<b>3,167</b>	<b>Net cash flows from operating activities</b>	F1-1	<b>3,149</b>	5,829
<b>Cash flows from investing activities</b>				
<b>Receipts:</b>				
—	Sale of investments		<b>12,600</b>	7,700
273	Proceeds from sale of IPPE		<b>227</b>	140
5	Deferred debtors receipts		<b>38</b>	4
<b>Payments:</b>				
(10)	Deferred debtors and advances made		<b>—</b>	(35)
(2,482)	Payments for IPPE		<b>(1,174)</b>	(5,148)
(953)	Purchase of investments		<b>(15,100)</b>	(9,100)
<b>(3,167)</b>	<b>Net cash flows used in investing activities</b>		<b>(3,409)</b>	(6,439)
<b>—</b>	<b>Net change in cash and cash equivalents</b>		<b>(260)</b>	(610)
1,000	Cash and cash equivalents at beginning of year		<b>1,658</b>	2,268
<b>1,000</b>	<b>Cash and cash equivalents at end of year</b>	C1-1	<b>1,398</b>	1,658

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

# Central Tablelands Water

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# Central Tablelands Water

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## A About Council and these financial statements

### A1-1 Basis of preparation

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These financial statements were authorised for issue by Council on 14 October 2025. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

The material accounting policy information related to these financial statements are set out below. Accounting policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993* (Act) and *Local Government (General) Regulation 2021* (Regulation), and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not for-profit entity. The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

#### **Historical cost convention**

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities and certain classes of infrastructure, property, plant and equipment.

#### **Significant accounting estimates and judgements**

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

#### **Critical accounting estimates and assumptions**

Council makes estimates and assumptions concerning the future.

The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- i. estimated fair values of infrastructure, property, plant and equipment – refer Note C1-7
- ii. employee benefit provisions – refer Note C3-3.

#### **Significant judgements in applying the Council's accounting policies**

- i. Impairment of receivables – refer Note C1-4.
- ii. Determination of whether performance obligations are sufficiently specific and whether the contract is within the scope of AASB 15 *Revenue from Contracts with Customers* and / or AASB 1058 *Income of Not-for-Profit Entities* – refer to Notes B2-2 – B2-4.

#### **New accounting standards and interpretations issued but not yet effective**

Certain new accounting standards and interpretations have been published that are not mandatory for the 30 June 2025 reporting period. Council has not applied any pronouncements before its operative date in the annual reporting period beginning 1 July 2024.

As at the date of authorisation of these financial statements Council does not consider that any of these new (and still to be applied) standards and interpretations are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

#### **New accounting standards adopted during the year**

During the year Council adopted all accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective from the first time at 30 June 2025.

None of these standards have had any impact on Council's reported financial position.

## B Financial Performance

### B1 Functions or activities

#### B1-1 Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

\$ '000	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
<b>Functions or activities</b>										
Governance	–	–	221	229	(221)	(229)	–	–	–	–
Water supplies	9,007	10,919	8,634	8,013	373	2,906	523	2,817	124,456	122,305
<b>Total functions and activities</b>	<b>9,007</b>	<b>10,919</b>	<b>8,855</b>	<b>8,242</b>	<b>152</b>	<b>2,677</b>	<b>523</b>	<b>2,817</b>	<b>124,456</b>	<b>122,305</b>

## B1-2 Components of functions or activities

Details relating to the Council's functions or activities as reported in B1-1 are as follows:

### Governance

Includes costs relating to Council's role as a component of democratic government, including elections, members' fees and expenses, subscriptions to local authority associations, meetings of Council and policymaking committees, public disclosure (e.g. GIPA), and legislative compliance.

### Water supplies

Comprising the water supply systems servicing towns and villages within the Blayney, Cabonne, Weddin, Bland and Cowra Local Government Areas.

## B2 Sources of income

### B2-1 Annual charges

\$ '000	2025	2024
<b>Annual charges (pursuant to s496, 496A, 496B, 501 &amp; 611)</b>		
Residential	1,369	1,262
Commercial	328	299
Rural	227	213
Industrial	50	39
Other	86	76
Less: pensioner rebates (mandatory)	(90)	(91)
<b>Annual charges levied</b>	<b>1,970</b>	<b>1,798</b>
Pensioner annual charges subsidies received:		
– Water	49	50
<b>Total annual charges</b>	<b>2,019</b>	<b>1,848</b>
<b>TOTAL ANNUAL CHARGES</b>	<b>2,019</b>	<b>1,848</b>

### Material accounting policy information

Annual charges are recognised as revenue when the Council obtains control over the assets comprising these receipts.

Pensioner rebates relate to reductions in certain annual charges for eligible pensioners' place of residence in the local government council area. These rebates are funded 55% by the NSW Government and 45% by Council.

Pensioner subsidies are received from the NSW Government to provide a contribution 55% towards the pensioner rebates.

Control over assets acquired from annual charges is obtained when a quarterly water account is issued as it is an enforceable debt linked to the serviced property.



## B2-2 User charges and fees

\$ '000	2025	2024
<b>Specific user charges (per s502 - specific 'actual use' charges)</b>		
Residential	2,639	2,480
Commercial	687	684
Rural	1,049	942
Industrial	804	684
Bulk supplies to Council	135	120
Other	271	376
<b>Total specific user charges</b>	<b>5,585</b>	<b>5,286</b>
<b>Other user charges and fees</b>		
<b>(i) Fees and charges – statutory and regulatory functions (per s608)</b>		
Private works – section 67	71	243
Section 603 certificates	28	23
<b>Total fees and charges – statutory/regulatory</b>	<b>99</b>	<b>266</b>
<b>(ii) Fees and charges – other (incl. general user charges (per s608))</b>		
Special meter readings and reconnection fees	6	5
<b>Total fees and charges – other</b>	<b>6</b>	<b>5</b>
<b>Total other user charges and fees</b>	<b>105</b>	<b>271</b>
<b>Total user charges and fees</b>	<b>5,690</b>	<b>5,557</b>

### Material accounting policy information

User charges and fees are recognised as revenue when the service has been provided. Water user charges are recognised after the water has passed the point of supply (usually the water meter) and the actual usage has been determined by a meter reading.

## B2-3 Other revenues

\$ '000	2025	2024
Legal fees recovery – rates and charges (extra charges)	20	17
Diesel rebate	1	1
Employee contributions to motor vehicles	27	33
Insurance incentives and rebates	7	7
Workers compensation claim reimbursement	37	62
Other	1	5
<b>Total other revenue</b>	<b>93</b>	<b>125</b>
<b>Total other revenue</b>	<b>93</b>	<b>125</b>

### Material accounting policy information for other revenue

Where the revenue is earned for the provision of specified goods / services under an enforceable contract, revenue is recognised when or as the obligations are satisfied.

Statutory fees are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

## B2-4 Grants and contributions

\$ '000	Operating 2025	Operating 2024	Capital 2025	Capital 2024
<b>General purpose (untied)</b>				
<b>Other</b>				
Other grants	10	–	6	–
<b>Amount recognised as income during current year</b>	<b>10</b>	<b>–</b>	<b>6</b>	<b>–</b>
<b>Special purpose grants and non-developer contributions (tied)</b>				
Water supplies	–	–	101	2,407
Developer charges – mains extensions	–	–	125	28
<b>Total grants and non-developer contributions</b>	<b>10</b>	<b>–</b>	<b>232</b>	<b>2,435</b>
<b>Comprising:</b>				
– State funding	10	–	107	–
– Other funding	–	–	125	2,435
	<b>10</b>	<b>–</b>	<b>232</b>	<b>2,435</b>

### Developer contributions

\$ '000	Notes	Timing	Operating 2025	Operating 2024	Capital 2025	Capital 2024
<b>Developer contributions:</b>						
<b>(s7.4 &amp; s7.11 - EP&amp;A Act, s64 of the LGA):</b>						
	F4					
<b>Cash contributions</b>						
S 64 – water supply contributions		2	–	–	281	382
<b>Total developer contributions – cash</b>			<b>–</b>	<b>–</b>	<b>281</b>	<b>382</b>
<b>Total developer contributions</b>			<b>–</b>	<b>–</b>	<b>281</b>	<b>382</b>
<b>Timing of revenue recognition</b>						
Grants and contributions recognised at a point in time (2)						
			10	–	513	2,817
<b>Total grants and contributions</b>			<b>10</b>	<b>–</b>	<b>513</b>	<b>2,817</b>

### Unspent grants and contributions

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

\$ '000	Operating 2025	Operating 2024	Capital 2025	Capital 2024
<b>Unspent grants and contributions</b>				
Unspent funds at 1 July	–	–	–	–
<b>Add:</b> Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	<b>2</b>	<b>–</b>	<b>216</b>	<b>–</b>
<b>Unspent funds at 30 June</b>	<b>2</b>	<b>–</b>	<b>216</b>	<b>–</b>

## B2-4 Grants and contributions (continued)

### Material accounting policy information

#### Grants and contributions – enforceable agreement with sufficiently specific performance obligations

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

The performance obligations vary according to the agreement but include milestones within AASB 15 grants. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of community health services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

#### Capital grants

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

#### Developer contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but Council may apply contributions according to the priorities established in work schedules for the contribution plan.

#### Other grants and contributions

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

## B2-5 Interest and investment income

\$ '000	2025	2024
<b>Interest on financial assets measured at amortised cost</b>		
– Overdue user and annual charges	38	31
– Cash and investments	574	515
<b>Total interest and investment income</b>	<b>612</b>	<b>546</b>



**B2-6 Other income**

<b>\$ '000</b>	<b>2025</b>	<b>2024</b>
<b>Reversal of impairment losses on receivables</b>		
User charges and fees	8	—
<b>Rental income</b>		
Land	27	26
<b>Total other income</b>	<b>35</b>	<b>26</b>

## B3 Costs of providing services

### B3-1 Employee benefits and on-costs

\$ '000	2025	2024
Salaries and wages	2,047	2,081
Employee leave entitlements (ELE)	222	262
Superannuation – defined contribution plans	231	220
Superannuation – defined benefit plans	13	16
Workers' compensation insurance	41	59
Fringe benefit tax (FBT)	14	26
Payroll tax	86	68
Employee assistance program	4	1
<b>Total employee costs</b>	<b>2,658</b>	<b>2,733</b>
Less: capitalised costs	(74)	(90)
<b>Total employee costs expensed</b>	<b>2,584</b>	<b>2,643</b>
Number of 'full-time equivalent' employees (FTE) at year end	22	26

#### Material accounting policy information

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under Active Super - Pool B (the Scheme), however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note D3-1 for more information.

