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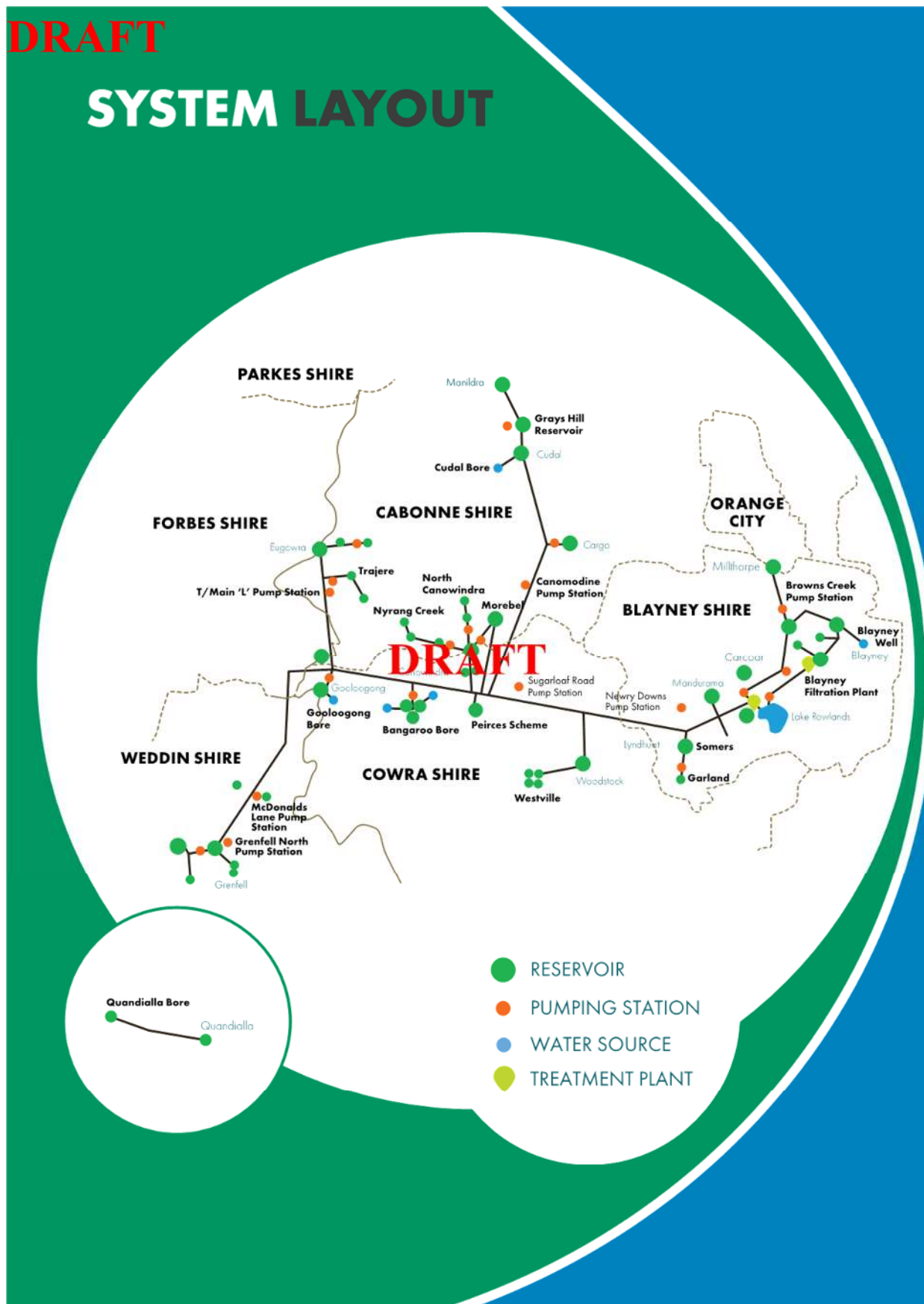
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**Central
Tablelands
Water**

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**ANNUAL REPORT
2025-2026**

DRAFT**SYSTEM LAYOUT**

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CHAIR'S MESSAGE

CR ANDREW RAWSON
CHAIR, COUNCILLOR CABONNE SHIRE COUNCIL

It is with great pleasure that I present the 2025–26 Annual Report for Central Tablelands Water.

The past twelve months have been another important year for CTW, with the Board continuing to focus on the organisation's long-term financial sustainability, planning of the renewal of ageing infrastructure, and most importantly, the water security and resilience of the communities we serve. We have also continued the important work of reviewing our policies and governance arrangements to ensure CTW remains a well-managed, transparent and responsive public water utility.

One of the more significant areas of work this year has been the review and development of policies affecting our customers. The introduction of the Unconnected Land Availability Charge generated considerable interest and a number of enquiries from affected landowners. It is important to recognise that this change was not the introduction of a new legislative principle, but rather CTW bringing its charging arrangements into line with the provisions of the Local Government Act 1993 that have applied for many years. The legislation provides for a water availability charge to apply to eligible land within 225 metres of a water main, even where that land is not connected to the network.

The Board recognised that applying this charge represented a change for some customers and that we needed to manage that transition carefully. A 50 per cent concession was incorporated into the charging framework, together with provisions to address particular circumstances, and we undertook consultation and engagement with affected landowners as the policy was developed. While changes to fees and charges can be difficult, I believe the process demonstrated the value of listening to our customers while also ensuring CTW operates within the legislative framework applying to water utilities across NSW.

We also completed a significant review of our Rural Water Supply Policy. This work was important in providing greater clarity and transparency around the level of service available to rural customers. CTW remains committed to providing high-quality water across our network; however, there are locations where water supplied from the trunk network cannot be continuously monitored for potable compliance at the point of rural offtake. For this reason, the revised policy makes clear the requirements for rural supplies, including appropriate on-site storage before water is used for domestic purposes. The policy was publicly exhibited and feedback from customers was considered before its adoption in June 2026.

Alongside these customer-facing policies, the Board has continued its broader program of policy review, covering areas including complaints management, artificial intelligence,

debt recovery and financial hardship, procurement, data breach management, investment, financial management and governance. Some of these changes are simply the necessary work of keeping policies current as legislation, government requirements and organisational structures change, but collectively they provide an important foundation for good governance and public accountability.

Our financial position also improved significantly during the year. The 2025–26 financial statements recorded a net operating result of approximately \$1.94 million, compared with \$152,000 in the previous year. Our financial position also improved significantly during the year. The 2025–26 financial statements recorded a net operating result of approx. \$1.94m, compared with \$152K in the previous year. Before grants and contribution provided for capital purposes this year's result is \$1.477m compared to -\$361K in the previous year. The organisation completed its external financial audit with unqualified audit opinions. I would like to acknowledge the Executive Management Team and staff for their work in supporting what was an extensive audit process.

This improved position provides greater confidence as we continue to address the significant maintenance and renewal requirements associated with an ageing water supply network. However, we should not underestimate the scale of the challenge ahead. CTW operates a substantial network over a large geographic area relative to its customer base, and much of the infrastructure constructed during the major expansion of regional water services in the post-war period is now approaching the end of its useful life. Maintaining a sound financial position while ensuring essential infrastructure is renewed will remain one of the Board's most important responsibilities.

There are a number of significant projects ahead of us. The replacement of Trunk Main A and upgrades to the Carcoar Water Treatment Plant are important examples of the investment required to maintain reliability and provide capacity for future demand. These projects sit alongside an ongoing program of renewal across our network and reinforce the importance of long-term financial planning and responsible asset management.

Water security has remained a major focus for the Board. The Belubula Water Security Project, being progressed in partnership with the NSW Department of Climate Change, Energy, the



DRAFT**CHAIR'S MESSAGE CONT.**

Environment and Water, has continued towards completion of its Final Business Case. The potential augmentation of Lake Rowlands remains a particularly important opportunity for CTW and for neighbouring water utilities. The augmentation has been discussed for many years and has the potential to provide a more secure and resilient water supply for the region while also assisting in addressing the significant dam safety investment that will be required in the future.

The work being undertaken through the Central Tablelands Regional Water Supply Preliminary Business Case is equally important. Building on the earlier Sub-Regional Town Water Security Project, CTW is working with Orange City Council and Cabonne Council to investigate the potential for a more connected regional water supply network. I believe this is an important opportunity to look beyond the boundaries of individual water utilities and consider how our collective infrastructure and water resources could be managed to provide greater resilience during periods of drought.

These two projects are closely connected. Additional secure water sources, including the potential augmentation of Lake Rowlands, will be an important component of any future regional network. Our long-term objective must be to make the best possible use of the water resources and infrastructure available across the Central Tablelands, providing greater security for our communities while recognising the significant investment required to achieve this.

The Board and Executive have also continued to advocate strongly for CTW and regional water utilities more broadly. Through the Central NSW Joint Organisation, meetings with State and Federal representatives and Ministers, industry forums and direct engagement with government, we have continued to highlight the significant infrastructure challenges facing regional water utilities.

The reality is that many regional and rural water utilities are now entering a period of major infrastructure renewal. The water infrastructure constructed following the Second World War was a tremendous investment in the future of regional NSW and supported decades of economic and population growth. Much of that infrastructure is now reaching the end of its useful life. Utilities such as CTW cannot reasonably fund all of the necessary renewal and major water security projects from customer revenue alone, particularly while seeking to keep water affordable for our communities.

Strong government support will therefore be essential. We need governments prepared to make the same type of long-term investment in regional water infrastructure that was made by previous generations. The decisions made over the coming decade will shape the resilience and prosperity of regional communities for many decades to come.

Council is also taking steps to strengthen its own financial capacity to meet these challenges. Through careful financial management, CTW recorded an operating surplus this year for the first time in many years, helping to place Council in a stronger position as it enters this significant period of infrastructure renewal.

I would like to thank my fellow Board members for their support throughout the year and particularly for their willingness to consider and make some difficult decisions in the long-term interests of Central Tablelands Water and our customers. Good governance is not always about making easy decisions, and I appreciate the commitment of the Board to working through the challenges facing the organisation.

I also extend my sincere thanks to General Manager Charlie Harris, the Executive Management Team and all CTW staff for their continued dedication and professionalism. Providing safe and reliable water to our communities requires the commitment of people across every part of the organisation, and I am proud of the work being undertaken by our staff every day.

The year ahead will bring significant challenges, but also important opportunities. Our focus will remain on maintaining the reliability of our existing infrastructure, strengthening CTW's financial sustainability, progressing major water security projects and advocating for the investment required to secure the future of water supply across the Central Tablelands.

Together, the Board, Executive and staff remain committed to providing reliable, high-quality water to our communities today while making the decisions and investments necessary to ensure that future generations can continue to depend on the same.



Central Tablelands Water

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GENERAL MANAGER'S MESSAGE

CHARLIE HARRIS GENERAL MANAGER

This year has been one of continued progress for Central Tablelands Water, with a strong focus on financial sustainability, workforce capability, customers, and the wellbeing of our people.

Our financial position improved significantly, with the 2025–26 financial statements recording a net operating result of approximately \$1.94 million, compared with \$152,000 in the previous year. The completion of the external financial audit further supports sound governance and responsible financial management.

Investing in our workforce remains essential to maintaining safe, reliable services. During the year, 13 employees undertook Certificate III training in Water Operations, while staff participated in 13 different safety training courses. Our annual Wellbeing Day in May also reinforced the importance of supporting a healthy, connected and resilient workplace.

The introduction of two Water and Network Operator trainees will support local employment and help address future workforce needs. Through nationally recognised training, structured mentoring and practical experience, these trainees will build valuable technical skills while experienced employees transfer critical knowledge.

This investment will strengthen our internal capability, support succession planning, improve responsiveness and reduce reliance on contractors over time.

Strategic planning remained a key priority throughout the year. The development of our Workforce Strategy, Strategic Business Plan and Asset Management Plan has sharpened our focus, strengthened decision-making and provided a clear roadmap for structuring future programs to deliver more efficient, resilient and effective operations.

The progress made during the year would not have been possible without the commitment and support of our Councillors, staff and community. As we continue to invest in our people, systems and infrastructure, we remain focused on delivering sustainable, reliable and customer-focused water services across the Central Tablelands region.



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COUNCIL PROFILE

Central Tablelands Water County Council is a constituency of three local government areas, namely, Blayney Shire, Cabonne Shire and Weddin Shire. The Council comprises two delegates each elected by their constituent council for a four-year term.



COUNCILLORS AND GENERAL MANAGER

Back row: Cr. Paul Best, Deputy Chairperson Craig Gosewisch, Chair Andrew Rawson, General Manager Charlie Harris.
Front row from left: Cr. Jan Parlett, Cr. John Newstead, Cr. Marlene Nash.

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GENERAL INFORMATION

COUNCIL MEETINGS

Meetings of Council are held on the second Wednesday of alternate months, commencing in February each year. The meetings alternate between the towns of Grenfell, Blayney and Canowindra.

