

DRAFT



**Central
Tablelands
Water**



BUSINESS ACTIVITY STRATEGIC PLAN (BASP) 2022-2032

Reviewed June 2026

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ACKNOWLEDGEMENT OF COUNTRY

Central Tablelands Water acknowledges the Traditional Custodians of the lands on which we live and work. We recognise the Wiradjuri people as the Traditional Owners and Custodians of this region and pay our respects to their Elders past, present and emerging.

We acknowledge the deep and continuing connection Aboriginal and Torres Strait Islander peoples have to land, water and community. We recognise that water is a vital and shared resource, and that First Nations peoples have cared for and managed these water systems for thousands of years.

Central Tablelands Water is committed to respecting this ongoing connection and to working in a way that honours the cultural significance of land and water, while supporting strong relationships with Aboriginal communities across our region.

INTRODUCTION

The Local Government Act 1993 requires all councils, including county councils, to prepare Integrated Planning & Reporting (IP&R) documents under an IP&R Framework. IP&R is the framework that guides how councils, including plan, deliver, and report on services.

IP&R is implemented through a suite of documents to connect:

- Long-term planning,
- Available resources,
- Day-to-day operations, and
- Reporting and accountability.

Council's Business Activity Strategic Plan (BASP):

- identifies the business priorities of council from 2022 to 2032 (with an annual review each June),
- establishes high-level objectives, together with strategies for achieving objectives, and
- is developed in consultation with constituent councils and refers to relevant regional strategic priorities and policies of the Central NSW Joint Organisation, that apply to council's operations or functions.



COUNCIL'S PROFILE

Central Tablelands Water (Council) was established in the 1940s to supply potable water across our region. Council currently supplies 14 towns and villages with quality drinking water for our constituent councils of Blayney, Cabonne and Weddin; and supplies bulk water to industrial customers and neighbouring councils.

The Board of Council comprises two (2) delegates, each elected by their constituent council for a four-year term. The current Council Board Members are:

Cabonne Shire Council



Cr Marlene Nash



Cr Andrew Rawson - Chairperson

Weddin Shire Council



Cr Paul Best



Cr Jan Parlett

Blayney Shire Council

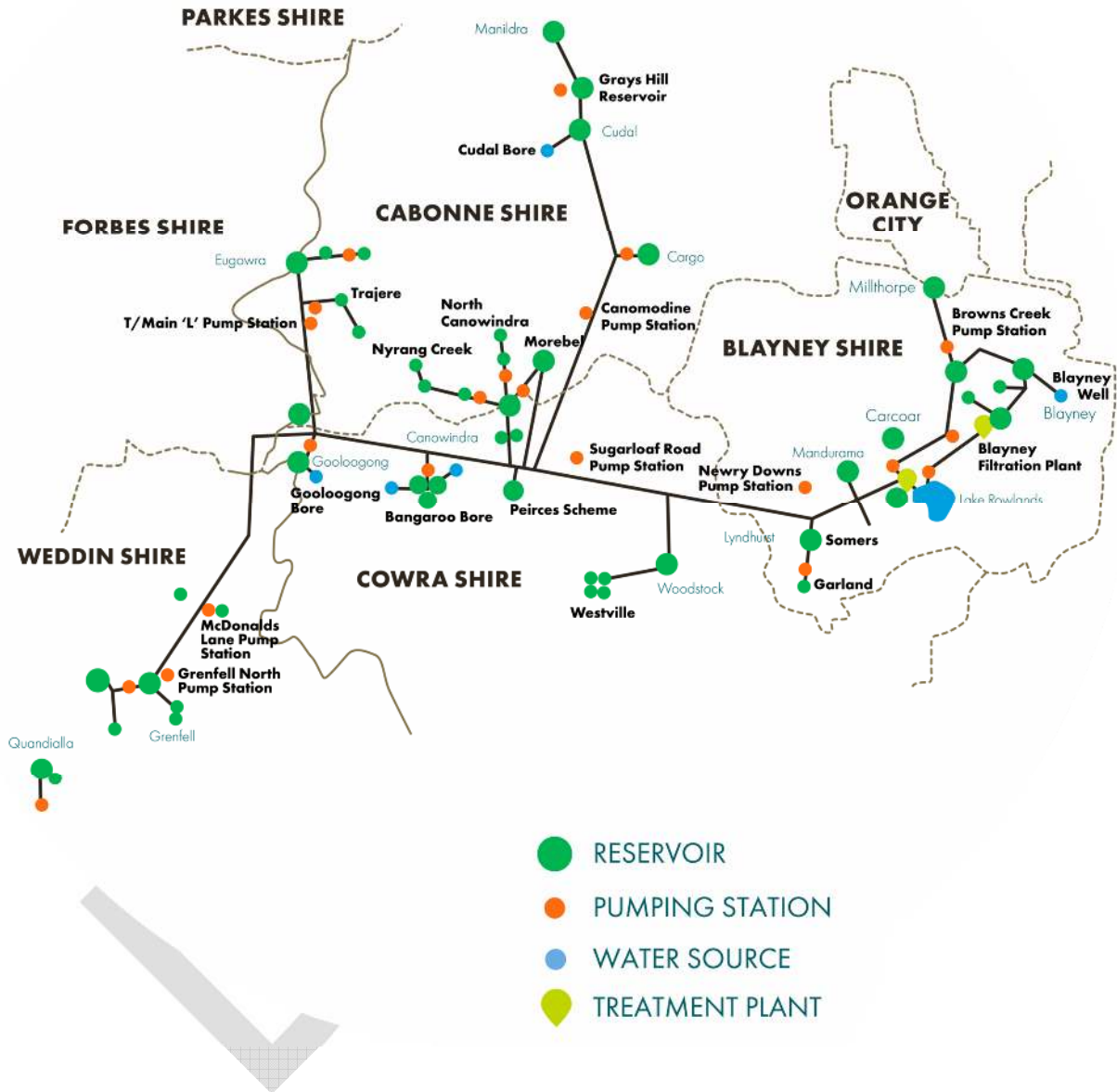


Cr Craig Gosewisch - Deputy Chairperson



Cr John Newstead

COUNCIL'S WATER SUPPLY NETWORK



MISSION

To supply quality, affordable drinking water to our customers across our region, in collaboration with our constituent councils.

VISION

As a regional leader and provider, to achieve excellence in water supply, now and into the future.




VALUES

Central Tablelands Water values our customers, our workforce, and our regional partners. We provide our water supply valuing sustainability, quality, efficiency, equity, and innovation.



CONSTITUENT COUNCIL PRIORITIES

In identifying its strategic priorities and activities, Council is required to give due regard to the future plans and needs of its constituent councils' communities as it relates to the provision of water supply, and as outlined in their respective Community Strategic Plans.

Constituent Council	Community Strategic Plan Priorities
<p>Blayney Shire Council</p> 	<ul style="list-style-type: none"> • Utility services meet the growing needs of the community <ul style="list-style-type: none"> - The community has access to an appropriate water supply. • Natural ecosystems, including waterways, bushland, and wildlife, are preserved and enhanced <ul style="list-style-type: none"> - The natural environment, including the Belubula River, is well managed and preserved for current and future generations
<p>Cabonne Council</p> 	<ul style="list-style-type: none"> • Cabonne residents have access to secure, quality and reliable water supply. <ul style="list-style-type: none"> - Future-proof our water resources through preparing for droughts, building a sustainable water network and being responsible water users.
<p>Weddin Shire Council</p> 	<ul style="list-style-type: none"> • Water, Sewerage and Urban Drainage is Properly Managed Now and for the Future <ul style="list-style-type: none"> - Strengthen our strategic approach to the management of our water, sewerage, and urban drainage infrastructure services

CENTRAL NSW JOINT ORGANISATION (CNSWJO): STATEMENT OF STRATEGIC REGIONAL PRIORITIES



Council, as a county council, is an associate member of the CNSWJO and has referred to relevant regional strategic priorities in the table below that apply to Council's operations or functions.