## B3-2 Materials and services

\$ '000	Notes	2025	2024
Raw materials and consumables		859	755
Contractor costs		899	690
Audit Fees	E2-1	53	52
Councillor and Chairperson's fees and associated expenses	E1-2	102	106
Advertising		12	10
Bank charges		36	36
Electricity and heating		446	299
Insurance		221	202
Postage		34	31
Printing and stationery		22	23
Subscriptions and publications		53	55
Telephone and communications		66	60
Travel expenses		17	11
Demand management (water wise programme) expenses		4	21
Groundwater and unregulated access fees		34	25
Training costs (other than salaries and wages)		37	31
Other expenses		63	64
<b>Legal expenses:</b>			
– Legal expenses: debt recovery		19	17
– Legal expenses: other		25	1
Expenses from leases of low value assets		3	3
<b>Total materials and services</b>		<b>3,005</b>	<b>2,492</b>
<b>Total materials and services</b>		<b>3,005</b>	<b>2,492</b>

### B3-3 Depreciation, amortisation and impairment of non-financial assets

\$ '000	Notes	2025	2024
<b>Depreciation and amortisation</b>			
Plant and equipment		191	185
Office equipment		13	14
Furniture and fittings		1	1
<b>Infrastructure:</b>			
– Buildings – non-specialised	C1-7	94	93
– Water supply network		2,944	2,707
Intangible assets	C1-8	6	14
<b>Total depreciation and amortisation costs</b>		<b>3,249</b>	<b>3,014</b>
<b>Total depreciation, amortisation and impairment for non-financial assets</b>		<b>3,249</b>	<b>3,014</b>

#### Material accounting policy information

##### Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives.

##### Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are not tested for impairment since these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Intangible assets not yet available for use, are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired.

Other non-financial assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units).

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.



### B3-4 Other expenses

\$ '000	2025	2024
<b>Other</b>		
Donations, contributions and assistance to other organisations (Section 356)	17	16
<b>Total other expenses</b>	<b>17</b>	<b>16</b>

### B4 Gains or losses

#### B4-1 Gain or loss from the disposal, replacement and de-recognition of assets

\$ '000	Notes	2025	2024
<b>Gain (or loss) on disposal of plant and equipment</b>	C1-7		
Proceeds from disposal – plant and equipment		227	140
Less: carrying amount of plant and equipment assets sold/written off		(91)	(90)
<b>Gain (or loss) on disposal</b>		<b>136</b>	<b>50</b>
<b>Gain (or loss) on disposal of infrastructure</b>	C1-7		
Proceeds from disposal – infrastructure		–	–
Less: carrying amount of infrastructure assets sold/written off		(101)	(127)
<b>Gain (or loss) on disposal</b>		<b>(101)</b>	<b>(127)</b>
<b>Gain (or loss) on disposal of investments</b>	C1-2		
Proceeds from disposal/redemptions/maturities – investments		12,600	7,700
Less: carrying amount of investments sold/redeemed/matured		(12,600)	(7,700)
<b>Gain (or loss) on disposal</b>		<b>–</b>	<b>–</b>
<b>Net gain (or loss) from disposal of assets</b>		<b>35</b>	<b>(77)</b>

## B5 Performance against budget

### B5-1 Material budget variations

Council's original budget was adopted by the Council on 19 June 2024 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

**Material variations of more than 10%** between original budget and actual results or where the variance is considered material by nature are explained below.

**Variation Key:** **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2025 Budget	2025 Actual	2025 ----- Variance -----	
<b>Revenues</b>				
<b>User charges and fees</b>	<b>6,656</b>	<b>5,690</b>	<b>(966)</b>	<b>(15)% U</b>
Water sales were down due to more rainfall events particularly in the first half of the financial year.				
<b>Other revenues</b>	<b>110</b>	<b>93</b>	<b>(17)</b>	<b>(15)% U</b>
Income from vehicle contributions was down due to staff vacancies.				
<b>Operating grants and contributions</b>	<b>–</b>	<b>10</b>	<b>10</b>	<b>∞ F</b>
A grant was received for strategic planning which was not budgeted.				
<b>Capital grants and contributions</b>	<b>374</b>	<b>513</b>	<b>139</b>	<b>37% F</b>
Contributions for mains extensions was higher than original budget.				
<b>Interest and investment revenue</b>	<b>385</b>	<b>612</b>	<b>227</b>	<b>59% F</b>
Interest on investments was greater than budget due to interest rates remaining higher than anticipated. Average funds invested was also higher than budget due to the carryover and review of some works in the capital program.				
<b>Net gains from disposal of assets</b>	<b>40</b>	<b>35</b>	<b>(5)</b>	<b>(13)% U</b>
Proceeds from the sale of vehicles was higher than original budget as well additional vehicles sales however disposal of infrastructure assets reduced the profit.				
<b>Other income</b>	<b>26</b>	<b>35</b>	<b>9</b>	<b>35% F</b>
The variation is a result of reversal of impairment provision that was not in the original budget.				
<b>Expenses</b>				
<b>Employee benefits and on-costs</b>	<b>3,086</b>	<b>2,584</b>	<b>502</b>	<b>16% F</b>
The reduction in employee costs is due to staff turnover and vacancies throughout the year.				

## C Financial position

### C1 Assets we manage

#### C1-1 Cash and cash equivalents

\$ '000	2025	2024
<b>Cash assets</b>		
Cash on hand and at bank	898	1,458
Cash equivalent assets		
– Deposits at call	500	200
<b>Total cash and cash equivalents</b>	<b>1,398</b>	<b>1,658</b>

#### Reconciliation of cash and cash equivalents

Total cash and cash equivalents per Statement of Financial Position	1,398	1,658
<b>Balance as per the Statement of Cash Flows</b>	<b>1,398</b>	<b>1,658</b>

#### C1-2 Financial investments

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
<b>Debt securities at amortised cost</b>				
Long term deposits	11,600	–	9,100	–
<b>Total</b>	<b>11,600</b>	<b>–</b>	<b>9,100</b>	<b>–</b>
<b>Total financial investments</b>	<b>11,600</b>	<b>–</b>	<b>9,100</b>	<b>–</b>
<b>Total cash assets, cash equivalents and investments</b>	<b>12,998</b>	<b>–</b>	<b>10,758</b>	<b>–</b>

#### Material accounting policy information

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

#### Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

#### Classification

On initial recognition, Council classifies its financial assets into the following categories – those measured at amortised cost.

Financial assets are not reclassified subsequent to their initial recognition. All Council's existing investments are measured at amortised cost.

#### Amortised cost

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits and cash and cash equivalents in the Statement of Financial Position. Term deposits with an initial term of more than 3 months are classified as investments rather than cash and cash equivalents.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

**C1-3 Restricted and allocated cash, cash equivalents and investments**

<b>\$ '000</b>	<b>2025</b>	<b>2024</b>
(a) Externally restricted cash, cash equivalents and investments		
<b>Total cash, cash equivalents and investments</b>	<b>12,998</b>	10,758
Less: Externally restricted cash, cash equivalents and investments	<b>(218)</b>	(12)
<b>Cash, cash equivalents and investments not subject to external restrictions</b>	<b>12,780</b>	10,746
<b>External restrictions</b>		
<b>External restrictions – included in liabilities</b>		
External restrictions included in cash, cash equivalents and investments above comprise:		
Specific purpose unexpended grants	<b>2</b>	–
Other contributions	<b>26</b>	12
Developer contributions	<b>190</b>	–
<b>Total external restrictions</b>	<b>218</b>	12

Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by Council due to a restriction placed by legislation or third-party contractual agreement.



**C1-3 Restricted and allocated cash, cash equivalents and investments (continued)**

<b>\$ '000</b>	<b>2025</b>	<b>2024</b>
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**(b) Internal allocations****Cash, cash equivalents and investments not subject to external restrictions**

<b>12,780</b>	<b>10,746</b>
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Less: Internally restricted cash, cash equivalents and investments

<b>(12,280)</b>	<b>(9,946)</b>
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**Unrestricted and unallocated cash, cash equivalents and investments**

<b>500</b>	<b>800</b>
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**Internal allocations**

At 30 June, Council has internally allocated funds to the following:

Plant and vehicle replacement	<b>850</b>	886
Infrastructure replacement	<b>10,136</b>	7,646
Employees leave entitlement	<b>713</b>	753
Development reserve	<b>461</b>	461
Consultancy	<b>120</b>	200
<b>Total internal allocations</b>	<b>12,280</b>	<b>9,946</b>

Cash, cash equivalents and investments not subject to external restrictions may be internally allocated by resolution or policy of the elected Council.

<b>\$ '000</b>	<b>2025</b>	<b>2024</b>
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**(c) Unrestricted and unallocated**

<b>Unrestricted and unallocated cash, cash equivalents and investments</b>	<b>500</b>	<b>800</b>
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## C1-4 Receivables

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
User charges and fees	594	–	582	–
Accrued revenues				
– Interest on investments	250	–	268	–
Amounts due from other councils	41	–	32	–
Deferred debtors	2	–	40	–
Government grants and subsidies	30	–	468	–
Net GST receivable	12	–	51	–
Other debtors	8	–	22	–
<b>Total</b>	<b>937</b>	<b>–</b>	<b>1,463</b>	<b>–</b>
<b>Less: provision for impairment</b>				
User charges and fees	–	–	(8)	–
<b>Total provision for impairment – receivables</b>	<b>–</b>	<b>–</b>	<b>(8)</b>	<b>–</b>
<b>Total net receivables</b>	<b>937</b>	<b>–</b>	<b>1,455</b>	<b>–</b>

### Material accounting policy information

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

#### Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When estimating ECL, Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

When considering the ECL for water debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold.

Credit losses are measured at the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

Council writes off a receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the receivables are over 2 years past due, whichever occurs first.

None of the receivables that have been written off are subject to enforcement activity.

Where Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

## C1-5 Inventories

<b>\$ '000</b>	<b>2025 Current</b>	<b>2025 Non-current</b>	<b>2024 Current</b>	<b>2024 Non-current</b>
<b>Inventories at cost</b>				
Stores and materials	212	–	256	–
<b>Total inventories at cost</b>	<b>212</b>	<b>–</b>	<b>256</b>	<b>–</b>
<b>Total inventories</b>	<b>212</b>	<b>–</b>	<b>256</b>	<b>–</b>

### Raw materials and stores, work in progress and finished goods

Costs are assigned to individual items of inventory on the basis of weighted average costs.