ORGANISATIONAL STRUCTURE 2025-2026

COUNCIL

A. RAWSON
M. NASH
C. GOSEWISCH
J. NEWSTEAD
P. BEST
P. RILEY

CHAIRPERSON

A. RAWSON

GENERAL MANAGER

C. HARRIS

EXECUTIVE MANAGER OPERATIONS & TECHNICAL SERVICES

VACANT

EXECUTIVE MANAGER CORPORATE SERVICES

L. SAFRANEK

EXECUTIVE MANAGEMENT ACCOUNTANT

C. WRIGHT

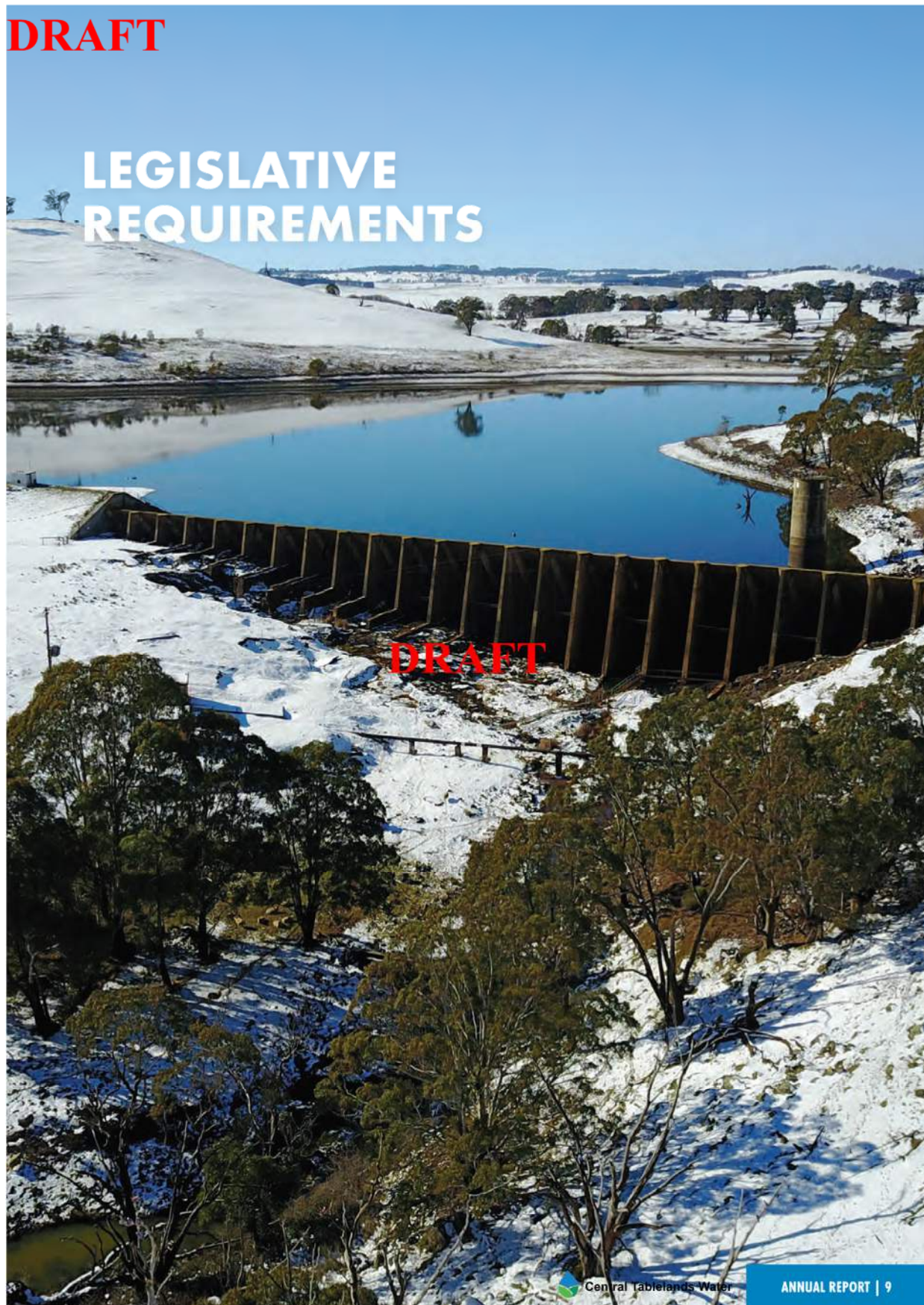
COUNCIL'S VISION

An independent regional water authority providing a quality water supply - reliably and sustainably.

COUNCIL'S VALUES

We value our:

- Customers
- Independence, sustainability, efficiency and innovation.
- Skilled and capable workforce in delivering an essential service.
- Role as a regional collaborative partner and leader.



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ACTIVITIES TO PROTECT ENVIRONMENTALLY SENSITIVE AREAS

REGULATION 217

Council is not involved in the management of any environmentally sensitive areas. Council's water storage at Lake Rowlands will continue to be operated according to license conditions and best industry practice to ensure the long-term integrity of the storages, especially as regards to controlling nutrient levels and blue-green algae populations.

Council's water filtration plants at Carcoar and Blayney are operated according to industry best practice to ensure that all sludge is contained on-site and disposed of in an environmentally responsible manner. Supernatant water is recycled back through the filtration plants.

All construction sites will be maintained and restored in accordance with best practice guidelines for environmental control.

LEGAL PROCEEDINGS

REGULATION 217 (1) (A3)

Council was not involved in any legal proceedings during FY25/26.

COUNCILLORS' FEES, FACILITIES AND EXPENSES

REGULATION 217 (1) (A1)

The total cost during the year of the payment of the expenses of, and the provision of facilities to Councillors in relation to their civic duties, were as follows:

Provision of Office Equipment	\$1473
Telephone expenses	\$nil
Chairperson's Fees	\$19,080
Councillors' Fees	\$69,720
Conference/Seminar Expenses	\$5,327
Training & Skill Development Costs	\$nil
Travel Outside State	\$nil
Overseas Travel	\$nil
Spouse Expenses	\$nil
Child Care Expenses	\$nil
Travel within State	\$5,788
Other expenses	\$2,316
Superannuation	\$6,972

Council's policy for the provision of facilities and the payment of councillors' expenses is as follows:

1. Council pay councillors an annual fee based on the maximum fee as determined by the Local Government Remuneration Tribunal;
2. In addition to the annual fee, Council reimburse actual expenses incurred to any councillor who:
 - attends a meeting of any committee of Council,
 - attends an inspection within the area in compliance with a resolution of the Council,
 - undertakes business of the Council outside of the area in compliance with a resolution of Council. Council recompense councillors for travelling expenses at the rates per kilometre allowed at the time by the Australian Taxation Office, for all travelling associated with attendance at Council meetings or other business as specified above.
3. Council allow councillors any reasonable use of facilities to assist in their carrying out of business on behalf of the Council, such use being entirely at the discretion of the General Manager.
4. Council will provide the Chairman with the following facilities when required:
 - an office in the Council's Administrative Building;
 - access to telephone, facsimile, computer tablet and photocopy facilities for Council business purposes;
 - secretarial services for Council business as required;
 - identification badge bearing Council's crest;
 - payment of conference/seminar/workshop registration fees for attendance authorised by Council; and,
 - arrangement and payment of travel in respect of Council commitments.
5. Council will provide the Councillors with the following facilities when required:
 - access to telephone, facsimile computer tablet and photocopy facilities for Council business purposes;
 - secretarial services for Council business as required;
 - identification badge bearing Council's crest;
 - payment of conference/seminar/workshop registration fees for attendance authorised by Council; and,
 - arrangement and payment of travel in respect of Council commitments.
6. Meals and refreshments will be provided to the Chairman and Councillors in conjunction with Council/Committee meetings and other functions/meetings as appropriate.
7. Expenses incurred whilst on approved travel outside the Council area will attract reimbursement according to guidelines.

SENIOR STAFF

REGULATION 217 (1) (B & C)

The total salary package for the general manager in 2025/2026 totalled \$220,809.

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LEGISLATIVE REQUIREMENTS CONT.

CONTRACTS AWARDED DURING YEAR

REGULATION 217 (1) (A2)

Under Regulation clause 217 of the Local Government Act, Council is required to report details of each contract awarded for amounts greater than \$150,000 for the 2025/2026 year. These details are provided below.

PRIVATE WORKS UNDER SECTION 67(3)

REGULATION 217 (1) (A4)

Council did not carry out any work on private land during 2025/2026 that was fully or partly subsidised by Council.

SUPPLIER	DETAILS	START	END	CONTRACT AMOUNT \$
J&K Property Care Services Pty Ltd	Provision of office cleaning services	1/04/2026	30/05/2029	\$200,000 (Inc. GST)
River Park Construction Pty Ltd	Demolition and construction of Canowindra Depot	9/9/2025	9/1/2026	\$158,070 (Inc. GST)

CONTRIBUTIONS UNDER SECTION 356

REGULATION 217 (1) (A5)

The amounts contributed or otherwise granted under Section 356 during 2025/2026 totalled \$43,362.

Legal Expenses: Nil

EQUAL EMPLOYMENT OPPORTUNITY

REGULATION 217 (1) (A9)

Council has adopted an Equal Employment Opportunity Management Plan, a copy of which has been distributed to all Council employees.

Council's philosophy for its Equal Employment Opportunity Management Plan is to create equality of opportunity for all employees and potential employees, by ensuring that all recruitment, advancement and promotions are made on a merit basis.

DISABILITY INCLUSION ACTION PLAN (DIAP)

CTW is not defined as a public authority under the Local Government Act 1993.

Therefore a plan is not required to comply with section 12 of the Disability Inclusion Act 2014 (DIA Act).

Regardless of this, CTW continues to ensure compliance and accessibility to ensure that people have appropriate access and opportunity to CTW services, support and inclusion.

EXTERNAL BODIES WHICH HAVE EXERCISED COUNCIL-DELEGATED FUNCTIONS

REGULATION 217 (1) (A6)

The Council has not delegated any functions to external bodies.

COMPANIES IN WHICH COUNCIL HELD A CONTROLLING INTEREST

REGULATION 217 (1) (A7)

Council does not have any interest whatsoever in any company.

LABOUR FORCE STATISTICS

CLAUSE 217 (1) (D)

Persons working at 4th March, 2026 – Relevant Reporting date set by Office of Local Government

- 21 permanent full-time basis
- 2 permanent part-time basis
- Nil casual basis
- 2 fixed-term contract

Total

PARTNERSHIPS, CO-OPERATIVES AND OTHER JOINT VENTURES TO WHICH COUNCIL WAS A PARTY

SECTION (428) (2) (Q).

Council is not party to any partnerships, co-operatives or joint ventures.

RATES AND CHARGES WRITTEN OFF

SECTION 132

Total written off during 2025/2026FY
Being the pension rebate

\$55,708.30

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LEGISLATIVE REQUIREMENTS CONT.

PLANNED CAPITAL WORKS

The following is a brief summary of the major capital works planned for Central Tablelands Water over the next 10 years.

PROPOSED PROJECT	YEAR	REASON	ESTIMATED COST \$
Trunk Main "U" - "C" to Canomodine Pump Station - 10kms	2031/32 to 2032/33	Renewal and Upgrade	3,800,000
Trunk Main "U" - Canomodine Pump Station to top of hill - 4kms	2026/27	Renewal and Upgrade	1,900,000
Trunk Main "U" - Top of hill to Cudal - 11 kms	2033/34 to 2034/35	Renewal and Upgrade	4,180,000
Trunk Main "A" - Lake Rowlands to CWTP - 6km	2030/31	Renewal and Upgrade	3,600,000
Lake Rowlands Augmentation - 2.2mtrs wall raising	2029/30 to 2031/32	Renewal, Dam Safety and Upgrade	40,000,000
Additional Bore at Gooloogong	2031/32 to 2032/33	Provide additional redundancy for bore system	1,180,000
Blayney Water Treatment Plant	2032/33 to 2033/34	Renew and Upgrade Treatment Plant	15,300,000
Reticalation Main Renewals	2025/26 to 2034/35	Renewal and Upgrade - Replace old AC Pipes	1,340,000
Smart Metering Project	2025/26 to 2034/35	Replacement of water meters with smart meters	1,500,000

BUSH FIRE HAZARD REDUCTION

SECTION 428

Bush fire hazard reduction activities are undertaken by constituent Councils and are not an activity or responsibility of Central Tablelands Water.

PROGRAMS PROMOTING SERVICES AND ACCESS TO SERVICES FOR PEOPLE WITH DIVERSE CULTURAL AND LINGUISTIC BACKGROUNDS

SECTION 428

This activity is the responsibility of the constituent Councils and, being a single purpose water authority, does not involve Central Tablelands Water.

HUMAN RESOURCES ACTIVITIES

SECTION 428

Council has a commitment to ensuring that its entire staff is appropriately skilled and trained to carry out their responsibilities. Various in-house and external training programs will continue to be undertaken to ensure that the required skills are available.

The following training was undertaken by CTW staff during 2025/2026:

TRAINING COURSE	NO. OF PARTICIPANTS
Chlorine Gas Safe Use	14
Fraud Awareness	19
GIS Mapping	20
ChemCert	14
WHS Roles & Responsibility	5
First Aid	18
Cert III - Water Operations	13
Supervising Trainees	9
Minute Taking	1
GIPA	1
White Card	1
Hydraulic Excavator Operations	3
Working in Confined Spaces	3
Safety at Heights	5
Test & Tag	3
Silica Exposure Prevention Training	2
MR Truck Driving	2
Traffic Control	5
WHS Refresher	3
Cybersecurity - Weekly Micro	25
Total Training Participants	166

Management will continue to implement Council's training and equal employment opportunity programs.