CNSWJO Regional Priority	CNSWJO Key Strategic Areas (2025-2029)
Priority One: Leveraging our reputation and strength in collaboration	<ul style="list-style-type: none"> • Drive efficiencies and effectiveness saving councils money in the context of enduring council financial sustainability • Build capacity and networks across our councils and the Joint Organisation network
Priority Two: Regional prosperity through better connected infrastructure and services	<ul style="list-style-type: none"> • Progress initiatives for sustainable population growth in the context of locational preference factors • Advocate for and progress initiatives on skills shortages • Prioritise infrastructure through the CNSWJO Matrix
Priority Six: Regional water security and productive water	<ul style="list-style-type: none"> • Support initiatives in regional water network planning and best practice skills development • Progress the work on productive water • Leverage the region's leadership in water utilities • Advocate for town water for critical human need and productive use in all frameworks
Priority Seven: Climate change adaptation and mitigation	<ul style="list-style-type: none"> • Energy efficiency and emissions reduction • Disaster risk reduction, response and recovery • Betterment and prioritisation of infrastructure to improve resilience

COUNCIL'S STRATEGIC PRIORITIES

Council has adopted three **Strategic Priorities**, each with a set of Key Result Areas as follows:

STRATEGIC PRIORITY 1: PROVIDE HIGH QUALITY AND RELIABLE DRINKING WATER SUPPLY

KEY RESULT AREA	
1.1	Service provision through fit for purpose infrastructure.
1.2	Ensure compliance with regulation.
1.3	Best practice asset management.
1.4	Mitigate environmental impacts of service delivery.
1.5	Efficient use of water.

STRATEGIC PRIORITY 2: AN EFFICIENT, SUSTAINABLE AND CUSTOMER FOCUSED ORGANISATION

KEY RESULT AREA	
2.1	Quality customer service.
2.2	Sound and sustainable financial management.
2.3	Continuous improvement whilst managing risk.
2.4	A capable and effective workforce.

STRATEGIC PRIORITY 3: REGIONAL LEADERSHIP AND COLLABORATION

KEY RESULT AREA	
3.1	Regional collaboration and partnerships.
3.2	Regional leadership in the water sector.
3.3	Regional water security

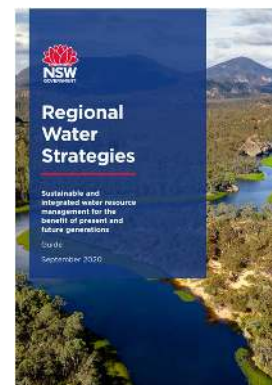
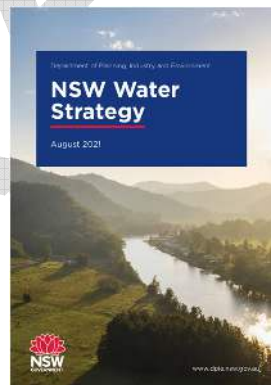
STATE AND REGIONAL PLANS

The BASP has been developed taking into consideration the following State and Regional Plans and their respective objectives:

- **NSW State Water Strategy** - Sustainable water resources for thriving people, places and ecosystems, both now and for future generations - improve the security, reliability and quality of the state's water resources over the coming decades.
- **Regional Water Strategies (Lachlan & Macquarie - Castlereagh)** - improve water security, water quality and flood management for regional towns and communities; improve water access reliability for regional industries; improve the health and integrity of environmental systems and assets, including by improving water quality; identify least cost policy and infrastructure options.
- **State Infrastructure Strategy 2018-2038** - Ensure water supply and wastewater treatment to enable growth.
- **NSW Water Management Act 2000 – Water Sharing Plans** - establishes the framework for sharing water between the environment and water users who have a basic right to water and licensed water users and sets out priorities for water access.
- **Central NSW Joint Organisation Strategic Plan** – regional water security; regional water network planning and best practice skills development.