## C1-6 Contract assets and Contract cost assets

<b>\$ '000</b>	<b>2025 Current</b>	<b>2025 Non-current</b>	<b>2024 Current</b>	<b>2024 Non-current</b>
Contract assets	13	–	2	–
<b>Total contract assets and contract cost assets</b>	<b>13</b>	<b>–</b>	<b>2</b>	<b>–</b>

### Contract assets

Grants Capital	13	–	2	–
<b>Total contract assets</b>	<b>13</b>	<b>–</b>	<b>2</b>	<b>–</b>

## C1-7 Infrastructure, property, plant and equipment

By aggregated asset class	At 1 July 2024			Asset movements during the reporting period						At 30 June 2025		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals <sup>1</sup>	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
<b>\$ '000</b>												
Capital work in progress	894	–	894	231	62	–	–	(51)	–	1,136	–	1,136
Plant and equipment	1,906	(1,037)	869	–	83	(91)	(191)	–	–	1,670	(1,000)	670
Office equipment	112	(66)	46	–	13	–	(13)	–	–	125	(79)	46
Furniture and fittings	23	(12)	11	–	–	–	(1)	–	–	23	(13)	10
<b>Land:</b>												
– Operational land	2,981	–	2,981	–	–	–	–	–	–	2,981	–	2,981
<b>Infrastructure:</b>												
– Buildings	3,674	(1,678)	1,996	–	–	–	(94)	–	149	3,962	(1,911)	2,051
– Water supply network	190,567	(87,595)	102,972	605	180	(101)	(2,944)	51	2,565	195,876	(92,548)	103,328
<b>Total infrastructure, property, plant and equipment</b>	<b>200,157</b>	<b>(90,388)</b>	<b>109,769</b>	<b>836</b>	<b>338</b>	<b>(192)</b>	<b>(3,243)</b>	<b>–</b>	<b>2,714</b>	<b>205,773</b>	<b>(95,551)</b>	<b>110,222</b>

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

By aggregated asset class	At 1 July 2023			Asset movements during the reporting period						At 30 June 2024		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals <sup>1</sup>	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
<b>\$ '000</b>												
Capital work in progress	3,342	–	3,342	326	118	–	–	(2,892)	–	894	–	894
Plant and equipment	1,587	(959)	628	–	516	(90)	(185)	–	–	1,906	(1,037)	869
Office equipment	180	(155)	25	–	35	–	(14)	–	–	112	(66)	46
Furniture and fittings	39	(37)	2	–	10	–	(1)	–	–	23	(12)	11
<b>Land:</b>												
– Operational land	2,981	–	2,981	–	–	–	–	–	–	2,981	–	2,981
<b>Infrastructure:</b>												
– Buildings – non-specialised	3,599	(1,585)	2,014	–	75	–	(93)	–	–	3,674	(1,678)	1,996
– Water supply network	174,783	(80,704)	94,079	718	3,350	(127)	(2,707)	2,892	4,767	190,567	(87,595)	102,972
<b>Total infrastructure, property, plant and equipment</b>	<b>186,511</b>	<b>(83,440)</b>	<b>103,071</b>	<b>1,044</b>	<b>4,104</b>	<b>(217)</b>	<b>(3,000)</b>	<b>–</b>	<b>4,767</b>	<b>200,157</b>	<b>(90,388)</b>	<b>109,769</b>

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).



## C1-7 Infrastructure, property, plant and equipment (continued)

### Material accounting policy information

#### Useful lives of IPPE

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Plant and equipment	Years
Office equipment	5 to 10
Office furniture	10 to 20
Computer equipment	3
Vehicles	5 to 8
Other plant and equipment	5 to 15

#### Water assets

Dams and reservoirs	20 to 200
Bores	30 to 50
Reticulation pipes: PVC	80 to 100
Reticulation pipes: other	50 to 100
Pumps stations	15 to 100
Telemetry	15
Treatment Plants	15 to 80
Trunk mains	50 to 100

#### Buildings

Buildings: masonry	50 to 100
Buildings: other	20 to 40

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

#### Revaluation model

Infrastructure, property, plant and equipment are held at fair value. Comprehensive valuations are performed at least every 5 years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Water and sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Department of Climate Change, Energy, the Environment and Water (DCCEEW) .

Increases in the carrying amounts arising on revaluation are credited to the IPPE revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against IPPE revaluation reserve to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

## C1-8 Intangible assets

Intangible assets are as follows:

\$ '000	2025	2024
<b>Software</b>		
<b>Opening values at 1 July</b>		
Gross book value	117	117
Accumulated amortisation	(106)	(92)
<b>Net book value – opening balance</b>	<b>11</b>	<b>25</b>
<b>Movements for the year</b>		
Amortisation charges	(6)	(14)
<b>Closing values at 30 June</b>		
Gross book value	117	117
Accumulated amortisation	(112)	(106)
<b>Total software – net book value</b>	<b>5</b>	<b>11</b>
<b>Total intangible assets – net book value</b>	<b>5</b>	<b>11</b>

### Material accounting policy information

#### IT development and software

Amortisation is calculated on a straight line basis over periods generally ranging from three to five years.

## C2 Leasing activities

### C2-1 Council as a lessee

Council has a lease for a photocopier. Information relating to the leases in place and associated balances and transactions is provided below.

#### Terms and conditions of leases

#### Office and IT equipment

The lease for office equipment is for a low value asset. The lease is for 5 years with no renewal option, the payments are fixed, however some of the leases include variable payments based on usage.

#### (a) Income Statement

The amounts recognised in the Income Statement relating to leases where Council is a lessee are shown below:

\$ '000	2025	2024
Expenses relating to leases of low-value assets	3	3
	<b>3</b>	<b>3</b>

#### (b) Statement of Cash Flows

Total cash outflow for leases	3	3
	<b>3</b>	<b>3</b>

#### Material accounting policy information

#### *Exceptions to lease accounting*

Council has applied the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. Council recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

## C2-2 Council as a lessor

### Operating leases

Council leases out a number of properties for grazing purposes and communication towers. These leases have been classified as operating leases for financial reporting purposes and the assets are included as IPP&E in the Statement of Financial Position.

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below:

\$ '000	2025	2024
---------	------	------

#### (i) Assets held as property, plant and equipment

Council provides operating leases on Council land for the purpose of grazing. The table below relates to operating leases on assets disclosed in C1-7. Council also has right of access agreements with the NBN and NSW Telco Authority to allow for the installation and maintenance of communications equipment on council infrastructure such as reservoirs. The agreements give no other rights over the assets and therefore the value of these assets has not been included in the IPP&E table below.

Lease income (excluding variable lease payments not dependent on an index or rate)	27	26
<b>Total income relating to operating leases for Council assets</b>	<b>27</b>	<b>26</b>

#### Amount of IPPE leased out by Council under operating leases

Land	496	496
<b>Total amount of IPPE leased out by Council under operating leases</b>	<b>496</b>	<b>496</b>

#### (ii) Maturity analysis of undiscounted lease payments to be received after reporting date for all operating leases:

Maturity analysis of future lease income receivable showing the undiscounted lease payments to be received after reporting date for operating leases:

< 1 year	27	26
1–2 years	16	27
2–3 years	16	16
3–4 years	16	16
4–5 years	17	17
> 5 years	53	66
<b>Total undiscounted lease payments to be received</b>	<b>145</b>	<b>168</b>



## C3 Liabilities of Council

### C3-1 Payables

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
<b>Payables</b>				
Goods and services	193	–	570	–
Accrued expenses:				
– Salaries and wages	51	–	88	–
– Other expenditure accruals	54	–	97	–
Security bonds, deposits and retentions	2	–	12	–
Prepaid user charges	210	–	171	–
<b>Total payables</b>	<b>510</b>	<b>–</b>	<b>938</b>	<b>–</b>
<b>Income received in advance</b>				
Payments received in advance	26	–	27	–
<b>Total income received in advance</b>	<b>26</b>	<b>–</b>	<b>27</b>	<b>–</b>
<b>Total payables</b>	<b>536</b>	<b>–</b>	<b>965</b>	<b>–</b>

#### Material accounting policy information

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

### C3-2 Borrowings

#### Financing arrangements

\$ '000	2025	2024
<b>Total facilities</b>		
Total financing facilities available to Council at the reporting date are:		
Credit cards/purchase cards	50	50
<b>Total financing arrangements</b>	<b>50</b>	<b>50</b>
<b>Drawn facilities</b>		
Financing facilities drawn down at the reporting date are:		
– Credit cards/purchase cards	–	–
<b>Total drawn financing arrangements</b>	<b>–</b>	<b>–</b>
<b>Undrawn facilities</b>		
Undrawn financing facilities available to Council at the reporting date are:		
– Credit cards/purchase cards	50	50
<b>Total undrawn financing arrangements</b>	<b>50</b>	<b>50</b>

### C3-3 Employee benefit provisions

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
Annual leave	304	–	435	–
Long service leave	547	26	701	27
<b>Total employee benefit provisions</b>	<b>851</b>	<b>26</b>	<b>1,136</b>	<b>27</b>

#### Current employee benefit provisions not anticipated to be settled within the next twelve months

\$ '000	2025	2024
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	492	842
	<b>492</b>	<b>842</b>

#### Material accounting policy information

##### Other long-term employee benefit obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

### C4 Reserves

#### C4-1 Nature and purpose of reserves

##### IPPE Revaluation Surplus

The infrastructure, property, plant and equipment (IPPE) revaluation surplus is used to record increments and decrements in the revaluation of infrastructure, property, plant and equipment.

## D Risks and accounting uncertainties

### D1-1 Risks relating to financial instruments held

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's corporate department under policies approved by the Council.

The fair value of Council's financial assets and financial liabilities approximates their carrying amount.

#### (a) Market risk – interest rate and price risk

<b>\$ '000</b>	<b>2025</b>	<b>2024</b>
The impact on the result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.		
Impact of a 1% movement in interest rates		
– Equity / Income Statement	<b>121</b>	<b>93</b>

#### (b) Credit risk

Council's major receivables comprise (i) annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing debt recovery procedures. Council also encourages consumers to pay their water charges by the due date to avoid late payment charges.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are approved deposit institutions regulated by the Australian Prudential Regulatory Authority.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

Council makes suitable provision for doubtful receivables as required.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

## D1-1 Risks relating to financial instruments held (continued)

### Credit risk profile

#### Receivables – rates and annual charges

Credit risk on annual and user charges is minimised by the ability of Council to secure a charge over the land relating to the debts – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue water charges at higher than market rates which further encourages the payment of debt.

\$ '000	Not yet overdue	overdue rates and annual charges		Total
		< 5 years	≥ 5 years	
<b>2025</b>				
Gross carrying amount	374	183	–	557
<b>2024</b>				
Gross carrying amount	261	283	–	544

#### Receivables - non-rates and annual charges and contract assets

Council applies the simplified approach for non-rates and annual charges debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors and contract assets have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information.

\$ '000	Not yet overdue	0 - 30 days	Overdue debts			Total
			31 - 60 days	61 - 90 days	> 91 days	
<b>2025</b>						
Gross carrying amount	390	–	1	–	2	393
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
ECL provision	–	–	–	–	–	–
<b>2024</b>						
Gross carrying amount	867	–	35	2	17	921
Expected loss rate (%)	0.96%	0.00%	0.00%	0.00%	0.00%	0.90%
ECL provision	8	–	–	–	–	8



## D1-1 Risks relating to financial instruments held (continued)

### (c) Liquidity risk

Payables and borrowings are both subject to liquidity risk – the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

Payment terms can (in extenuating circumstances) also be extended and overdraft facilities utilised as required.

Borrowings are also subject to interest rate risk – the risk that movements in interest rates could adversely affect funding costs and debt servicing requirements. Council manages this risk through diversification of borrowing types, maturities and interest rate structures.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows and therefore the balances in the table may not equal the balances in the statement of financial position due to the effect of discounting.