Management will:

- Conduct annual performance reviews based on predetermined objectives and performance standards for all staff
- Provide training on the basis of identified needs and priorities
- Continue to ensure that there is no compromise in regards to workplace safety and that all recommendations resulting from risk management assessments are carried out.

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LEGISLATIVE REQUIREMENTS CONT.

SALES OF ASSETS

ASSET DISPOSALS

Plant and equipment was disposed in the ordinary course of business in accord with the Asset Disposal Policy.

Gross proceeds less any costs of sale are compared to the written down value at the time of sale to determine any profit or loss on disposal.

Council disposed of some redundant AC reticulation mains during the year as the reticulation main renewal program was rolled out across high risk areas of the network. These redundant reticulation mains have no residual value to Council.

PLANT REPLACEMENT POLICY

Refer to Council's Vehicle Policy on its website.

GIPA APPLICATIONS (GOVERNMENT INFORMATION (PUBLIC ACCESS) REGULATION 2018

CLAUSE 8 SCHEDULE 2

Council did not receive any Government Information (Public Access) applications regulation 2018 for the financial year ended 30 June 2026.

COUNCIL REPORT

A review of Council's information that is not currently accessible by the public on Council's website was undertaken by the Principal Officer during 2025/2026. No additional information was made available as a result of this review.

PUBLIC INTEREST DISCLOSURE (PID) ACT 1994 AND REGULATION

ACT SEC 31

Council did not receive any public interest disclosures under the Public Interest Disclosure Act 1994 for the financial year ended 30 June 2026. Council has an Internal Reporting Policy in place. A copy of this policy is available on Council's website at www.ctw.nsw.gov.au

MODERN SLAVERY ACT 2018 (STATEMENT)

INTRODUCTION

This Modern Slavery Statement is provided by Council in accordance with Section 428 (4) of the NSW Local Government Act 1993.

This Statement outlines Council's commitment to combatting modern slavery and the measures we have implemented during this reporting period to reduce the risk of our procurement activities resulting in or contributing to human rights violations.

ORGANISATIONAL STRUCTURE AND SUPPLY CHAIN

A change was implemented for the senior management team. The term 'Director' was replaced by 'Executive Manager'. The structure is as follows (refer to the chart on page 14):

- Executive Corporate Services Manager
- Executive Management Accountant
- Executive Technical Manager

Council compliance with Modern Slavery is being supported regionally through the Central NSW Joint Organisation. All suppliers have been provided to the Joint Organisation for risk assessment to be embedded into an ongoing program. CNSWJO has a dedicated resource to support procurement including compliance with Modern Slavery Legislation.

Council recognises the importance of taking steps to ensure that goods and services procured by and for our council are not the product of modern slavery.

Our supply chain includes a variety of suppliers, contractors, partners. Council's highest categories of spend include fuel, electricity, pipes, valves, chemicals, pumps, Personal Protective Equipment (PPE), computer hardware.

POLICY

Council updated its procurement policy outlining its commitment to preventing and addressing modern slavery in all its procurement activities. A copy is available on the CTW website.

STEPS TAKEN

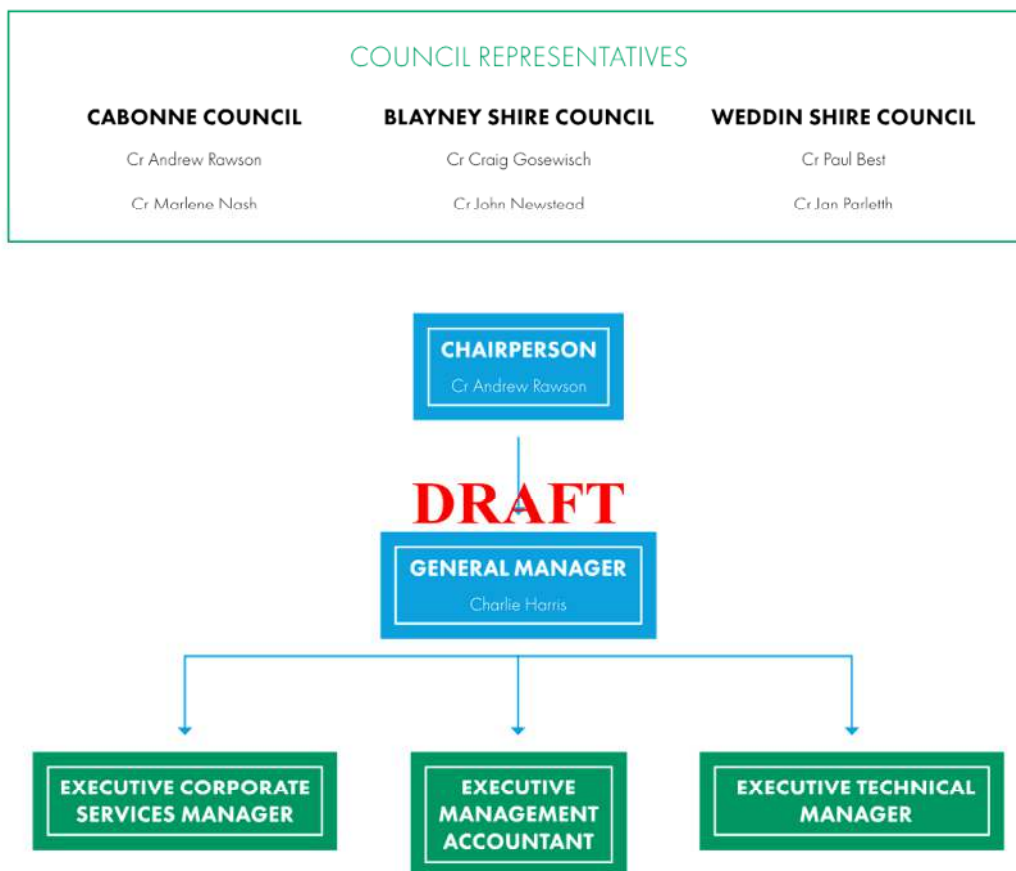
To ensure that goods and services procured by and for Council during the 2025/2026 year were not the product of Modern Slavery, Council:

- Sought and implemented legal wording through the Joint Organisation to insert into Goods and Services Contracts and Procurement Specification Documentation
- Assessed suppliers' responses to modern slavery provided for each procurement process and the quotations and tenders received
- Is currently undertaking a risk assessment of active Council's suppliers through the Joint Organisation in terms of modern slavery; and
- The risk assessment will be updated with an embedded regional program monitoring existing contractors and assessing new contractors.

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2025/26 ORGANISATION STRUCTURE



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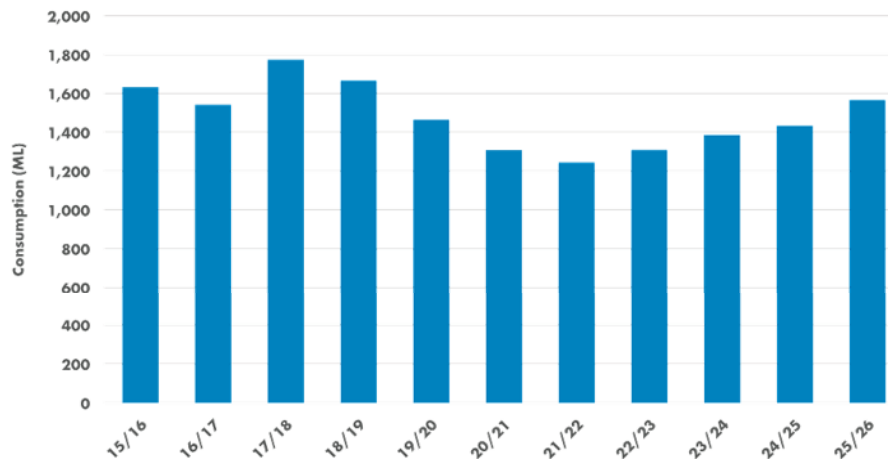
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WATER CONSUMPTION

15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	CONSUMER TYPE	
777	725	814	763	675	620	600	607	630	648	720	ML	Single Residential
21	24	25	21	19	18	19	19	20	22	22	ML	Multi Residential
285	268	325	332	288	228	217	246	246	264	274	ML	Rural
204	187	217	211	187	157	154	160	166	166	178	ML	Commercial
212	188	236	204	194	186	168	174	178	205	212	ML	Industrial
27	43	44	38	29	24	19	22	35	33	43	ML	Public Parks
43	44	58	44	35	36	32	35	40	33	45	ML	Institutions
63	62	55	54	38	39	33	34	52	57	53	ML	Bulk Sales (Cowra)
1,632	1,541	1,774	1,667	1,465	1,308	1,242	1,297	1,367	1,428	1,546	ML	Sub Total
244	197	287	395	227	235	484	419	392	319	372	ML	Est. Leakage
40	68	75	55	80	95	220	22	87	230	196	ML	Flushing of mains
7	8	8	8	12	12	5	5	5	7	25	ML	Unaccounted
1,923	1,814	2,144	2,125	1,784	1,650	1,951	1,743	1,851	1,984	2,160	ML	Total Consumption
15.13%	15.05%	17.26%	21.55%	17.88%	20.73%	36.34%	25.59%	26.15%	28.02%	27.45%	Water losses as % of total water output	
-15.26%	-19.99%	-7.89%	-13.45%	-23.94%	32.29%	-25.11%	-3.90%	-29.02%	-25.80%	-18.04%	% increase/decrease consumption on 2008/2009	
-9.93%	-5.58%	15.12%	-6.03%	-12.12%	-10.72%	-5.05%	4.43%	5.40%	4.46%	9.27%	% increase/decrease consumption on previous year	

WATER USAGE OVER TIME

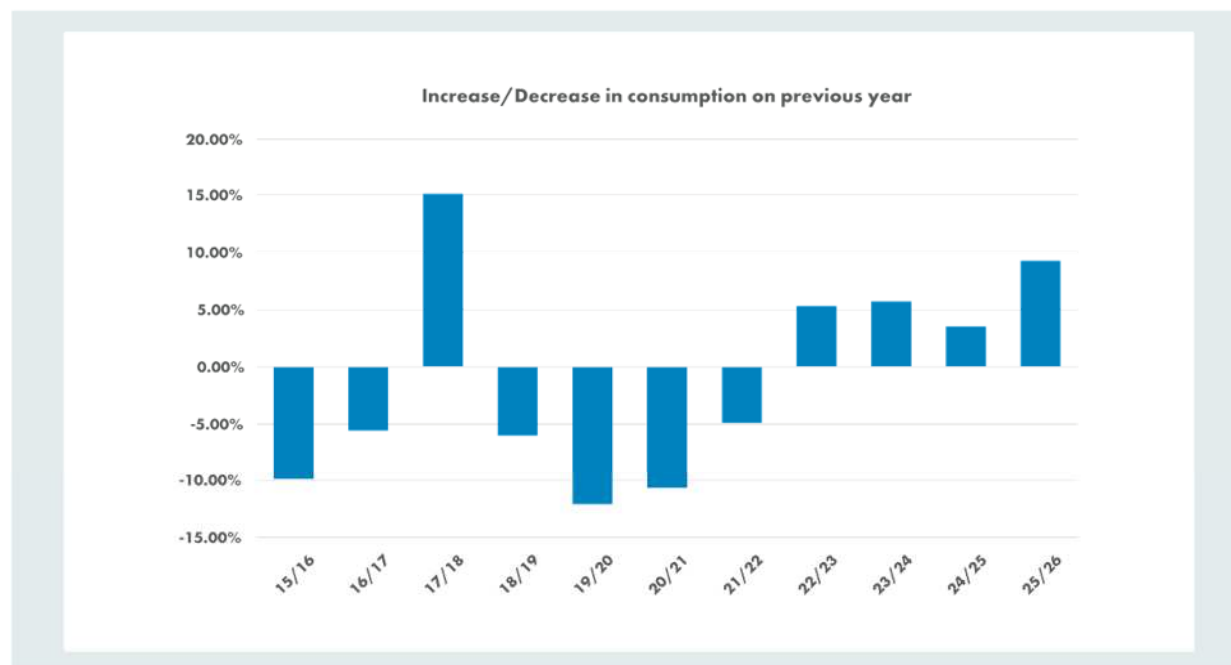
Total Yearly Consumption from 2015/2016 to 2025/2026



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LAKE ROWLANDS WATER LEVELS

MONTH	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
January	82%	92%	99%	84%	67%	42%	97%	94%	101%	97%	96%	88%
February	79%	88%	93%	79%	68%	40%	96%	101%	100%	93%	92%	82%
March	73%	80%	84%	74%	61%	36%	97%	92%	90%	88%	90%	84%
April	66%	74%	84%	68%	56%	35%	101%	94%	93%	84%	84%	89%
May	70%	70%	85%	63%	51%	35%	98%	102%	101%	91%	77%	86%
June	72%	76%	88%	64%	51%	39%	100%	102%	101%	96%	77%	91%
July	81%	103%	89%	64%	50%	56%	101%	101%	101%	100%	88%	
August	97%	104%	94%	64%	50%	100%	103%	101%	100.50%	100%	100%	
September	98%	104%	91%	69%	58%	100%	102%	103%	100%	100%	100%	
October	99%	106%	93%	74%	60%	100%	102%	105%	100%	100%	100%	
November	100%	95%	90%	71%	56%	102%	100%	105%	98%	99%	100%	
December	97%	100%	96%	68%	50%	99%	101%	103%	97%	95%	94%	