February 2018



SOCIAL JUSTICE PRINCIPLES

Equity

To ensure fairness in decision making, prioritising and allocation of resources.

Access

All people should have access to services, resources and opportunities to maintain and improve their quality of life.

Participation

Everyone should have the opportunity to genuinely participate in decisions that affect their lives.

Rights

Equal rights should be established and promoted, with opportunities provided for people from diverse linguistic, cultural and religious backgrounds to participate in community life.

SUSTAINABILITY PRINCIPLES

Social

Improve quality of life, access and wellbeing to create an inclusive society.

Economic

Increase productivity, the economy and enable equitable access to economic growth opportunities, whilst using financial resources efficiently and responsibly.

Environmental

Protect environmental outcomes by reducing pollution, balancing resource consumption, conserving natural ecosystems and resources, and supporting climate mitigation and adaption.

Governance

Continue to build trust and strengthen governance through transparent, accountable, and inclusive decision making.

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IP&R is implemented through a suite of documents to connect:

- Long-term planning,
- Available resources,
- Day-to-day operations, and
- Reporting and accountability.

The purpose of the inter-related suite of IP&R documents is to:

- Ensure the long term sustainability of council
- Provide increased transparency and accountability
- Guide council in all that they do
- Provide an evidence base for all decisions
- Provide regular opportunities for monitoring and review
- Demonstrate how services are to be delivered; asset investments and other decisions are made, addressing long term goals and objectives of the council and its stakeholders.

County Councils conduct the IP&R process with modified requirements for the Community Strategic Plan (CSP). All other components must still be delivered, but at an appropriate scale. Where county councils undertake other mandatory strategic and business planning (e.g. integrated water cycle management planning or drought management strategies), these must be wholly integrated with the IP&R framework.

All county councils are required to develop a Council's Business Activity Strategic Plan (BASP) that:

- identifies the business priorities of council for a minimum from 2022 to 2032 (with an annual review each June) 10-year period from when the plan is endorsed;
- establishes high-level objectives, together with strategies for achieving objectives, and;
- has due regard to the CSPs of a county council's constituent councils; and
- is developed in consultation with constituent councils and councils and refers to relevant regional strategic priorities and policies of the Central NSW a Joint Organisation, that apply to the county council's operations or functions.

Review

County councils must review the BASP following the ordinary election of councilors to constituent councils and before 30 June. At this time, the county council can endorse the existing BASP, endorse amendments, or develop and endorse a new BASP as appropriate ensuring that the BASP covers a minimum 10-year timeframe.

Reporting

County councils are required to prepare annual reports, 6 monthly progress reports, quarterly budget review statements and annual financial statements.

Communicating

County councils must develop a Community Engagement Strategy to guide the way they communicate and engage with constituent councils and other relevant stakeholders. Each county council must publish a copy of the BASP on its website within 28 days of it being endorsed and also notify and provide a copy or online link to the BASP to the NSW Office of Local Government.