\$ '000	Weighted average interest rate	Subject to no maturity	≤ 1 Year	payable in: 1 - 5 Years	> 5 Years	Total cash outflows	Actual carrying values
<b>2025</b>							
Payables	0.00%	2	508	–	–	510	510
<b>Total financial liabilities</b>		<b>2</b>	<b>508</b>	<b>–</b>	<b>–</b>	<b>510</b>	<b>510</b>
<b>2024</b>							
Payables	0.00%	12	926	–	–	938	938
<b>Total financial liabilities</b>		<b>12</b>	<b>926</b>	<b>–</b>	<b>–</b>	<b>938</b>	<b>938</b>

## D2-1 Fair value measurement

The Council measures the following asset and liability classes at fair value on a recurring basis:

– Infrastructure, property, plant and equipment

All assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

**Level 1:** Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

**Level 2:** Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

**Level 3:** Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

		Fair value measurement hierarchy					
\$ '000	Notes	Level 2 Significant observable inputs		Level 3 Significant unobservable inputs		Total	
		2025	2024	2025	2024	2025	2024
Recurring fair value measurements							
Infrastructure, property, plant and equipment	C1-7						
Plant & Equipment		–	–	670	869	670	869
Office Equipment		–	–	46	46	46	46
Furniture & Fittings		–	–	10	11	10	11
Operational Land		–	–	2,981	2,981	2,981	2,981
Buildings		601	579	1,450	1,417	2,051	1,996
Water Supply Network		–	–	103,328	102,972	103,328	102,972
Capital Works in Progress		–	–	1,136	894	1,136	894
Total infrastructure, property, plant and equipment		601	579	109,621	109,190	110,222	109,769

## D2-1 Fair value measurement (continued)

### Valuation techniques

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

#### Infrastructure, property, plant and equipment (IPPE)

##### Plant & Equipment, Office Equipment and Furniture & Fittings - (Level 3)

Loader, vehicles, trucks, computers, desks, chairs, cupboards, etc.

Valuation Technique - Cost approach

These assets are valued at cost but are disclosed at fair value in Note C1-7. The carrying amount of these assets are assumed to approximate fair value due to the nature of the items and their short useful lives.

##### Operational Land - (Level 3)

Valuation Technique - Market approach

This asset class comprises all of Council's land classified as Operational Land under the NSW Local Government Act 1993. The key unobservable input to the valuation is the price per square metre. The last valuation was undertaken at 30 June 2023 and was performed by AssetVal by Regan Kenealy, Certified Practising Valuer AAPI.

Land assets were assessed to determine if there was a material differences in carrying values using the movement in Valuer Generals values from 1 July 2023 to 1 July 2024 (2025 values were not available). The movement was not material therefore no adjustments have been made.

##### Buildings – (Level 2 and 3)

Council Office, Council Depots and Council Filtration Plant Buildings

Council's Buildings were last valued on 30 June 2023 by AssetVal by Regan Kenealy, Certified Practising Valuer AAPI. Fair value was determined using the Cost approach (using depreciated current replacement cost). This method determines the cost to market participant to acquire or construct a similar building of comparable service potential adjusted for depreciation or obsolescence.

The market approach was applied to two buildings where sufficient sales evidence existed to permit recent sales history to permit a market value to be determined.

Building assets have been indexed and assessed to ensure there are no material differences in carrying values.

##### Water Supply Network

Trunk Mains, Reticulation Mains, Filtration Plants, Reservoirs, Pump Stations, Bores, Dams, Telemetry - (Level 3)

The Water Supply Network was revalued on 30 June 2022 by Australis Asset Advisory Group who have extensive experience and qualifications in the valuation of assets of this type. The valuation was completed in accord with fair valuation principles. These principles lead to valuations being made on the basis of depreciated replacement costs using standard unit rates. The valuation considered the nature and condition of the assets based upon physical inspection and asset data such as asset life.

Water infrastructure is indexed in accordance with the reference rates advised by the NSW Department of Climate Change, Energy, Environment and Water.

## D2-1 Fair value measurement (continued)

### Fair value measurements using significant unobservable inputs (level 3)

#### Significant unobservable valuation inputs used (for level 3 asset classes) and their relationship to fair value.

The following table summarises the quantitative information relating to the significant unobservable inputs used in deriving the various level 3 asset class fair values.

\$ '000	Fair value (30/6/25) 2025	Valuation technique/s	Unobservable inputs
<b>Infrastructure, property, plant and equipment</b>			
Plant & Equipment	670	Refer Note D2-1 above	Increase/decrease in cost of unit or useful life
Office Equipment	46	Refer Note D2-1 above	Increase/decrease in cost of unit or useful life
Furniture & Fittings	10	Refer Note D2-1 above	Increase/decrease in cost of unit or useful life
Operational Land	2,981	Refer Note D2-1 above	Increase/decrease in land value, land area
Buildings	1,450	Refer Note D2-1 above	Market value
Water Supply Network	103,328	Refer Note D2-1 above	Increase/decrease in cost of unit or useful life, asset condition
Capital Works in Progress	1,136	Refer Note D2-1 above	Increase/decrease in cost of unit

#### A reconciliation of the movements in recurring fair value measurements allocated to Level 3 of the hierarchy by class of assets is provided below:

\$ '000	IPP&E	
	2025	2024
<b>Opening balance</b>	<b>109,190</b>	102,547
<b>Total gains or losses for the period</b>		
Recognised in other comprehensive income – revaluation surplus	<b>2,670</b>	4,767
<b>Other movements</b>		
Purchases (GBV)	<b>1,174</b>	5,073
Disposals (WDV)	<b>(192)</b>	(217)
Depreciation and impairment	<b>(3,221)</b>	(2,980)
<b>Closing balance</b>	<b>109,621</b>	109,190

#### Information relating to the transfers into and out of the level 3 fair valuation hierarchy includes:

There have been no transfers between level 2 and level 3 hierarchy.

### Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

## D3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

### LIABILITIES NOT RECOGNISED

#### (i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under Vision Super (Active Super merged with Vision Super during the financial year ended 2025) – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

#### *Description of the funding arrangements.*

Pooled Employers are required to pay future service employer contributions and past service employer contributions to the Fund.

The future service employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current future service employer contribution rates are::

Division B	1.9 times member contributions for non-180 Point Members; Nil for 180 Point Members*
Division C	2.5% salaries
Division D	1.64 times member contributions

\* For 180 Point Members, Employers are required to contribute 9.0% of salaries for the year ended 30 June 2025 (increasing to 9.5% from 1 July 2025 in line with the increase in Superannuation Guarantee) to these members' accumulation accounts, which are paid in addition to members' defined benefits.

The past service contribution for each Pooled Employer is a share of the total past service contributions of \$20.0 million for 1 January 2022 to 31 December 2024, apportioned according to each employer's share of the accrued liabilities as at 30 June..

Given the funding position of the Fund as at 30 June 2024, it was recommended to cease these past service contributions effective 1 January 2025.

The adequacy of contributions is assessed at each actuarial investigation which will be conducted annually, the next of which is due effective 30 June 2025.

#### *Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan*

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.



## D3-1 Contingencies (continued)

The amount of Council employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2025 was \$14,602.79.

Council's expected contribution to the plan for the next annual reporting period is \$1,947.91 which includes a Past Service Liability credit of \$160.55.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2025 is:

Employer reserves only *	\$millions	Asset Coverage
Assets	2197.6	
Past Service Liabilities	2092.0	105.0%
Vested Benefit	2130.4	103.2%

\* excluding member accounts and reserves in both assets and liabilities.

In respect of the share of funding surplus or deficit, Mercer has advised that 0.04% can be attributed to Central Tablelands Water. This is based on the last formal valuation of the Fund which was undertaken by the Fund Actuary, Richard Boyfield FIAA as at 30 June 2024.

Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has a possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.0% per annum
Salary inflation *	3.5% per annum
Increase in CPI	2.5%

\* Plus promotional increases

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

Please note that the estimated employer reserves financial position above is a preliminary calculation, and once all the relevant information has been received by the Funds Actuary, the final end of year review will be completed by December 2025.

### (ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

### (iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

## E People and relationships

### E1 Related party disclosures

#### E1-1 Key management personnel (KMP)

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

\$ '000	2025	2024
<b>Compensation:</b>		
Short-term benefits	513	531
Post-employment benefits	98	88
Other long-term benefits	17	16
<b>Total</b>	<b>628</b>	<b>635</b>

#### Other transactions with KMP and their related parties

Council has determined that transactions at arm's length between KMP and Council as part of Council delivering a public service objective (e.g. water supply services to KMP) will not be disclosed.

Council engaged Graeme Haley to undertake consulting services in 2023/24. The amount paid for those services was \$1,228. Those services ceased in November , 2023 prior to Graeme Haley becoming a member of the KMP.

## E1-2 Councillor and Chair fees and associated expenses

\$ '000	2025	2024
The aggregate amount of Councillor and Chair fees and associated expenses included in materials and services expenses in the Income Statement are:		
Member expenses – chairperson’s fee	17	18
Member expenses – member fees	64	65
Members Expenses - superannuation	6	7
Member expenses (incl. chairperson) – other (excluding fees above)	15	16
<b>Total</b>	<b>102</b>	<b>106</b>

## E2 Other relationships

### E2-1 Audit fees

\$ '000	2025	2024
During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms		
<b>Auditors of the Council - NSW Auditor-General:</b>		
<b>(i) Audit and other assurance services</b>		
Audit and review of financial statements	45	45
<b>Remuneration for audit and other assurance services</b>	<b>45</b>	<b>45</b>
<b>Total Auditor-General remuneration</b>	<b>45</b>	<b>45</b>
<b>Non NSW Auditor-General audit firms</b>		
<b>(i) Audit and other assurance services</b>		
Other audit and assurance services – Internal Audit	8	7
<b>Remuneration for audit and other assurance services</b>	<b>8</b>	<b>7</b>
<b>Total remuneration of non NSW Auditor-General audit firms</b>	<b>8</b>	<b>7</b>
<b>Total audit fees</b>	<b>53</b>	<b>52</b>

## F Other matters

### F1-1 Statement of Cash Flows information

#### Reconciliation of Operating Result

\$ '000	2025	2024
<b>Net operating result from Income Statement</b>	<b>152</b>	2,677
<b>Add / (less) non-cash items:</b>		
Depreciation and amortisation	3,249	3,014
(Gain) / loss on disposal of assets	(35)	77
<b>Movements in operating assets and liabilities:</b>		
(Increase) / decrease of receivables	488	(383)
Increase / (decrease) in provision for impairment of receivables	(8)	—
(Increase) / decrease of inventories	44	(46)
(Increase) / decrease of other current assets	(15)	(46)
(Increase) / decrease of contract asset	(11)	(2)
Increase / (decrease) in payables	(377)	368
Increase / (decrease) in other accrued expenses payable	(80)	(14)
Increase / (decrease) in other liabilities	28	17
Increase / (decrease) in employee benefit provision	(286)	167
<b>Net cash flows from operating activities</b>	<b>3,149</b>	<b>5,829</b>

### F2-1 Commitments

#### Capital commitments (exclusive of GST)

\$ '000	2025	2024
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
<b>Property, plant and equipment</b>		
Water Infrastructure	—	233
<b>Total commitments</b>	<b>—</b>	<b>233</b>
<b>These expenditures are payable as follows:</b>		
Within the next year	—	233
<b>Total payable</b>	<b>—</b>	<b>233</b>
<b>Sources for funding of capital commitments:</b>		
Future grants and contributions	—	90
Internally restricted reserves	—	143
<b>Total sources of funding</b>	<b>—</b>	<b>233</b>

#### Details of capital commitments

##### 2025

There are no capital commitments in 2025

##### 2024

Council has capital commitments for the Western Artery Trunk Main project and upgrades of the Automatic Filling Stations which are across the supply network.