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DRAFT**WATER ANALYSIS 2025 - 2026**

Program:	Drinking Water Monitoring Program, Operational Monitoring Program, Project Program	Report Type:	Results Summary Report
AHS:	All	Entered Date Range:	-
PHU:	All	Barcode:	All
Water Utility:	All	Analysis Type:	All
Supply System:	All	Characteristics:	All
Town:	All	Treatment Type:	All
Treatment Plant:	All	Collected Date Range:	1/7/2025 - 30/6/2026
Source:	All		
Sample Site:	All		
Sample Count:	1222		

ANALYSIS TYPE	CHARACTERISTIC	GUIDELINE VALUE	UNITS	MEAN	MEDIAN	STANDARD DEVIATION	MIN	MAX	SAMPLE COUNT	EXCEPTION COUNT	95TH PERCENTILE	5TH PERCENTILE	% MEETING GUIDELINE VALUES
Chemistry	Aluminium	0.2000	mg/L	0.0227	0.0100	0.0198	0.01	0.07	15	0	0.07	0.01	100.00
	Antimony	0.0030	mg/L	0.0001	0.0001	0.0000	0.0000	0.00005	15	0	0.00005	0.00005	100.00
	Arsenic	0.0100	mg/L	0.0017	0.0010	0.0024	0.0005	0.01	15	0	0.01	0.0005	100.00
	Barium	2.0000	mg/L	0.0253	0.0214	0.0110	0.0174	0.0535	15	0	0.0535	0.0174	100.00
	Bismuth	10.0000	mg/L	0.0500	0.0500	0.0000	0.05	0.05	13	0	0.05	0.05	100.00
	Boron	4.0000	mg/L	0.0178	0.0050	0.0344	0.0025	0.104	15	0	0.104	0.0025	100.00
	Cadmium	0.0020	mg/L	0.0001	0.0001	0.0000	0.00005	0.00005	15	0	0.00005	0.00005	100.00
	Calcium	10000.000 0	mg/L	18.0267	15.1000	79838	13.6	38.3	15	0	38.3	13.6	100.00
	Chloride	250.0000	mg/L	44.7333	23.0000	573740	20	187	15	0	187	20	100.00
	Chromium	0.0500	mg/L	0.0006	0.0005	0.0002	0.0005	0.001	15	0	0.001	0.0005	100.00
	Copper	2.0000	mg/L	0.0083	0.0090	0.0038	0.004	0.015	15	0	0.015	0.004	100.00
	Fluoride	1.5000	mg/L	0.8807	0.9100	0.1089	0.6	1.02	15	0	1.02	0.6	100.00
	Fluoride (WU result)	1.5000	mg/L	0.9831	0.9600	0.0632	0.92	1.08	13	0	1.08	0.92	100.00
	Fluoride Ratio	0.8 - 1.2		1.0731	1.0700	0.0652	0.95	1.17	13	0	1.17	0.95	100.00
	Iodine	0.5000	mg/L	0.0687	0.0200	0.1285	0.01	0.44	15	0	0.44	0.01	100.00
	Iron	0.3000	mg/L	0.0120	0.0100	0.0056	0.01	0.03	15	0	0.03	0.01	100.00
	Lead	0.0050	mg/L	0.0002	0.0002	0.0002	0.0001	0.0008	15	0	0.0008	0.0001	100.00
	Magnesium	10000.000 0	mg/L	12.1793	9.9400	70053	725	29.32	15	0	29.32	725	100.00
	Manganese	0.1000	mg/L	0.0008	0.0003	0.0014	0.00025	0.0056	15	0	0.0056	0.00025	100.00
	Mercury	0.0010	mg/L	0.0002	0.0001	0.0001	0.0001	0.0004	15	0	0.0004	0.0001	100.00

DRAFT**WATER ANALYSIS 2025 - 2026 CONT.**

ANALYSIS TYPE	CHARACTERISTIC	GUIDELINE VALUE	UNITS	MEAN	MEDIAN	STANDARD DEVIATION	MIN	MAX	SAMPLE COUNT	EXCEPTION COUNT	95TH PERCENTILE	5TH PERCENTILE	% MEETING GUIDELINE VALUES
Chemistry	Molybdenum	0.0500	mg/L	0.0003	0.0003	0.0002	0.0002	0.0007	15	0	0.0007	0.0002	100.00
	Nickel	0.0200	mg/L	0.0006	0.0005	0.0002	0.0005	0.001	15	0	0.001	0.0005	100.00
	Nitrate	50.0000	mg/L	0.9000	1.0000	0.2070	0.5	1	15	0	1	0.5	100.00
	Nitrite	3.0000	mg/L	0.0500	0.0500	0.0000	0.05	0.05	15	0	0.05	0.05	100.00
	pH	6.5 - 8.5		7.2467	7.3000	0.2532	6.9	7.6	15	0	7.6	6.9	100.00
	Selenium	0.0040	mg/L	0.0013	0.0010	0.0009	0.001	0.0035	15	0	0.0035	0.001	100.00
	Silicon	100.0000	mg/L	4.8269	3.7700	3.8141	2.3	13.91	13	0	13.91	2.3	100.00
	Silver	0.1000	mg/L	0.0002	0.0003	0.0001	0.0001	0.00025	15	0	0.00025	0.0001	100.00
	Sodium	180.0000	mg/L	33.0667	15.0000	471464	14	156	15	0	156	14	100.00
	Sulfate	250.0000	mg/L	9.2000	4.0000	14.3537	3	55	15	0	55	3	100.00
	Total Dissolved Solids (TDS)	10000.000 0	mg/L	1772000	118.0000	161.7883	110	579	15	0	579	110	100.00
	Total Hardness as CaCO ₃	200.0000	mg/L	95.1733	78.0000	48.4543	69	216	15	2	216	69	86.67
	True Colour	15.0000	Hazen Units (HU)	1.2000	1.0000	0.5211	0.5	2	15	0	2	0.5	100.00
	Turbidity	5.0000	NTU	0.2400	0.1000	0.4797	0.05	1.9	15	0	1.9	0.05	100.00
Fluoride Barcode	Uranium	0.0200	mg/L	0.0007	0.0003	0.0012	0.00005	0.0037	15	0	0.0037	0.00005	100.00
	Zinc	3.0000	mg/L	0.0180	0.0100	0.0231	0.01	0.1	15	0	0.1	0.01	100.00
	Fluoride	1.5000	mg/L	0.9520	0.9650	0.0598	0.83	1.05	10	0	1.05	0.83	100.00
	Fluoride (WU result)	1.5000	mg/L	1.0140	1.0300	0.0438	0.95	1.07	10	0	1.07	0.95	100.00
	Fluoride Ratio	0.8 - 1.2		1.0680	1.0700	0.0632	0.98	1.17	10	0	1.17	0.98	100.00



DRAFT**WATER ANALYSIS 2025 - 2026 CONT.**

ANALYSIS TYPE	CHARACTERISTIC	GUIDELINE VALUE	UNITS	MEAN	MEDIAN	STANDARD DEVIATION	MIN	MAX	SAMPLE COUNT	EXCEPTION COUNT	95TH PERCENTILE	5TH PERCENTILE	% MEETING GUIDELINE VALUES
Microbiology	E. coli	0.0000	mpn/100 mL	0.0000	0.0000	0.0000	0	0	213	0	0	0	100.00
	Free Chlorine	0.2 - 5	mg/L	1.4248	1.3400	0.7760	0.24	4.26	245	0	3.16	0.45	100.00
	pH	6.5 - 8.5		7.5135	7.5000	0.1489	7.1	7.8	244	0	7.7	7.3	100.00
	Temperature	30.0000	C	17.6478	17.4000	4.9575	7.4	28	245	0	25.6	9.7	100.00
	Total Chlorine	5.0000	mg/L	1.8173	1.7300	0.8859	0.49	4.9	245	0	3.87	0.75	100.00
	Total Coliforms	0.0000	mpn/100 mL	0.0141	0.0000	0.2056	0	3	213	1	0	0	99.53
	Turbidity	5.0000	NTU	0.1576	0.1500	0.0478	0.08	0.47	245	0	0.22	0.1	100.00
Operational Monitoring	Fluoride (daily WU)	0.9 - 1.5	mg/L	1.0134	1.0100	0.0475	0.91	1.09	731	0	1.08	0.93	100.00
	Fluoride (weekly WU)	0.9 - 1.5	mg/L	0.9906	0.9800	0.0567	0.91	1.09	214	0	1.08	0.92	100.00
Organic Chemistry Projects	PFBS	1.0000	µg/L	0.0005	0.0005	0.0000	0.0005	0.0005	7	0	0.0005	0.0005	100.00
	PFHxS	0.0300	µg/L	0.0005	0.0005	0.0000	0.0005	0.0005	7	0	0.0005	0.0005	100.00
	PFOA	0.2000	µg/L	0.0005	0.0005	0.0000	0.0005	0.0005	7	0	0.0005	0.0005	100.00
	PFOS	0.0080	µg/L	0.0005	0.0005	0.0000	0.0005	0.0005	7	0	0.0005	0.0005	100.00



Fig 01: Manager Water Quality, Corey Henry



Fig 02: Water Filtration Plant Operator, David Sadler



Fig 03: Water Filtration Plant Operator, Jack Sadler

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STATEMENT OF REVENUE POLICY

Council is conscious of the needs of its consumers which require a reliable and high-quality water supply that complies with the Australian Drinking Water Guidelines. Council is also aware of ensuring that its pricing policies must permit the renewal and upgrading of its water network infrastructure so that current service levels can be maintained in the future.

The following principles are applied in the Revenue Policy:

1. Full cost recovery inclusive of both direct and indirect costs.
2. Seeking to achieve an operating surplus before capital amounts each within 2 financial years.
3. Ability to fund the Capital Program to maintain service levels by renewing ageing infrastructure.
4. Infrastructure is upgraded where is required to maintain service to standards of service for user's needs.
5. Statutory charges are applied in accord with legislative requirements.
6. Capacity to service any borrowing requirements.
7. Price changes are communicated to consumers on a timely basis.
8. GST is applied in accordance with regulatory requirements.

Council applies the principles of the Regulatory Assurance Framework (RAF) developed by the Department of Climate Change, Environment, Energy and Water when it comes to determining its fees and charges.

Council has reviewed its Revenue Policy for 2025/26 with the main features being:

1. An increase in the consumption charge of 4.00% from \$3.96 to \$4.12 per kilolitre (kl) to assist with increased operational costs and maintain standards of service.
2. Availability charges will increase by 20% and applied in accordance with the Flow Capacity Factors outlined below (meter size of service connection, determines the load that a service can put upon the network).
3. A new availability charge will now apply for unconnected land which are located within 225 metres of a water pipe, in accordance with Section 552(b) of the LG Act. This has been set at 50% of the 20mm meter fee that applies to connected properties.
4. Bulk Supply Water charges to other Councils will rise by 4.0% to \$2.47 per kl in line with the change in the consumption charge.
5. Development contributions have been set in accordance the 2021 Development Servicing Plan (DSP) (as per the movement in the Sydney CPI all groups).
6. Legal Expenses incurred for debt recovery purposes includes all associated costs, including early stage and late stage intervention in accordance with Council's Water Charges Debt Recovery Policy.

7. Section 603 Certificate fees have been set at the approved level of \$100 in accordance with the advice from the Office of Local Government.
8. Special Reading fees have been set at \$100.
9. The fee at Council's automatic filling stations (AFS) will be set at \$9.00 per kl. Council has undertaken significant expenditure for upgrades to the AFS during 24/25 to improve the reliability of those stations.
10. The fee at Council's standpipes will be set at \$10.50 per kl.
11. Service connection fees and private works will be priced upon application depending upon the nature and scope of those works.
12. The processing fee for customer requested account refunds will be set at \$55.00.
13. In accordance with the directive of the Office of Local Government (OLG) interest applied on overdue accounts will be at the rate of 10.5%.
14. The fee for undertaking pressure and flow testing requested by consumers will be \$350.00 to provide for recovery of costs including overheads.
15. A new fee has been introduced to cover the installation of Backflow Prevention devices. It has been set at cost plus 15%.

A new fee has also been introduced to cover the cost of Backflow inspections, if an annual inspection is not undertaken by the property owner.

AVAILABILITY & WATER CHARGES

By applying the principles of full cost recovery to the availability charge, the proposed increase will help cover the costs of maintaining and upgrading our large water infrastructure. This will ensure we have the funds needed to replace old equipment and fix any outstanding issues, providing a continuous and sustainable water supply. Unlike usage-based charges, which fluctuate with water consumption, the availability charge provides a stable revenue stream. This will help the Council stabilise its finances and reduce revenue fluctuations.