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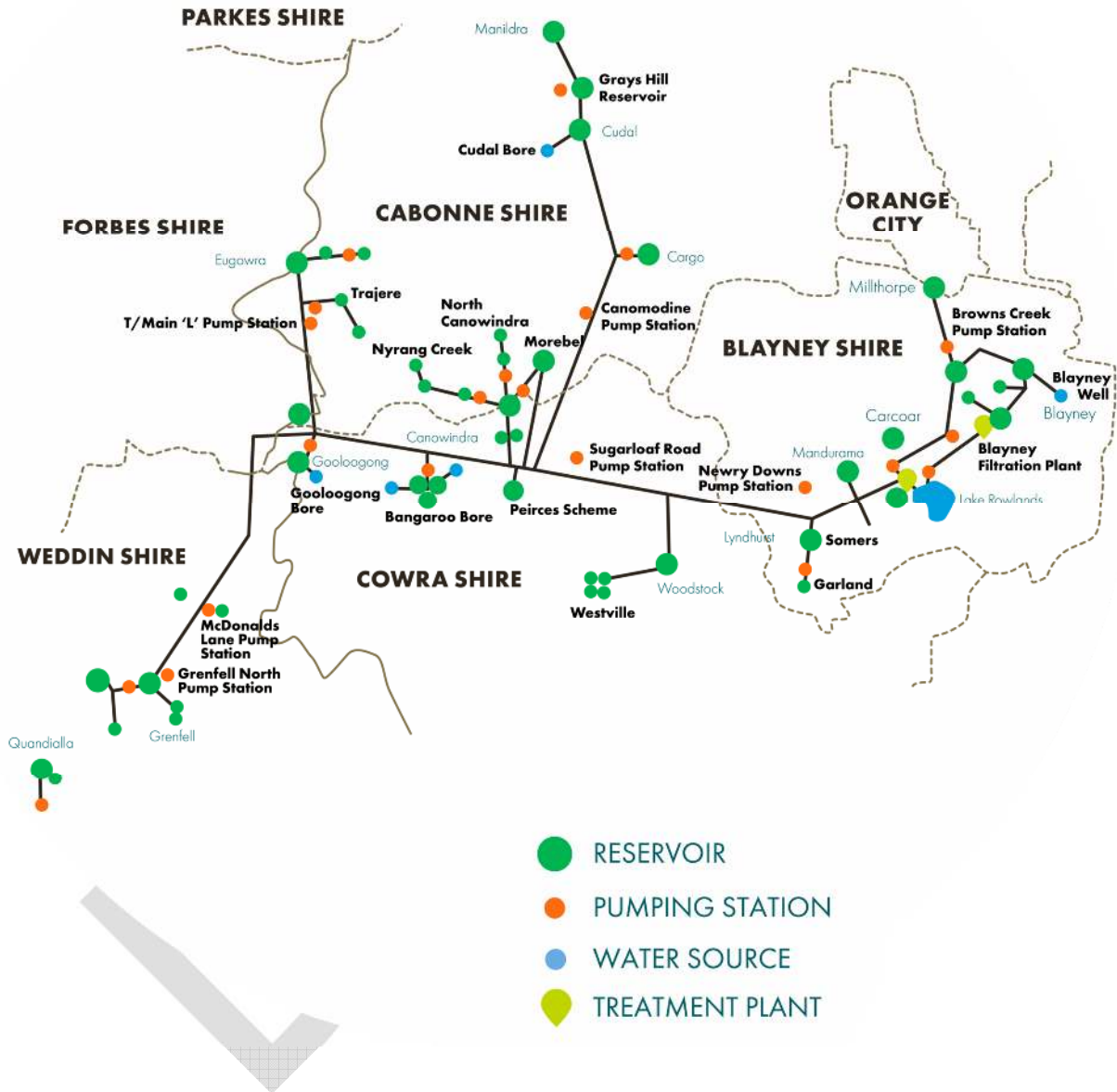


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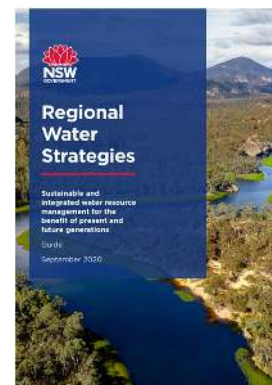
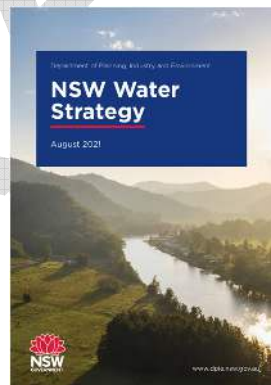
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