### F3-1 Events occurring after the reporting date

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Council is unaware of any material or significant 'non-adjusting events' that should be disclosed.



## F4 Statement of developer contributions

### F4-1 Summary of developer contributions

\$ '000	Opening balance at 1 July 2024	Contributions received during the year			Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2025	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash Land	Non-cash Other					
S64 contributions	—	281	—	—	—	(91)	—	190	—
<b>Total contributions</b>	<b>—</b>	<b>281</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>(91)</b>	<b>—</b>	<b>190</b>	<b>—</b>

Under Section 64 of the Local Government Act 1993 , Council has obligations to provide water infrastructure in accordance with its Development Servicing Plan.

It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

**End of the audited financial statements**

## G1 Statement of performance measures

### G1-1 Statement of performance measures – consolidated results

\$ '000	Amounts 2025	Indicator 2025	Prior periods 2024      2023		Benchmark
<b>1. Operating performance ratio</b>					
Total continuing operating revenue <sup>(1)(2)</sup> excluding capital grants and contributions less operating expenses	<u>(404)</u>	-4.78%	-0.78%	-6.53%	> 0.00%
Total continuing operating revenue <sup>(1)</sup> excluding capital grants and contributions	<u>8,451</u>				
<b>2. Own source operating revenue ratio</b>					
Total continuing operating revenue <sup>(1)</sup> excluding all grants and contributions	<u>8,441</u>	94.17%	74.20%	81.28%	> 60.00%
Total continuing operating revenue <sup>(1)</sup>	<u>8,964</u>				
<b>3. Unrestricted current ratio</b>					
Current assets less all external restrictions	<u>14,011</u>	16.16x	10.03x	13.49x	> 1.5x
Current liabilities less specific purpose liabilities	<u>867</u>				
<b>4. Debt service cover ratio</b>					
Operating result <sup>(1)</sup> before capital excluding interest and depreciation/impairment/amortisation	<u>2,845</u>	0.00x	0.00x	0.00x	> 2x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	<u>-</u>				
<b>5. Cash expense cover ratio</b>					
Current year's cash and cash equivalents plus all term deposits	<u>12,998</u>	24.66 mths	23.6 mths	22.5 mths	> 3 mths
Monthly payments from cash flow of operating and financing activities	<u>527</u>				
<b>WATER AVAILABILITY &amp; USER CHARGES RATIO</b>					
Council has operated under a "user pays" system since January 1994 and has not raised rates since that time. Since Council does not have any rates within it's income base, the ratios shown below have more relevance:					
<b>6. Annual water charges coverage ratio</b>					
Annual water charges	<u>7,555</u>	88.95%	87.51%	89.39%	
Total continuing operating revenue <sup>(1)</sup> excluding capital grants and contributions	<u>8,494</u>				
<b>7. Annual water charges, interest and extra charges outstanding percentage</b>					
Annual water and extra charges outstanding	<u>557</u>	6.82%	7.55%	7.92%	
Annual water and extra charges collectible	<u>8,168</u>				

#### Notes

<sup>(1)</sup> Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

<sup>(2)</sup> Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

## G1-2 Financial review

### Key financial figures of Council over the past 5 years

\$ '000	2025	2024	2023	2022	2021
<b>Inflows:</b>					
Rates and annual charges revenue	2,019	1,848	1,720	1,658	1,602
User charges revenue	5,690	5,557	4,956	4,456	3,968
Interest and investment revenue (losses)	612	546	289	67	59
Grants income – operating and capital	242	2,435	1,192	949	1,492
Total income from continuing operations	9,007	10,919	8,928	7,852	7,504
Sale proceeds from IPPE	227	140	130	257	97
<b>Outflows:</b>					
Employee benefits and on-cost expenses	2,584	2,643	2,384	2,133	2,222
Borrowing costs	–	–	–	11	49
Materials and contracts expenses	3,005	2,492	2,583	2,192	2,236
Total expenses from continuing operations	8,855	8,242	7,800	6,757	7,330
Total cash purchases of IPPE	1,174	5,148	2,693	1,852	2,105
Total loan repayments (incl. leases)	–	–	–	413	532
Operating surplus/(deficit) (excl. capital income)	(361)	(140)	(526)	(463)	(1,582)
<b>Financial position figures</b>					
Current assets	14,229	12,525	11,226	9,735	8,504
Current liabilities	1,387	2,101	1,569	1,431	1,962
Net current assets	12,842	10,424	9,657	8,304	6,542
Available working capital (Unrestricted net current assets)	526	772	504	(9)	1,844
Cash and investments – unrestricted	500	800	500	500	500
Cash and investments – internal restrictions	12,280	9,946	9,456	8,021	6,817
Cash and investments – total	12,998	10,758	9,968	8,533	7,392
Total borrowings outstanding (loans, advances and finance leases)	–	–	–	–	413
Total value of IPPE (excl. land and earthworks)	202,792	197,176	183,530	168,669	152,875
Total accumulated depreciation	95,551	90,388	83,440	75,203	72,390
Indicative remaining useful life (as a % of GBV)	53%	54%	55%	55%	53%

**Source:** published audited financial statements of Council (current year and prior year)

## G1-3 Council information and contact details

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**Principal place of business:**

30 Church Street  
BLAYNEY NSW 2799

**Contact details**

Contact Details  
Mailing Address  
PO Box 61  
BLAYNEY NSW 2799

**Opening hours:**

9.00am - 4.30pm  
Monday to Friday

**Telephone:** 02 6391 7200

**Internet:** [www.ctw.nsw.gov.au](http://www.ctw.nsw.gov.au)

**Email:** [water@ctw.nsw.gov.au](mailto:water@ctw.nsw.gov.au)

**Officers****General Manager**

Charlie Harris

**Responsible Accounting Officer**

Peter McFarlane

**Public Officer**

Peter McFarlane

**Auditors**

Audit Office of NSW  
Level 19  
Tower 2 Darling Park  
201 Sussex Street  
NSW 2000

**Elected members****CHAIRPERSON**

Cllr Andrew Rawson

**DEPUTY CHAIRPERSON**

Cllr Craig Gosewisch

**Councillors**

Cllr John Newstead  
Cllr Jan Parlett  
Cllr Marlene Nash  
Cllr Paul Best

**Other information**

**ABN:** 43 721 523 632





## INDEPENDENT AUDITOR'S REPORT

### Report on the general purpose financial statements

#### Central Tablelands County Council

To the Councillors of Central Tablelands County Council

### Opinion

I have audited the accompanying financial statements of Central Tablelands County Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2025, the Statement of Financial Position as at 30 June 2025, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information.

In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
  - have been prepared, in all material respects, in accordance with the requirements of the Division
  - are, in all material respects, consistent with the Council's accounting records
  - present fairly, in all material respects, the financial position of the Council as at 30 June 2025, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

### Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

## **Other Information**

The Council's annual report for the year ended 30 June 2025 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and G-1 Statement of performance measures.

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

## **The Councillors' Responsibilities for the Financial Statements**

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf). The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note B5-1 'Material budget variations'
- on Note G1-1 'Statement of performance measures consolidated results' and Note G1-2 'Key financial figures of Council over the past 5 years'
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Farisha Ali  
Delegate of the Auditor-General for New South Wales

14 October 2025  
SYDNEY

Cr Andrew Rawson  
Chairperson  
Central Tablelands County Council  
PO Box 61  
BLAYNEY NSW 2799

Contact: Farisha Ali  
Phone no: 02 9275 7373  
Our ref: [R008-1981756498-5476](#)

14 October 2025

Dear Chairperson

**Report on the Conduct of the Audit  
for the year ended 30 June 2025  
Central Tablelands County Council**

I have audited the general purpose financial statements (GPFS) of the Central Tablelands County Council (the Council) for the year ended 30 June 2025 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's GPFS.

My audit procedures did not identify any instances of material non-compliance with the financial reporting requirements in Chapter 13, Part 3, Division 2 of the LG Act and the associated regulation or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2025 is issued in accordance with section 417 of the Act. The Report:

- must address the specific matters outlined in the Local Government Code of Accounting Practice and Financial Reporting 2024-25
- may include statements, comments and recommendations that I consider to be appropriate based on the conduct of the audit of the GPFS.

This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

## INCOME STATEMENT

### Financial performance

	2025	2024	Variance
	\$m	\$m	%
Annual charges revenue	2.0	1.8	↑ 11.1
User charges and fees revenue	5.7	5.6	↑ 1.8
Grants and contributions provided for operating purposes revenue	0.01	0	↑ 100
Grants and contributions provided for capital purposes revenue	0.5	2.8	↓ 82.1
Operating result from continuing operations	0.2	2.7	↓ 92.6
Net operating result before capital grants and contributions	(0.4)	(0.1)	↓ 300

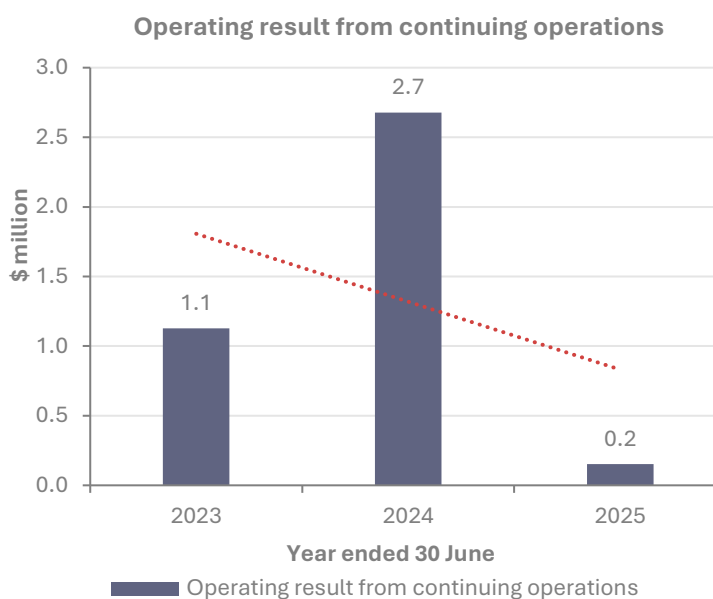
### Operating result from continuing operations

This graph shows the operating result from continuing operations for the current and prior two financial years.

Council's operating result from continuing operations for the year was \$2.5 million lower than the 2023–24 result.