In line with the requirement to effectively recover the cost of water services, Council is proposing a staged increase in water availability charges. This includes an increase in the Availability charge of 20% in 2025/26 and 2026/27 with a return to standard annual adjustments in 2027/28, and a 4% increase to water usage charges in 2025/26. The increase is in accordance with the flow capacity calculation in the Regulatory Assurance Framework (RAF).

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FEES AND CHARGES

2025/2026

AVAILABILITY CHARGE IMPACT

TABLE 1

CONNECTION SIZE	2024/25 (PER ANNUM)	2025/26 (PER ANNUM)	2026/27 (PER ANNUM)
20mm	\$292	\$352	\$424
25mm	\$457	\$550	\$663
32mm	\$748	\$902	\$1,086
40mm	\$1,168	\$1,408	\$1,696
50mm	\$1,825	\$2,200	\$2,650
80mm	\$4,672	\$5,632	\$6,784
100mm	\$7,390	\$8,800	\$10,600

20MM WATER USAGE CHARGE IMPACT

TABLE 2. 2025/26

ANNUAL USAGE	ANNUAL INCREASE	QUARTERLY INCREASE	ANNUAL INCREASE
155Kl	\$84.80	\$21.20	13.8%
200Kl	\$92.00	\$23.00	11.6%
300Kl	\$108.00	\$27.00	9.1%

The rates are billed quarterly and table 2 (above) demonstrates that a household with a standard 20mm connection using 155 kilolitres of water per year would receive an average annual increase of \$84.80 (13.4%) to \$21.20 per quarter.

This will assist with Council's overall financial sustainability and reduce the reliance on consumption charges. The impact of the proposed price changes is dependent on the level of annual water consumed by customers. Lower overall consumption will reduce the impact of the increase in dollar terms; however, the annual percentage increase will be larger.

The availability charge is calculated by multiplying the charge for a standard 20mm connection by the flow capacity factor (FCF) listed in the flow capacity table below.

SERVICE SIZE:	20MM	25MM	32MM	40MM	50MM	80MM	100MM	150MM	200MM
Flow Capacity Factor	1.00	1.5625	2.56	4.00	6.25	16.00	25.00	56.25	100.00

The FCF is based upon relative meter size and measures the load that can be placed on the system by that service size. Larger services can place a much larger load on Council's supply network than a smaller service. Based on the formula, a 40mm supply can put 4 times more load on the system than a 20mm connection, therefore the availability charge is 4 times that of a 20mm service. The larger the load that can be placed on the system the larger the FCF charge.

A concessional fee applies to dedicated Fire Services with the access charge capped at the 20mm supply rate unless the service is used for purposes other than fire prevention and control. Use of a fire service for control and or testing should be advised to Council so that the correct tariff is applied.

For the first time, a new access charge will apply for unconnected land within 225 metres of a water main, pursuant to section 552 of the Local Government Act and Council's Unconnected Land Availability Charge Policy. This will be charged at 50% of the 20mm availability rate. To be subject to this charge, the property must have the ability to be connected to the water supply system. The purpose of this charge is to contribute to funding the depreciation and renewal of the water main that could service the property.

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FEES AND CHARGES 2025/2026 CONT.

DEVELOPER CHARGES

The 2021 Development Servicing Plan details how the calculated developer charge per Equivalent Tenement (ET) is levied on all new developments, or additions/changes to existing developments, supplied from the Lake Rowlands Supply area.

The section 64 developer charge for 2025/2026 was \$7,351 per ET.

The Quandialla section 64 developer charge for 2025/2026 was \$3,676 per ET.

An ET is calculated in accordance with the Section 64 Determination of Equivalent Tenement (ET) Guidelines, published by the NSW Water Directorate. It is important to note that blocks exceeding 2,000m² in size are considered in the guidelines to exceed 1 ET.

ESTIMATED INCOME AND EXPENDITURE

Details of Council's income and expenditure for 2025/2026 are included in the Annual Financial Statements.

LOAN BORROWINGS

Council did not undertake any loan borrowings in the 2025/2026 Financial Year.



DRAFT**FEES AND CHARGES 2025/2026 CONT.**

TYPE	DESCRIPTION	GST	PRICING PRINCIPLE	AMOUNT \$
WATER CHARGES (PER KILOLITRE)	Residential/Rural	N	User Charge	\$4.12
	Non-Residential	N	User Charge	\$4.12
	Industrial	N	User Charge	\$4.12
	Non-Potable Water	N	User Charge	\$3.30
	Temporary Access Standpipe	N	User Charge	\$6.20
	Automatic Filling Stations	N	User Charge	\$9.00
	Standpipe Sales	N	User Charge	\$10.50
BULK WATER CHARGES (PER KILOLITRE)	Cowra Shire	N	User Charge	\$2.47
	Other Councils	N	User Charge	\$2.47
AVAILABILITY CHARGES (PER ANNUM)	20mm	N	User Charge	\$352.00
	25mm	N	User Charge	\$550.00
	32mm	N	User Charge	\$902.00
	40mm	N	User Charge	\$1,408.00
	50mm	N	User Charge	\$2,200.00
	80mm	N	User Charge	\$5,632.00
	100mm	N	User Charge	\$8,800.00
	150mm	N	User Charge	\$19,800.00
	200mm	N	User Charge	\$35,200.00
	Fire Service (restricted to fire use only)	N	User Charge	\$352.00
	Unconnected Built Upon Properties (within 225 metres of the water main)	N	User Charge	\$176.00
	Unconnected Vacant Properties	N	User Charge	\$176.00
METER TEST FEES	20mm and 25mm (other sizes on application) Use of registered laboratory. Refundable if the variance is greater than 3.0%.	N	At Cost	\$390.00
RECONNECTION FEES	Non Payment (less than 3 months)	N	User Charge	\$240.00
	Non Payment (after 3 months)	N	User Charge	\$420.00
OTHER FEES	Other Reconnection	N	User Charge	\$420.00
	Attend to Disconnect/Restrict (for non payment of account)	N	User Charge	\$195.00
DEVELOPER CHARGES - LAKE ROWLANDS	Special Reading Fee	N	User Charge	\$100.00
	Per equivalent tenement (ET). Block sizes exceeding 2000m ² will incur an additional charge in excess of 1 ET. Seek quote on application	N	At Cost	\$7,351.00
CAPITAL CONTRIBUTION CHARGES - LAKE ROWLANDS	Per Equivalent tenement. Block sizes exceeding 2000m ² are greater than 1 ET. Seek quote on application	N	At Cost	\$7,351.00
DEVELOPER CHARGE - QUANDIALLA	Quandialla Scheme Supply Area – per ET. Block sizes exceeding 2000m ² are greater than 1 ET. Seek quote on application	N	At Cost	\$3,376.00
STANDARD SERVICE CONNECTION - 20MM ONLY	Price on Application	N	User Charge	POA
MAINS EXTENSIONS	Price on Application	N	User Charge	POA
CONNECTIONS 25MM, 32MM & ABOVE	Price on Application	N	User Charge	POA
PRIVATE WORKS - OTHER	Labour rate per hour (during working hours) (Overtime rates apply outside working hours)	Y	User Charge	105.00
	Utility hire rate per kilometre	Y	User Charge	1.35
	Excavator hire rate per hour	Y	User Charge	175.00
	Pressure/Flow Testing	N	User Charge	350.00
	Backflow Prevention Devices - Test Fees	N	User Charge	Cost + 15%
	Install Backflow Prevention Device	N	User Charge	Cost + 15%
ADMINISTRATIVE FEES	Section 603 Certificate (per property)	N	Statutory	\$100.00
	Dishonoured cheque	Y	At Cost	\$55.00
	Dishonoured Direct Debit	Y	At Cost	\$55.00
	Photocopying B & W (A4) per copy	Y	At Cost	\$0.60
	Photocopying Colour (A4) per copy	Y	At Cost	\$1.20
	Photocopying B & W (A3) per copy	Y	At Cost	\$1.00
	Photocopying Colour (A3) per copy	Y	At Cost	\$2.00
	Copy of Accounts - Per account over 1 account. (single account only no charge)	Y	At Cost	\$4.50
	Search Fees - per hour	Y	User Charge	\$84.00
	Processing Fee - Account refund request - per refund if more than 1 annually	Y	At Cost	\$55.00
	Interest - overdue accounts	N	Statutory	10.5%
Government Information Public Access (GIPA Act)	Debt Collection Costs on overdue accounts -including early and late stage intervention and service fees	Y and N	At Cost	Actual Cost
	Formal Application	N	Statutory	\$30.00
	Processing Charge (Per hour)	N	Statutory	\$30.00
	Internal Review Processing Fee	N	Statutory	\$40.00

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FINANCE OVERVIEW

During the 2025/2026 financial year, Claire Wright commenced as Council's Executive Management Accountant, replacing Peter McFarlane, Director of Finance & Corporate Services, who retired after 7 years of service to CTW and 27 years in NSW local government. At the same time, the Finance Team continued to benefit from the extensive knowledge and experience of five long-serving team members whose understanding of Council's operations, communities and history remains invaluable.

In quarter one Council adopted the Office of Local Government's new Quarterly Budget Review Statement framework. The revised format is intended to standardise and streamline quarterly budgeting, reporting and monitoring, and make Council's financial position and performance more accessible and easier to understand.

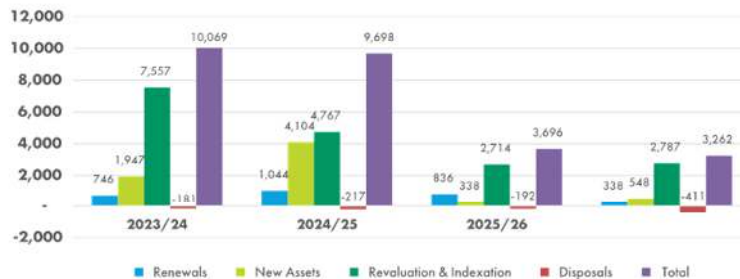
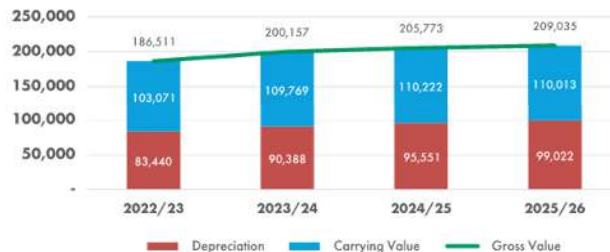
In quarter two the team began work on the Unconnected Land Availability Charge, assessing properties across Council's service area and developing a policy framework to guide its application. While the charge has been available to councils and water utilities since 1993, it was previously adopted by Council but ceased being charged due to software changes and is being recommenced. The policy enabled Council to balance the intent of the legislation with local circumstances and achieve greater fairness by ensuring properties with access to Council's water infrastructure network contribute towards the cost of maintaining that availability.

In quarter three Council's Long Term Financial Plan was refreshed to provide greater context for understanding the challenges and opportunities local water utilities face in achieving financial sustainability over the short, medium and long terms. The revised plan focuses on the drivers behind Council's financial performance, helping Councillors and our communities better understand the assumptions and decisions that underpin Council's long-term financial outlook.

In quarter four the team developed Council's first 30-year financial model through the Safe & Secure Water Program's Strategic Planning initiative to strengthen Council's long-term planning capability in line with DCCCEW's Regulatory and Assurance Framework. This intergenerational model will support strategic decision-making and provide greater visibility of the long-term implications of infrastructure investment, operational costs and revenue decisions. The model represents an important step in ensuring CTW remains financially sustainable for future generations.

Throughout the year, the Finance Team continued to provide core services including water billing, financial reporting, treasury, payroll, procurement, debt management and customer service. These functions underpin informed decision-making, strong governance and the delivery of safe and reliable water services to our communities.

Collectively, these achievements strengthen Council's approach to long-term financial sustainability and reinforce the importance of linking today's decisions with tomorrow's outcomes.

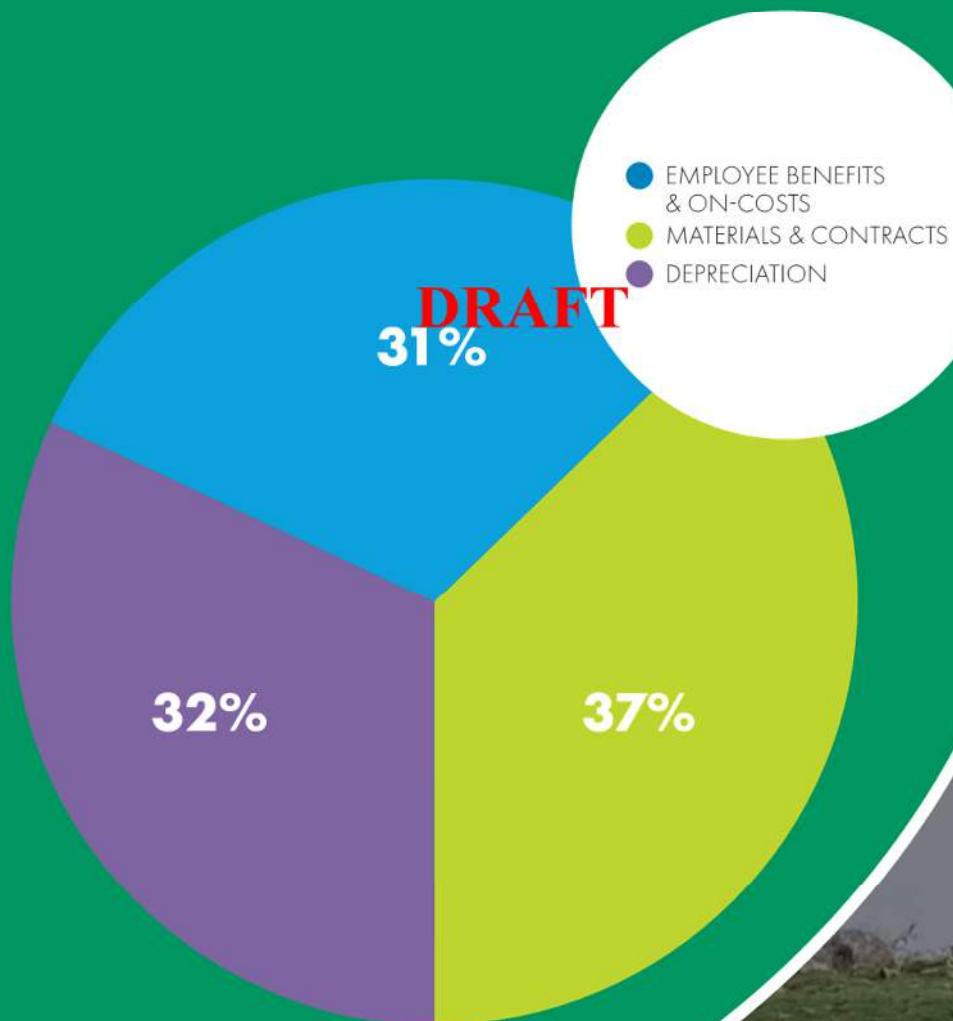
DRAFT**Infrastructure Investment, Renewal and Revaluations****Infrastructure Value and Accumulated Depreciation**

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FINANCIAL STATEMENTS

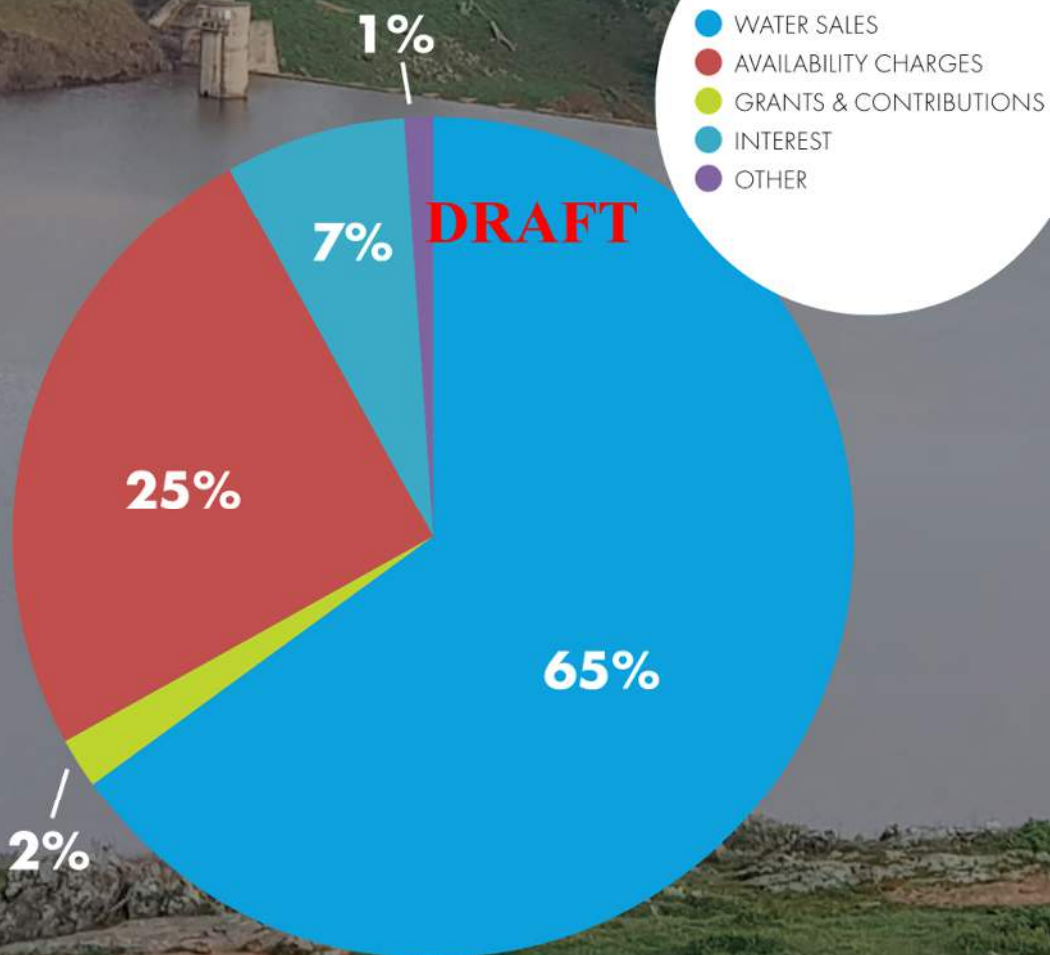
Central Tablelands County Council's audited financial reports for the year 2025/2026 is provided as Appendix A at the end of this document, page 41.

OPERATING EXPENSES



Central Tablelands Water

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DRAFT**OPERATING INCOME**

DRAFT**DELIVERY PLAN REPORT**

DELIVERY PROGRAM 6-MONTH PROGRESS REPORT: 1 JANUARY TO 30 JUNE 2026

Traffic Lights Progress Key Indicator:

-  Not due to commence
  Progressing
  Completed
  Not Progressing

STRATEGIC PRIORITY 1						
PROVIDING A HIGH QUALITY AND RELIABLE DRINKING WATER SUPPLY						
KEY RESULT AREA – 1.1 SERVICE PROVISION THROUGH FIT FOR PURPOSE INFRASTRUCTURE						
DP REF	ACTIVITY	PERFORMANCE MEASURE	RESPONSIBLE OFFICER	JUL-DEC 2025	JAN-JUN 2026	PROGRESS INDICATOR
1.1.1	Deliver capital works program	Capital works milestones delivered	EMOTS		x	Delays due to staff vacancies and recruitment
1.1.2	Develop and implement maintenance programs	Maintenance programs are delivered	EMCS, WNM, GM		x	– Network maintenance programs have been identified and are currently being reviewed and implemented – Identified through DWMS monthly meetings and under development.
1.1.3	Develop and implement backflow prevention program	Program is in place	EMOTS, WNM		x	Policy developed and program has commenced.
1.1.4	Undertake regular water meter replacement program	All meters in excess of 7500kL are placed	EMOTS, WNM	x		Replacement program for meters is now at 7000kL and is undertaken each quarter.
KEY RESULT AREA – 1.2 ENSURE COMPLIANCE WITH REGULATION						
1.2.1	Review and update CTW's Drinking Water Management System (DWMS)	Annual Report submitted to NSW Health	EMOTS, WNM		x	The DWMS improvement plan is reviewed monthly, with annual report submitted.
1.2.2	Inform customers and regulators of water quality performance	Performance report updated monthly on website	GM, EMOTS	x	x	Website updated.
1.2.4	Undertake regular water sampling programs in accordance with NSW Health guidelines	Program ongoing with NSW Health	WQM	x	x	NSW Health testing program is performed in accordance with requirements.
KEY RESULT AREA – 1.3 BEST PRACTICE ASSET MANAGEMENT						
1.3.1	Have a total Asset Management Plan	Develop a total asset mgmt plan	GM, EMOTS	x	x	The Asset Management Plan is reviewed as part of the IP&R. A full review is being undertaken in 2025/26.
1.3.2	Assets revaluation undertaken in accordance with audit cycle	Revaluations completed	GM, EMOTS			
1.3.3	Review and update asset management plan	Undertake full revaluation of assets	GM, EMOTS, EMCS	x	x	Full review underway during 2025/26.
KEY RESULT AREA – 1.4 MITIGATE ENVIRONMENTAL IMPACTS OF SERVICE DELIVERY						
1.4.1	Develop and implement a catchment management plan for Lake Rowlands	Catchment management plan has been developed and implemented		x	x	Completed Source Water Management Plan. Sampling continues.
1.4.2	Review and update Renewable Energy Action Plan (REAP) including solar and battery optimisation projects	REAP reviewed and updated. Renewable energy projects delivered		x		Application through JO for funding of batteries for large sites. Lake Rowlands solar project deferred until completion of Belubula Water Security Project.
1.4.3	Continue to review operational processes with the objective of further mitigating environmental impacts	Evidence of continuous improvement. Operational process efficiencies realised		x	x	Transition to low emission vehicles underway, with Electric Vehicle now in use.
KEY RESULT AREA – 1.5 EFFICIENT USE OF WATER						
1.5.1	Provide information to educate customers and CTW community about water supply and how to use water wisely	Information provided through various methods	GM, EMCS	x	x	Information provided through Social Media, Water Notice Newsletters, and participation in National Water Day.

DRAFT**DELIVERY PLAN REPORT CONT.****Traffic Lights Progress Key Indicator:**

-  Not due to commence
  Progressing
-  Completed
  Not Progressing

STRATEGIC PRIORITY 2							
AN EFFICIENT, SUSTAINABLE AND CUSTOMER FOCUSED ORGANISATION							
KEY RESULT AREA – 2.1 QUALITY CUSTOMER SERVICE							
DP REF.	ACTIVITY	PERFORMANCE MEASURE	RESPONSIBLE OFFICER	JUL-DEC 2025	JAN-JUN 2026	COMMENTS	PROGRESS INDICATOR
2.1.1	Review and update community/stakeholder engagement strategy.	Strategy implemented.	EMCS, GM	x	x	Strategy under review.	
2.1.2	Maintain levels of service	Regular reporting	GM, EMOTS, EMCS	x	x	Levels of service are completed.	
2.1.3	Provide regular updates to stakeholders and customers regarding projects and works.	Regular media & communications	GM, EMOTS, EMCS	x	x	Updates provided through Social Media and Water Notice Newsletters.	
KEY RESULT AREA – 2.2 SOUND FINANCIAL MANAGEMENT							
DP REF.	ACTIVITY	PERFORMANCE MEASURE	RESPONSIBLE OFFICER	JUL-DEC 2025	JAN-JUN 2026	COMMENTS	PROGRESS INDICATOR
2.2.1	Review and monitor Councils financial position.	Reviewed and adopt UFP annually	EMA	x	x	Completed as part of IP&R, ongoing GBR5 monitoring.	
2.2.2	Review fees and charges annually as part of the operational plan.	Reviewed and adopted annually	EMA	x	x	Completed as part of IP&R.	
2.2.3	Collaborate with constituent councils in the review and update of the Development Servicing Plan (DSP) in accordance with applicable guidelines.	Reviewed and adopted within guidelines	EMA		x	Due in 2026/27.	
2.2.4	Explore and secure grant funding to support the delivery and development of services and infrastructure.	Apply when suitable funding identified	EMA	x	x	Ongoing grants for two trainees (Fresh Start) and Safe & Secure Water Stage 2: National Water Grid-Sub Regional, and Main Western Artery Project under SSWP.	
2.2.5	Seek funding for delivery of BWSP.	Advocate for funding	EMA, GM	x		Business case finalisation due June 2026.	
KEY RESULT AREA – 2.3 CONTINUOUS IMPROVEMENT WHILST MANAGING RISK							
DP REF.	ACTIVITY	PERFORMANCE MEASURE	RESPONSIBLE OFFICER	JUL-DEC 2025	JAN-JUN 2026	COMMENTS	PROGRESS INDICATOR
2.3.1	Use the Risk Management Framework to mitigate risk.	Framework is reviewed and tested.	EMCS	x	x	Risk Register under review	
2.3.2	Review and update Business Continuity Plan (BCP).	BCP reviewed and updated.	EMCS	x	x	BCP review underway, 1 desktop exercise undertaken in May with a second scheduled for July with Marsh	
2.3.3	Undertake internal audits in accordance with the adopted Audit Risk and Improvement Committee (ARIC) plan.	Audits completed.	EMCS, EMA	x	x	DWMS audited	
2.3.4	Review and update CTW's Work, Health & Safety (WHS) policy and procedures in accordance with WHS legislation.	WHS policy and procedures updated and implemented	EMOTS, EMCS	x	x	Policy reviewed and adopted, WHS Committee active	
KEY RESULT AREA – 2.4 A CAPABLE AND MOTIVATED WORKFORCE							
DP REF.	ACTIVITY	PERFORMANCE MEASURE	RESPONSIBLE OFFICER	JUL-DEC 2025	JAN-JUN 2026	COMMENTS	PROGRESS INDICATOR
2.4.1	Annual review of Workforce Management Strategy.	Strategy implemented.	GM, EMCS, EMA, EMOTS	x	x	CTW's Workforce Management Strategy is due for review and updating 25/26	
2.4.2	Develop and implement professional development and training matrix.	Professional development and training undertaken	EMCS, EMOTS, EMA	x	x	Professional development opportunities are identified as part of the annual performance reviews, with a training matrix developed to identify needs.	
2.4.3	Develop capability and innovate with technological advances in the field.	Use of technology to enable an effective workforce	EMOTS, EMCS	x	x	Infrastructure Data platform is being expanded to enable better monitoring of network systems.	