In 2024-25:

- Total expense from continuing operation (\$5.6 million) increased by \$0.4 million (7.7 per cent). This is mainly due to \$0.5 million increase in materials and services.
- Total income from continuing operations (\$9 million) decreased by \$1.9 million (17.5 per cent). Refer to 'Council revenue' below for details



The net operating result for the year before grants and contributions provided for capital purposes was



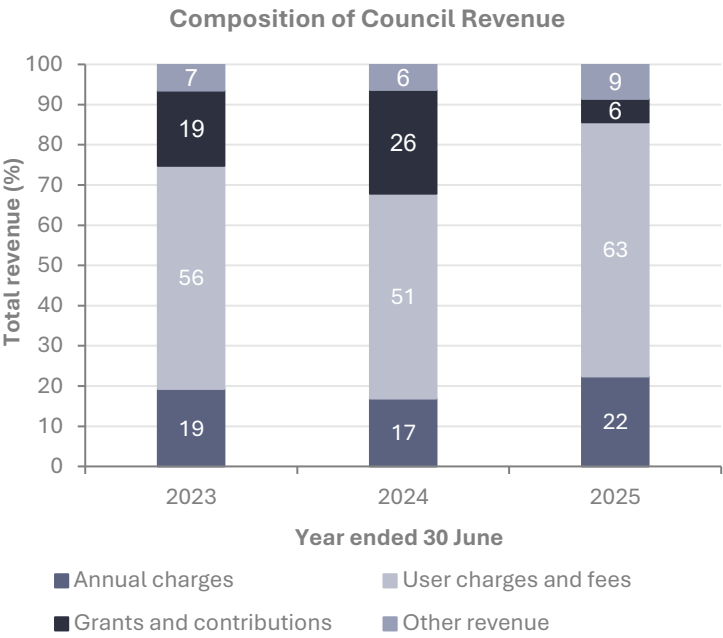
\$0.4 million deficit. Refer to ‘Grants and contributions revenue’ below for details.

Income

Council revenue

This graph shows the composition of Council’s revenue recognised for the current and prior two financial years. Council revenue (\$9.0 million) decreased by \$1.9 million (17.5 per cent) in 2024–25 due to:

- annual charges revenue (\$2.0 million) which increased by \$0.2 million (11.1 per cent) due to 7.35% increase in the annual charge and new connections added to the water supply network.
- user charges and fees revenue (\$5.7 million) which increased by \$0.1 million (1.8 per cent), this was less than the increased user charge rates increase of 3.1% due to the overall reduced water consumption across the network.
- grants and contributions revenue (\$0.5 million) which decreased by \$2.3 million (92.6 per cent) – see additional details below

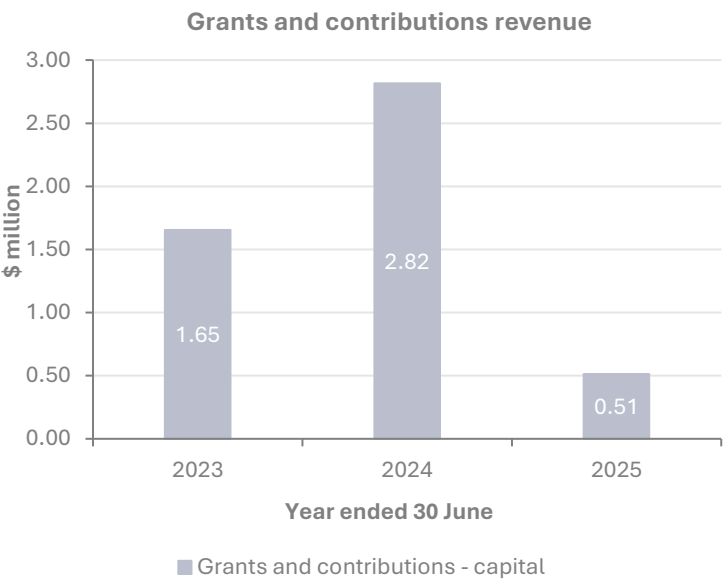


Grants and contributions revenue

This graph shows the amount of grants and contributions revenue recognised for the current and prior two financial years.

Grants and contributions revenue (\$0.5 million) decreased by \$2.3 million (92.6 per cent) in 2024–25 due to:

- decrease of \$2.3 million in capital grant revenue for water supplies following completion of Cowra to Central Tablelands Water Emergency Connection Project in 2023–24.



## CASH FLOWS

### Statement of cash flows

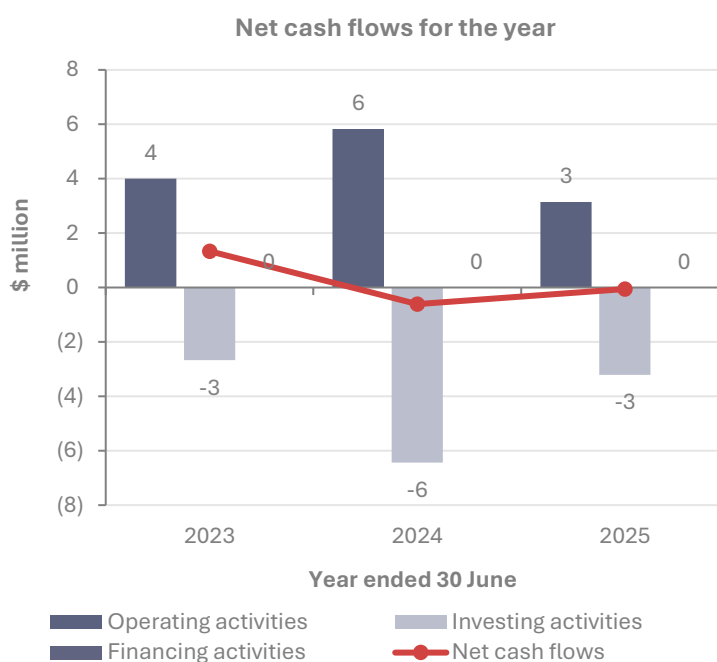
The Statement of Cash Flows details the Council's inflows and outflows of cash over a specific period. It helps in assessing the Council's ability to generate cash to fund its operations, pay off debts, and support future projects. It also aids in identifying any pressures or issues in the Council operating in a financially sustainable manner.

This graph shows the net cash flows for the current and prior two financial years.

The net cash flows for the year were negative \$0.3 million (negative \$0.6 million in 2023-24).

In 2024-25 the net cashflows:

- from operating activities decreased by \$2.7 million, mainly due to a decrease in grants and contributions of \$1.6 million and an increase in payments for materials and services of \$1.2 million
- used in investing activities decreased by \$3.0 million, mainly due to an increase of \$1.1 million in net acquisition of investments offset by the decrease in payments for IPPE of \$4.0 million.



## FINANCIAL POSITION

### Cash, cash equivalents and investments

This section of the Report provides details of the amount of cash, cash equivalents and investments recorded by the Council at 30 June 2025.

Externally restricted funds are the cash, cash equivalents and investments that can only be used for specific purposes due to legal or contractual restrictions.

Cash, cash equivalents, and investments without external restrictions can be allocated internally by the elected Council's resolution or policy. These allocations are matters of Council policy and can be changed or removed by a Council resolution.

Cash, cash equivalents and investments	2025	2024	Percentage of total cash and investments 2025	Commentary
	\$m	\$m	%	
<b>Total cash, cash equivalents and investments</b>	<b>13.0</b>	<b>10.8</b>		Externally restricted balances are those which are only available for specific use due to a restriction placed by legislation or third-party

Restricted and allocated cash, cash equivalents and investments:

• External restrictions	0.2	0.01	1.5
• Internal allocations	12.3	9.9	94.6

contract. A breakdown of the sources of externally restricted balances is included in the graph below.

Internal allocations are determined by council policies or decisions, which are subject to change.

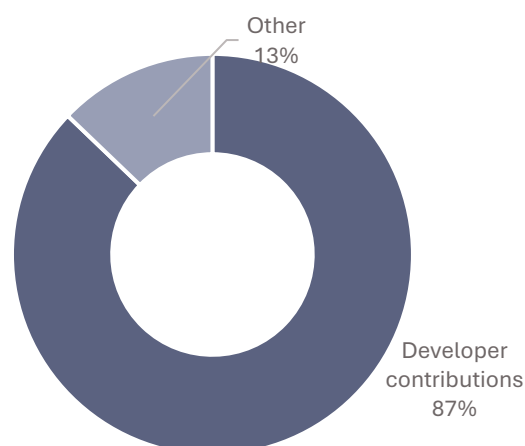
General increase to internal allocation was due to infrastructure replacement by \$2.5 million.

This graph shows the sources of externally restricted cash, cash equivalents and investments.

In 2024-25 the Council's main sources of externally restricted cash, cash equivalents and investments include developer contributions of \$0.2 million which increased by \$0.2 million, mainly due to developer charges on new developments.

Other externally restricted cash, cash equivalents comprise of unspent specific purpose grants and other contributions. The balance has increased by \$16,000.

Source of externally restricted cash, cash equivalents and investments



## Council liquidity

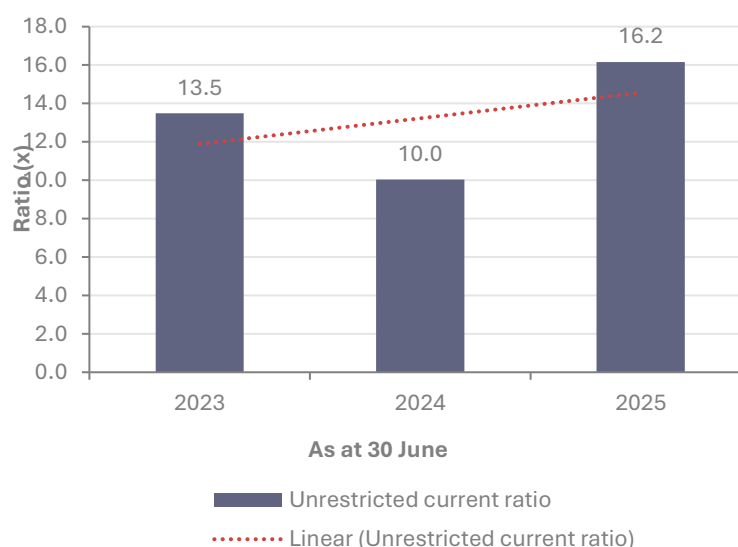
This graph shows the Council's unrestricted current ratio for the current and prior two financial years.

The unrestricted current ratio is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The ratio measures the ratio of unrestricted current assets to specific purpose liabilities.

In 2023-24, the average unrestricted current ratio was an average of 5.6 for rural councils.

The Council's unrestricted current ratio has improved compared with the prior year due to the due to the carryover of some capital works resulting in a higher level of cash and investments.

Unrestricted current ratio

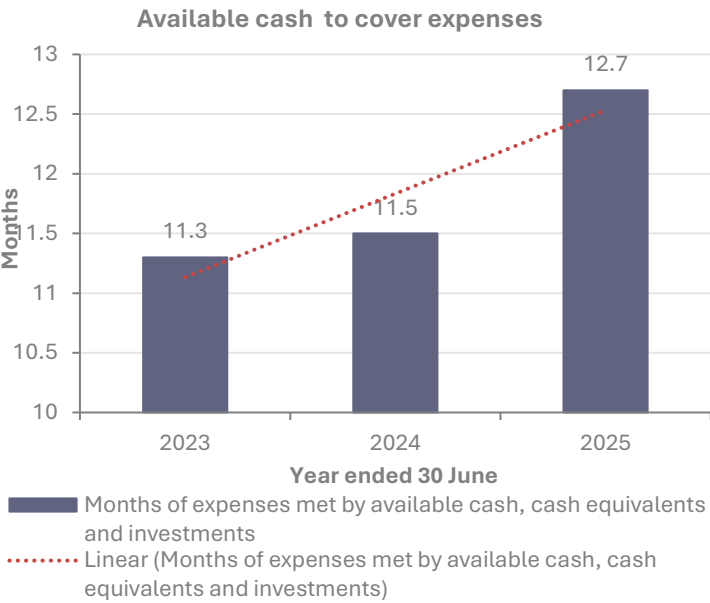


This graph shows the number of months of general fund expenses (excluding depreciation and borrowing costs), Council can fund from its available cash, cash equivalents and investments (not subject to external restrictions).

Further details on cash, cash equivalents and investments including the sources of external restrictions are included in the section above.

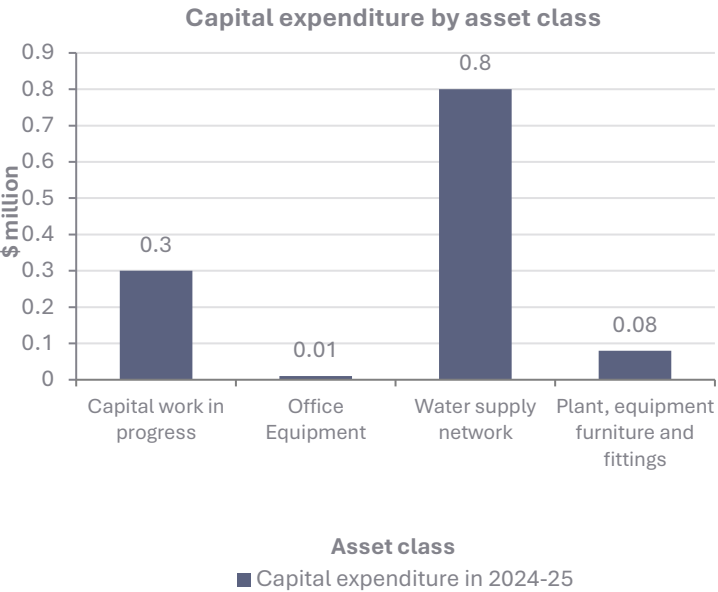
In 2023–24, the available cash to cover expenses was an average of 8 months for rural councils.

The increase in the ratio compared with the prior year was mainly due to the increase in cash, cash equivalents and investments of \$2.2 million, mainly due to a lower than anticipated capital expenditure in 2024/25 and a lower level of receivables.



**Infrastructure, property, plant and equipment**

This graph shows how much the Council spent on renewing and purchasing assets in 2024-25. Council renewed \$0.8 million of infrastructure, property, plant and equipment during the 2024-25 financial year. This was mainly spent on the water supply network (\$0.6 million). A further \$0.3 million was spent on new assets including \$0.2 million on the water supply network.



## Debt

The table below provides an overview of the Council's loans and committed borrowing facilities. Committed borrowing facilities are an element of liquidity management and include bank overdrafts, and credit cards.

Debt	2025	2024	Commentary
	\$'000	\$'000	
Loans	-	-	Council has no loans.
Approved overdraft facility	-	-	Council has no approved overdraft facility.
Credit card facility	50.0	50.0	



Farisha Ali  
Delegate of the Auditor-General



# Central Tablelands Water

SPECIAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2025

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*"To supply quality, affordable drinking water to our  
customers, in collaboration with our constituent councils"*



# Central Tablelands Water

## Special Purpose Financial Statements

for the year ended 30 June 2025

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### Background

- i. These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
- ii. The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.

- iii. For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).

- iv. In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).

## Central Tablelands Water

### Special Purpose Financial Statements

for the year ended 30 June 2025

### Statement by Councillors and Management

#### Statement by Councillors and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached special purpose financial statements have been prepared in accordance with:

- NSW Government Policy Statement, *Application of National Competition Policy to Local Government*
- Division of Local Government Guidelines, *Pricing and Costing for Council Businesses: A Guide to Competitive Neutrality*
- The Local Government Code of Accounting Practice and Financial Reporting
- Sections 3 and 4 of the NSW Department of Climate Change, Energy, the Environment and Water's (DCCEEW) *Regulatory and assurance framework for the local water utilities, July 2022*

To the best of our knowledge and belief, these statements:


- present fairly the operating result and financial position for each of Council's declared business activities for the year,
- accord with Council's accounting and other records; and
- present overhead reallocation charges to the water and sewerage businesses as fair and reasonable.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 20 August 2025.



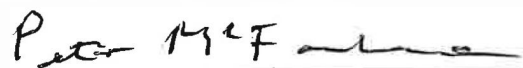
Cr Andrew Rawson  
**Chairperson**  
20 August 2025



Cr John Newstead  
**Councillor**  
20 August 2025



Mr Charlie Harris  
**General Manager**  
20 August 2025



Mr Peter McFarlane  
**Responsible Accounting Officer**  
20 August 2025

## Central Tablelands Water

### Income Statement of water supply business activity

for the year ended 30 June 2025

\$ '000	2025	2024
<b>Income from continuing operations</b>		
Access charges	2,019	1,848
User charges	5,690	5,557
Interest and investment income	612	546
Grants and contributions provided for operating purposes	10	—
Net gain from the disposal of assets	35	—
Other income	101	125
Rental income	27	26
<b>Total income from continuing operations</b>	<b>8,494</b>	<b>8,102</b>
<b>Expenses from continuing operations</b>		
Employee benefits and on-costs	2,584	2,643
Materials and services	3,005	2,492
Depreciation, amortisation and impairment	3,249	3,014
Net loss from the disposal of assets	—	77
Other expenses	17	16
<b>Total expenses from continuing operations</b>	<b>8,855</b>	<b>8,242</b>
<b>Surplus (deficit) from continuing operations before capital amounts</b>	<b>(361)</b>	<b>(140)</b>
Grants and contributions provided for capital purposes	513	2,817
<b>Surplus (deficit) from continuing operations after capital amounts</b>	<b>152</b>	<b>2,677</b>
<b>Surplus (deficit) from all operations before tax</b>	<b>152</b>	<b>2,677</b>
<b>Surplus (deficit) after tax</b>	<b>152</b>	<b>2,677</b>
<b>Plus accumulated surplus</b>	<b>51,804</b>	<b>49,127</b>
<b>Plus adjustments for amounts unpaid:</b>		
<b>Closing accumulated surplus</b>	<b>51,956</b>	<b>51,804</b>
<b>Return on capital %</b>	<b>(0.3)%</b>	<b>(0.1)%</b>
<b>Subsidy from Council</b>	<b>4,946</b>	<b>4,860</b>
<b>Calculation of dividend payable:</b>		
Surplus (deficit) after tax	152	2,677
Less: capital grants and contributions (excluding developer contributions)	(513)	(2,817)
<b>Surplus for dividend calculation purposes</b>	<b>—</b>	<b>—</b>
<b>Potential dividend calculated from surplus</b>	<b>—</b>	<b>—</b>

## Central Tablelands Water

### Statement of Financial Position of water supply business activity

as at 30 June 2025

\$ '000	2025	2024
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	1,398	1,658
Investments	11,600	9,100
Receivables	937	1,455
Inventories	212	256
Contract assets and contract cost assets	13	2
Other	69	54
<b>Total current assets</b>	<b>14,229</b>	<b>12,525</b>
<b>Non-current assets</b>		
Infrastructure, property, plant and equipment	110,222	109,769
Intangible assets	5	11
<b>Total non-current assets</b>	<b>110,227</b>	<b>109,780</b>
<b>Total assets</b>	<b>124,456</b>	<b>122,305</b>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Payables	510	938
Income received in advance	26	27
Employee benefit provisions	851	1,136
<b>Total current liabilities</b>	<b>1,387</b>	<b>2,101</b>
<b>Non-current liabilities</b>		
Employee benefit provisions	26	27
<b>Total non-current liabilities</b>	<b>26</b>	<b>27</b>
<b>Total liabilities</b>	<b>1,413</b>	<b>2,128</b>
<b>Net assets</b>	<b>123,043</b>	<b>120,177</b>
<b>EQUITY</b>		
Accumulated surplus	51,956	51,804
IPPE revaluation surplus	71,087	68,373
<b>Total equity</b>	<b>123,043</b>	<b>120,177</b>



## Note – Material accounting policy information

A statement summarising the supplemental accounting policies adopted in the preparation of the special purpose financial statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these special purpose financial statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these special purpose financial statements have been prepared in accordance with the *Local Government Act 1993* (Act), the *Local Government (General) Regulation 2021* (Regulation) and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, fair value of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

### National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 NSW Government Policy statement titled 'Application of National Competition Policy to Local Government'. *The Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality* issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, and returns on investments (rate of return and dividends paid).

### Declared business activities

In accordance with Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality, Council has declared that the following are to be considered as business activities:

#### Category 1

(where gross operating turnover is over \$2 million)

##### Central Tablelands Water Supplies

Comprising the whole of the operations and net assets of the water supply systems servicing towns and villages within the Local Government Areas of Blayney, Cabonne, Cowra, Bland and Weddin.

#### Category 2

(where gross operating turnover is less than \$2 million)

**Council has no Category 2 Business Activities.**

### Taxation equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs. However, where Council does not pay some taxes, which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in special purpose financial statements. For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

#### Notional rate applied (%)

Corporate income tax rate – **25%** (LY 25%)

Land tax – the first \$1,075,000 of combined land values attracts **0%**. For the combined land values in excess of \$1,075,000 up to \$6,571,000 the rate is **\$100 + 1.6%**. For the remaining combined land value that exceeds \$6,571,000 a premium marginal rate of **2.0%** applies.

## Note – Material accounting policy information (continued)

Payroll tax – **5.45%** on the value of taxable salaries and wages in excess of \$1,200,000.

In accordance with DCCEEW's regulatory and assurance framework, a payment for the amount calculated as the annual tax equivalent charges (excluding income tax) must be paid from water supply and sewerage business activities.

The payment of taxation equivalent charges, referred to in the regulatory and assurance framework as a 'dividend for taxation equivalent', may be applied for any purpose allowed under the Act.

Achievement of substantial compliance to DCCEEW's regulatory and assurance framework is not a prerequisite for the payment of the tax equivalent charges; however the payment must not exceed \$3 per assessment.

### Income tax

An income tax equivalent has been applied on the profits of the business activities. Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested. Accordingly, the return on capital invested is set at a pre-tax level – gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the relevant corporate income tax rate, currently 25% (LY 25%).

Income tax is only applied where a gain from ordinary activities before capital amounts has been achieved. Since the taxation equivalent is notional – that is, it is payable to the 'Council' as the owner of business operations – it represents an internal payment and has no effect on the operations of the Council.

Accordingly, there is no need for disclosure of internal charges in the SPFS. The rate applied of 25% is the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

### Local government rates and charges

A calculation of the equivalent rates and charges for all Category 1 businesses has been applied to all assets owned, or exclusively used by the business activity.

### Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that Council business activities face 'true' commercial borrowing costs in line with private sector competitors. In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

#### (i) Subsidies

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed. Subsidies occur where Council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations. The overall effect of subsidies is contained within the Income Statements of business activities.

#### (ii) Return on investments (rate of return)

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return is disclosed for each of Council's business activities on the Income Statement.

The rate of return is calculated as follows:

#### Operating result before capital income + interest expense

#### Written down value of I,PP&E as at 30 June

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 4.16% at 30/6/25.

#### (iii) Dividends

Council is not required to pay dividends to either itself as owner of a range of businesses, or to any external entities.

A local government water supply and sewerage business is permitted to pay annual dividends from their water supply or sewerage business surpluses. Each dividend must be calculated and approved in accordance with DCCEEW's regulatory and

## Note – Material accounting policy information (continued)

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assurance framework and must not exceed 50% of the relevant surplus in any one year, or the number of water supply or sewerage assessments at 30 June 2025 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with DCCEEW's regulatory and assurance framework, statement of compliance and statement of dividend payment, dividend payment form and unqualified independent financial audit report are submitted to DCCEEW.



## INDEPENDENT AUDITOR'S REPORT

### Report on the special purpose financial statements

#### Central Tablelands County Council

To the Councillors of Central Tablelands County Council

### Opinion

I have audited the accompanying special purpose financial statements (the financial statements) of Central Tablelands County Council's (the Council) Declared Business Activity, water supply, which comprise the Statement by Councillors and Management, the Income Statement of the Declared Business Activity for the year ended 30 June 2025, the Statement of Financial Position of the Declared Business Activity as at 30 June 2025 and the Material accounting policy information note.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Council's declared Business Activity as at 30 June 2025, and its financial performance for the year then ended, in accordance with the Australian Accounting Standards described in the Material accounting policy information note and the Local Government Code of Accounting Practice and Financial Reporting 2024-25 (LG Code).

My opinion should be read in conjunction with the rest of this report.

### Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

## **Emphasis of Matter - Basis of Accounting**

Without modifying my opinion, I draw attention to the Material accounting policy information note to the financial statements which describes the basis of accounting. The financial statements have been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the LG Code. As a result, the financial statements may not be suitable for another purpose.

## **Other Information**

The Council's annual report for the year ended 30 June 2025 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements and G-1 Statement of performance measures.

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

## **The Councillors' Responsibilities for the Financial Statements**

The Councillors are responsible for the preparation and fair presentation of the financial statements and for determining that the accounting policies, described in the Material accounting policy information note to the financial statements, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf). The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.

A handwritten signature in black ink, appearing to read 'F. Ali' in a cursive style.

Farisha Ali  
Delegate of the Auditor-General for New South Wales

14 October 2025  
SYDNEY



# Central Tablelands Water

SPECIAL SCHEDULES  
for the year ended 30 June 2025

---

*"To supply quality, affordable drinking water to our  
customers, in collaboration with our constituent councils"*



# Central Tablelands Water

## Special Schedules

for the year ended 30 June 2025

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## Central Tablelands Water

### Report on infrastructure assets as at 30 June 2025

Asset Class	Asset Category	Estimated cost to bring to the agreed level of service set by Council		2024/25 Required maintenance <sup>a</sup>	2024/25 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		Estimated cost to bring assets to satisfactory standard	to bring to the agreed level of service set by Council					1	2	3	4	5
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000					
<b>Buildings</b>	Buildings	700	300	213	183	2,051	3,962	15.0%	46.0%	27.0%	12.0%	0.0%
	<b>Sub-total</b>	<b>700</b>	<b>300</b>	<b>213</b>	<b>183</b>	<b>2,051</b>	<b>3,962</b>	<b>15.0%</b>	<b>46.0%</b>	<b>27.0%</b>	<b>12.0%</b>	<b>0.0%</b>
<b>Water supply network</b>	Filtration Plants	2,315	1,012	871	967	9,051	17,680	11.0%	41.0%	38.0%	10.0%	0.0%
	Reticulation Mains	771	745	613	598	24,076	39,004	57.0%	31.0%	12.0%	0.0%	0.0%
	Trunk Mains	459	459	180	91	36,838	73,474	43.0%	53.0%	4.0%	0.0%	0.0%
	Bores	126	85	49	43	368	748	19.0%	31.0%	36.0%	10.0%	4.0%
	Reservoirs	4,937	3,252	284	163	14,893	27,498	23.0%	19.0%	42.0%	16.0%	0.0%
	Dams	12,998	12,660	72	25	10,101	23,638	18.0%	1.0%	10.0%	70.0%	1.0%
	Pump Stations	708	379	443	394	6,950	11,928	37.0%	39.0%	20.0%	3.0%	1.0%
	Telemetry	36	—	146	160	403	728	54.0%	13.0%	33.0%	0.0%	0.0%
	Other	—	—	7	12	648	703	100.0%	0.0%	0.0%	0.0%	0.0%
	<b>Sub-total</b>	<b>22,350</b>	<b>18,592</b>	<b>2,665</b>	<b>2,453</b>	<b>103,328</b>	<b>195,401</b>	<b>36.8%</b>	<b>35.2%</b>	<b>15.9%</b>	<b>11.8%</b>	<b>0.3%</b>
<b>Total – all assets</b>		<b>23,050</b>	<b>18,892</b>	<b>2,878</b>	<b>2,636</b>	<b>105,379</b>	<b>199,363</b>	<b>36.4%</b>	<b>35.4%</b>	<b>16.2%</b>	<b>11.8%</b>	<b>0.2%</b>

(a) Required maintenance is the amount identified in Council's asset management plans.

#### Infrastructure asset condition assessment 'key'

#	Condition	Integrated planning and reporting (IP&R) description
1	Excellent/very good	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Satisfactory	Maintenance work required
4	Poor	Renewal required
5	Very poor	Urgent renewal/upgrading required

The estimated cost to bring assets to satisfactory condition is that estimated expenditure required to bring them to condition rating 2. The estimated cost to bring assets to the agreed level of service set by Council is the estimated expenditure to bring them to condition rating 3.

# Central Tablelands Water

## Report on infrastructure assets as at 30 June 2025

### Infrastructure asset performance indicators (consolidated) \*

\$ '000	Amounts 2025	Indicator 2025	Indicators 20242023		Benchmark
Buildings and infrastructure renewals ratio					
Asset renewals <sup>1</sup>	836	27.52%	37.29%	28.29%	> 100.00%
Depreciation, amortisation and impairment	3,038				
Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard	23,050	21.64%	22.65%	24.18%	< 2.00%
Net carrying amount of infrastructure assets	106,515				
Asset maintenance ratio					
Actual asset maintenance	2,636	91.59%	89.74%	95.21%	> 100.00%
Required asset maintenance	2,878				
Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	18,892	9.48%	9.78%	7.45%	
Gross replacement cost	199,363				

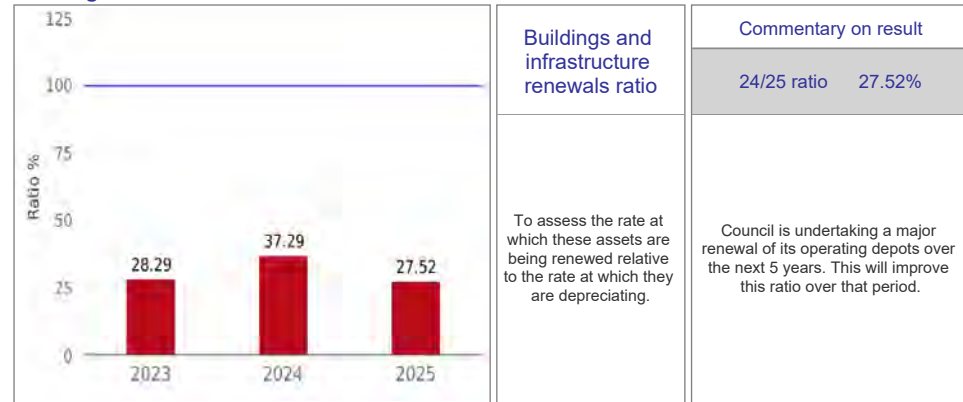
(\*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

# Central Tablelands Water

## Report on infrastructure assets as at 30 June 2025

### Buildings and infrastructure renewals ratio



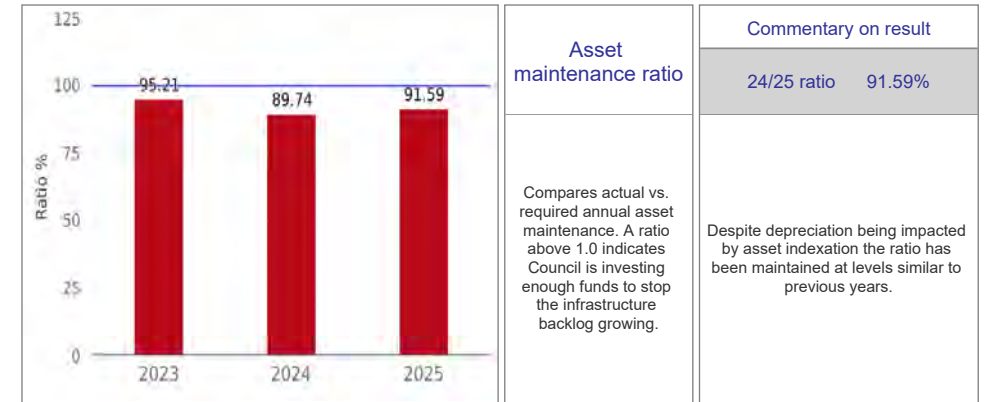
Benchmark: — > 100.00%

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

### Asset maintenance ratio



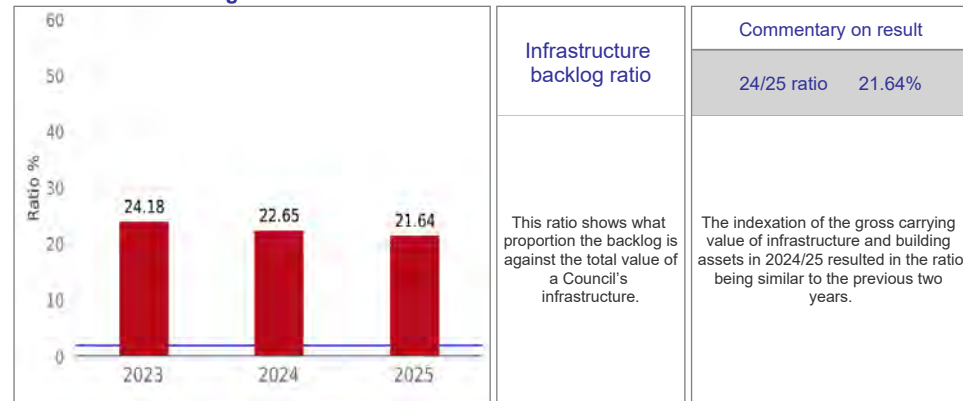
Benchmark: — > 100.00%

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

### Infrastructure backlog ratio



Benchmark: — < 2.00%

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

### Cost to bring assets to agreed service level