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DELIVERY PLAN REPORT CONT.

Traffic Lights Progress Key Indicator:

-  Not due to commence
  Progressing
-  Completed
  Not Progressing

STRATEGIC PRIORITY 3							
REGIONAL LEADERSHIP AND COLLABORATION							
KEY RESULT AREA – 3.1 REGIONAL COLLABORATION AND PARTNERSHIPS							
DP REF	ACTIVITY	PERFORMANCE MEASURE	RESPONSIBLE OFFICER	JUL-DEC 2025	JAN-JUN 2026	COMMENTS	PROGRESS INDICATOR
3.1.1	Work with Central NSW Joint Organisation (CNSWJO) for the continued delivery of safe and secure water.	Active participation with CNSWJO	GM, EMOTS, EMCS	x	x	Ongoing IT, HR, Water Alliance, Water Loss Management, Asset Revaluation, Training, Finance, Fleet Managers, and IP&R	
3.1.2	Participate in CNSWJO opportunities for relevant joint procurement activities, knowledge and resource sharing, and advocacy for strategic regional priorities.	Opportunities identified, considered and pursued	GM, EMOTS, EMCS, EMA	x	x	Ongoing. Working with CNSWJO on Smart Meters, and water Loss Management	
3.1.3	Collaborate with and support constituent councils to attract residential, commercial and industrial growth to the region.	Meet with constituent councils	GM, EMOTS	x	x	Safe & Secure projects will consider future growth projections	
3.1.4	Seek opportunity to continue to develop regional water security.	Opportunities considered	GM, EMOTS	x	x	National Water Grid, Safe & Secure Stage 2	
3.1.5	Reach agreement with all other relevant water utilities on the governance, management and operation of regional water assets across LGA boundaries.	Water Supply Agreements in place	GM, EMOTS	x	x	Orange and Cowra agreements in place	
3.1.6	Continue to be productive member of the project control group of the Belubula Water Security Project (BWSP).	BWSP business case completed	GM, EMOTS	x	x	Ongoing	
KEY RESULT AREA – 3.2 REGIONAL LEADERSHIP IN THE WATER SECTOR							
DP REF	ACTIVITY	PERFORMANCE MEASURE	RESPONSIBLE OFFICER	JUL-DEC 2025	JAN-JUN 2026	COMMENTS	PROGRESS INDICATOR
3.2.1	Explore opportunities to influence water industry policy and direction through participation in industry groups and bodies.	Active participation in water industry groups	GM	x	x	Attended 2026 LG Conference to advocate for funding; ongoing engagement with Water Directorate	
3.2.2	Continue to collaborate and build upon the strong relationship with the other water county councils and advocate collectively on water industry issues.	Regular meetings and collaboration	GM	x	x	Ongoing participation	

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TECHNICAL SERVICES OVERVIEW

2025 – 2026

CANOWINDRA DEPOT UPGRADE PROJECT

The Canowindra Depot Upgrade is improving the functionality, accessibility and operational capacity of the depot to better support local service delivery. The works include upgraded accessible and general parking areas, new fencing, a compliant accessible washroom and a new modular office building. Once completed, the project will provide a safer, more inclusive and fit-for-purpose workplace, enhance staff amenities and strengthen operational support for the Canowindra area.



Figure 01: Foundation works underway for the Canowindra Depot upgrade, preparing the site for the new modular office and improved staff facilities.



Figure 02: Internal works progressing within the Canowindra Depot upgrade, contributing to a safer, more accessible and fit-for-purpose workplace.



Figure 03: Commencement of site works for the Canowindra Depot upgrade, marking the first stage of improvements to depot access, amenities and operational capacity.

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TECHNICAL SERVICES OVERVIEW CONT.

WATER LOSS PROJECT

The Water Loss Project is being delivered as a staged program to strengthen network monitoring, improve understanding of system performance and support the targeted reduction of water losses. Priority locations have been identified for new bulk flow meters, and the condition and functionality of existing meters have been reviewed. Initial integration of bulk flow meters with telemetry and the supervisory control and data acquisition (SCADA) system has commenced, while data loggers have been installed at critical points across the distribution network. GIS mapping is also being developed to record historical water main breaks and bulk flow meter locations, supported by a calculation framework for consistent analysis. CTW is also participating in the Central NSW Joint Organisation active leak detection program, providing access to regional expertise and practical leak-detection initiatives.



Figure 04: Demonstration of active leak-detection equipment and techniques used to identify hidden network losses and support targeted maintenance.

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TECHNICAL SERVICES OVERVIEW CONT.

BLAYNEY GOLF CLUB TRUNK MAIN RELOCATION

As part of Transport for NSW's approximately two-kilometre road upgrade in Blayney, including works adjacent to the Blayney Golf Club, Central Tablelands Water relocated approximately 200 metres of trunk water main to accommodate the new road alignment.

The main was realigned several metres towards the golf club and installed parallel to its original route. The works were carefully coordinated to maintain water supply continuity, achieve the required clearances and support the safe and efficient delivery of the broader road project.

The relocation was completed successfully, with the new trunk main commissioned and integrated into the existing network. The project also incorporated connection arrangements to support future network requirements and improve long-term operational flexibility.



Figure 06: Junction works completed as part of the Blayney Golf Club trunk main relocation, connecting the realigned main with the existing water network.



Figure 07: Flushing of the newly installed trunk main near Blayney Golf Club before commissioning and integration with the existing network.



Figure 08: Y-connection fitting incorporated into the Blayney Golf Club trunk main works to support future network connections and improve operational flexibility.



Figure 09: Installation of the Y-connection during the Blayney Golf Club trunk main relocation, providing capacity for future network requirements.

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CORPORATE SERVICES REVIEW

SUPPORTING AN EFFICIENT, SUSTAINABLE AND CUSTOMER-FOCUSED ORGANISATION

Throughout 2025/26, the Corporate Services team continued to play a pivotal role in strengthening Central Tablelands Water's governance, workforce capability, workplace safety, strategic planning and organisational resilience. The team worked across a broad range of areas to support effective decision-making, ensure legislative compliance and position the organisation for future success.

GOVERNANCE AND COMPLIANCE

A significant focus during the year was the ongoing enhancement of CTW's governance framework. Numerous policies were reviewed, updated or developed to ensure compliance with legislative requirements, contemporary best practice, and organisational needs. Major reviews included the Risk Management Framework, Work Health & Safety Policy, Information and Communication Technology Policy, Debt Recovery and Hardship Policy, Complaints Management Policy, Artificial Intelligence Policy and a range of customer service and governance-related policies. The Legislative Compliance Register was also maintained and reported to Council.



AUDIT, RISK AND ORGANISATIONAL RESILIENCE

The Audit, Risk & Improvement Committee (ARIC) continued to provide independent oversight of Council's governance, financial management and risk practices. During the year, Council received regular reports on audit actions, risk management initiatives, internal controls and compliance activities. Corporate Services also coordinated the review of Council's Enterprise Risk Register, Business Continuity Planning and cyber resilience initiatives to strengthen organisational preparedness and improve operational resilience.

WORK HEALTH AND SAFETY

Work Health & Safety remained a key priority, with continuous improvement initiatives delivered across the organisation. Safe Work Method Statements were reviewed and updated, staff participated in mandatory and specialised training, and CTW's annual Wellbeing Day promoted a positive workplace culture focused on health, resilience and employee engagement. Training undertaken during the year included working at heights, confined spaces, excavator operation, heavy vehicle licensing, CPR, asbestos awareness and chlorine gas safety.



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CORPORATE SERVICES REVIEW CONT.

COMMUNICATION AND ENGAGEMENT

Communication and engagement activities continued to support transparency and community awareness. During the year, CTW delivered internal and external communications including newsletters, information fact sheets, website improvements, media releases, and social media campaigns. The "Why I Like to Work at CTW" campaign generated strong community engagement and positively supported recruitment outcomes. These initiatives helped strengthen engagement with customers, staff and stakeholders while promoting CTW's services, projects and organisational achievements.

2025/26 HIGHLIGHTS

- 13 staff commenced Certificate III Water Operations
- Enterprise Risk Register endorsed
- Comprehensive policy review program progressed
- Staff Wellbeing Day delivered

Overall, the Corporate Services team continued to deliver strong governance, effective workforce support, sound risk management and strategic leadership, ensuring Central Tablelands Water remains well-positioned to meet future challenges and opportunities while providing reliable, quality, and sustainable water services to the region.

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GM ATTESTATION

INTERNAL AUDIT AND RISK MANAGEMENT ATTESTATION STATEMENT FOR THE 2025/26FY

I am of the opinion that Central Tablelands Water (CTW) has an audit, risk and improvement committee, risk management framework, and internal audit function that operate in compliance with the following requirements except as may be otherwise provided below:

AUDIT, RISK AND IMPROVEMENT COMMITTEE

REQUIREMENT		COMPLIANCE
1.	CTW has appointed an audit, risk and improvement committee that comprises of an independent chairperson and at least two independent members (section 428A of the LG Act 1993, section 216C of the Local Government (General) Regulation 2021).	Compliant
2.	The chairperson and all members of CTW's audit, risk and improvement committee meet the relevant independence and eligibility criteria prescribed under the LG (General) Regulation 2021 and have not exceeded the membership term limits prescribed under the Regulation (sections 216D, 216E, 216F, 216G of the LG (General) Regulation 2021).	Compliant
3.	CTW has adopted terms of reference for its audit, risk and improvement committee that are included in the model terms of reference approved by the Chief Executive of the OLG and the committee operates in accordance with the terms of reference (section 216K of the Local Government (General) Regulation 2021).	Compliant
4.	CTW provides the audit, risk and improvement committee with direct and unrestricted access to the General Manager, other senior management, the information, and resources necessary to exercise its functions (section 216L of the LG (General) Regulation 2021).	Compliant
5.	CTW's audit, risk and improvement committee exercises its functions in accordance with a four-year strategic work plan that has been endorsed by the governing body and an annual work plan that has been developed in consultation with the governing body and senior management (Core requirement 1 of the OLG's Guidelines for Risk Management and Internal Audit for Local Government in NSW).	Compliant
6.	CTW's audit, risk and improvement committee provides the governing body with an annual assessment each year, and a strategic assessment of each council term of the matters listed in section 428A of the LG Act 1993 reviewed during that term (Core requirement 1 of the OLG's Guidelines for Risk Management and Internal Audit for LG in NSW).	Compliant
7.	The governing body of CTW reviews the effectiveness of the audit, risk and improvement committee at least once each council term (Core requirement 1 of the OLG's Guidelines for Risk Management and Internal Audit for Local Government in NSW).	Compliant

MEMBERSHIP

The chairperson and membership of the audit, risk and improvement committee are:

CHAIRPERSON	Donna Rygate	Aug 21 - Nov 2025
CHAIRPERSON	Ron Gillard	Dec 25- Present
INDEPENDENT MEMBER	Liz Jeremy	Aug 24 - Present
INDEPENDENT MEMBER	Stephen Coates	May 25 - Present
CTW MEMBER	Cr Craig Gosewisch	Oct 24 - Present

RISK MANAGEMENT

REQUIREMENT		COMPLIANCE
8.	CTW has adopted a risk management framework that is consistent with current Australian risk management standard and that is appropriate for the CTW's risks (section 216S of the LG (General) Regulation 2021).	Compliant
9.	CTW's audit, risk and improvement committee reviews the implementation of its risk management framework and provides a strategic assessment of its effectiveness to the governing body each council term (section 216S of the LG (General) Regulation 2021).	Compliant

DRAFT**GM ATTESTATION CONT.****INTERNAL AUDIT**

	REQUIREMENT	COMPLIANCE
10.	CTW has an internal audit function that reviews the council's operations and risk management and control activities (section 216O of the LG (General) Regulation 2021).	Compliant
11.	CTW's internal audit function reports to the audit, risk and improvement committee on internal audit matters (sections 216M, 216P and 216R of the LG (General) Regulation 2021).	Compliant
12.	CTW's internal audit function is independent and internal audit activities are not subject to direction by the CTW staff (section 216P of the LG (General) Regulation 2021).	Compliant
13.	CTW has adopted an internal audit charter that is informed by the model internal audit charter approved by the Chief Executive of the OIG and the internal audit function operates in accordance with the charter (section 216O of the LG (General) Regulation 2021).	Compliant
14.	CTW has appointed a member of staff to direct and coordinate internal audit activities (section 216P of the LG (General) Regulation 2021).	Compliant
15.	Internal audit activities are conducted in accordance with International Professional Practices Framework (Core requirement 3 of the OIG's Guidelines for Risk Management and Internal Audit for LG in NSW).	Compliant
16.	CTW provides the internal audit function with direct and unrestricted access to staff, the audit, risk and improvement committee, and the information and resources necessary to undertake internal audit activities (section 216P of the LG (General) Regulation 2021).	Compliant
17.	CTW's internal audit function undertakes internal audit activities in accordance with a four-year strategic work plan that has been endorsed by the governing body and an annual work plan that has been developed in consultation with the governing body and senior management (Core requirement 3 of the OIG's Guidelines for Risk Management and Internal Audit for LG in NSW).	Compliant
18.	CTW's audit, risk and improvement committee reviews the effectiveness of the internal audit function and reports the outcome of the review to the governing body each council term (section 216R of the Local Government (General) Regulation 2021).	Compliant

Non-compliance with the Local Government (General) Regulation 2021

I advise that at 30 June 2026, no item has been documented as a non-compliance on the Council.

Charlie Harris
General Manager
 9 October 2026



Central Tablelands Water



Central Tablelands Water

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CUSTOMER INFORMATION

PAYMENT OF ACCOUNTS

Central Tablelands Water issues quarterly water accounts. Accounts are issued in August, November, February and May.

To assist consumers, Central Tablelands Water has the following payment options:

IN PERSON

Payments can be made at Council's Blayney office and the office of Weddin Shire Council in Grenfell.

Payments can also be made by presenting the account intact and make your payment by cash, cheque, EFTPOS or at any post office.

BPAY

If your bank offers BPAY, you can use BPAY to pay your water account by phone, internet or directly from your bank account. Please refer to your water account for your BPAY Biller Code and Reference Number.

CREDIT OR DEBIT CARD

Payments can be made over the phone using your credit or charge card by calling 13 18 16 when your water account is due. Please refer to your water account for your Post BillPay Code and Reference Number.

Credit card facilities are also available when paying in person and via telephone through Council's Blayney office.

DIRECT DEBIT

Direct Debit is available as a payment option. Please contact Council's Blayney office for a Direct Debit Request Form. Please note payments are processed on Wednesdays, at month end and on the bill due date.

MAIL

Detach your payment slip and return it together with your cheque to:

Central Tablelands Water
PO Box 61
BLAYNEY NSW 2799

PENSIONERS

Pensioners are entitled to a rebate of up to \$87.50 each year on their water account. (This will appear as a deduction of \$21.88 on each account.) To be eligible you must be the owner and reside on the property.

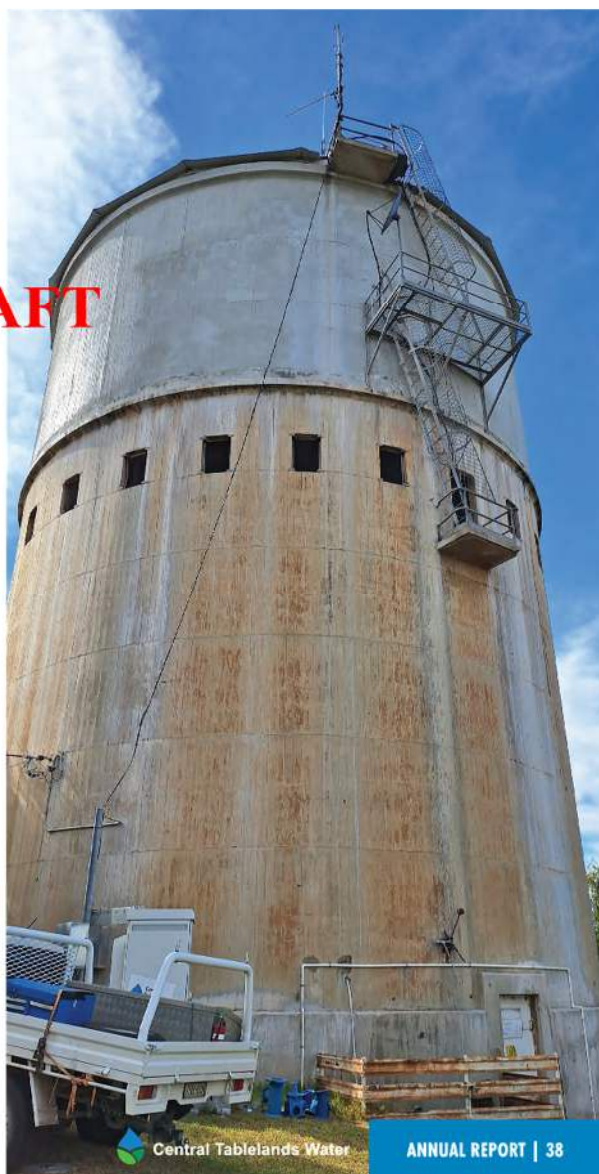
To apply for a rebate, you must complete an application form, available from Council's Blayney office, or online from Council's website, www.ctw.nsw.gov.au, and provide a copy of both sides of your pensioner concession card.

CENTREPAY

Central Tablelands Water offers CENTREPAY, which enables Centrelink customers to budget and plan their finances more effectively. A Centrepay application form is available from Council's Blayney office, or online from Council's website, www.ctw.nsw.gov.au.

FACEBOOK

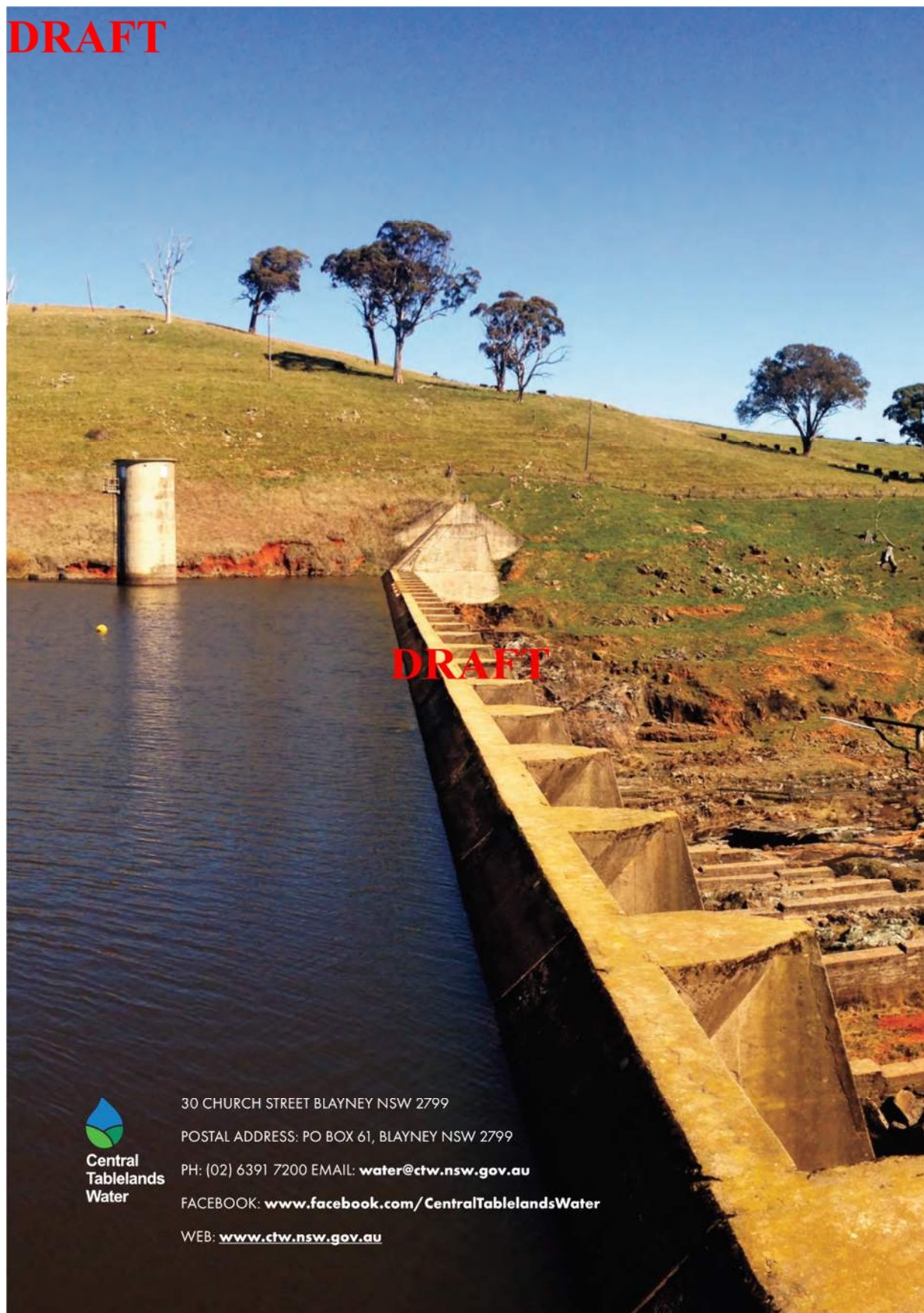
Follow us on Facebook for updates, including leaks and emergency works, water saving tips, and Council news: www.facebook.com/CentralTablelandsWater



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**Central
Tablelands
Water**

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**APPENDIX A
CENTRAL
TABLELANDS
WATER
GENERAL PURPOSE
FINANCIAL STATEMENTS**
FOR THE YEAR ENDING 30 JUNE 2026

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Central Tablelands Water

ANNUAL FINANCIAL STATEMENTS
for the year ended 30 June 2026

*"To supply quality, affordable drinking water to our
customers across our region, in collaboration with our
constituent councils"*



Central Tablelands Water

GENERAL PURPOSE FINANCIAL STATEMENTS for the year ended 30 June 2026

*"To supply quality, affordable drinking water to our
customers across our region, in collaboration with our
constituent councils"*



Central Tablelands Water

General Purpose Financial Statements

for the year ended 30 June 2026

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Overview

Central Tablelands Water is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

30 Church Street
Blayney NSW 2799

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.ctw.nsw.gov.au

Central Tablelands Water

General Purpose Financial Statements

for the year ended 30 June 2026

Understanding Council's Financial Statements

Introduction

Each year NSW local governments are required to present audited financial statements to their council and community.

What you will find in the Statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2026.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

About the Primary Financial Statements

The financial statements incorporate five "primary" financial statements:

1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, property, plant and equipment.

3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

About the Auditor's Reports

Council's financial statements are required to be audited by the NSW Audit Office.

In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the audit report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

Central Tablelands Water

General Purpose Financial Statements

for the year ended 30 June 2026

Statement by Councillors and Management made pursuant to Section 413 (2c) of the *Local Government Act 1993*

The attached general purpose financial statements have been prepared in accordance with:

- the *Local Government Act 1993* and the regulations made thereunder
- the Australian Accounting Standards issued by the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 26 August 2026.



Cr Andrew Rawson

Chairperson

17 September 2026



Cr Craig Gosewisch

Councillor

17 September 2026



Charlie Harris

General Manager

10 September 2026



Claire Wright

Responsible Accounting Officer

10 September 2026

Central Tablelands Water

Income Statement

for the year ended 30 June 2026

Original unaudited budget 2026	\$ '000	Notes	Actual 2026	Actual 2025
Income from continuing operations				
2,415	Annual charges	B2-1	2,518	2,019
6,176	User charges and fees	B2-2	6,575	5,690
65	Other revenues	B2-3	58	93
250	Grants and contributions provided for operating purposes	B2-4	252	10
1,367	Grants and contributions provided for capital purposes	B2-4	465	513
430	Interest and investment income	B2-5	705	612
27	Other income	B2-6	27	35
50	Net gain from the disposal of assets	B4-1	25	35
10,780	Total income from continuing operations		10,625	9,007
Expenses from continuing operations				
3,331	Employee benefits and on-costs	B3-1	2,639	2,589
3,366	Materials and services	B3-2	3,217	3,000
24	Other expenses	B3-4	20	17
6,721	Total expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets		5,876	5,606
4,059	Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets		4,749	3,401
3,402	Depreciation, amortisation and impairment of non-financial assets	B3-3	2,807	3,249
657	Operating result from continuing operations		1,942	152
657	Net operating result for the year attributable to Council		1,942	152
(710)	Net operating result for the year before grants and contributions provided for capital purposes		1,477	(361)

The above Income Statement should be read in conjunction with the accompanying notes.

Central Tablelands Water

Statement of Comprehensive Income

for the year ended 30 June 2026

\$ '000	Notes	2026	2025
Net operating result for the year – from Income Statement		1,942	152
Other comprehensive income:			
Amounts which will not be reclassified subsequent to operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-7	2,787	2,714
Impairment (loss) / reversal / (revaluation decrement) relating to infrastructure, property, plant and equipment	C1-7	(799)	–
Total items which will not be reclassified subsequent to operating result		1,988	2,714
Total other comprehensive income for the year		1,988	2,714
Total comprehensive income for the year attributable to Council		3,930	2,866

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Central Tablelands Water

Statement of Financial Position

as at 30 June 2026

\$ '000	Notes	2026	2025
ASSETS			
Current assets			
Cash and cash equivalents	C1-1	3,159	1,398
Investments	C1-2	13,600	11,600
Receivables	C1-4	1,126	937
Inventories	C1-5	218	212
Contract assets and contract cost assets	C1-6	127	13
Other		80	69
Total current assets		18,310	14,229
Non-current assets			
Infrastructure, property, plant and equipment (IPPE)	C1-7	110,013	110,222
Intangible assets	C1-8	–	5
Total non-current assets		110,013	110,227
Total assets		128,323	124,456
LIABILITIES			
Current liabilities			
Payables	C3-1	491	510
Income received in advance	C3-1	43	26
Contract liabilities		3	–
Employee benefit provisions	C3-3	767	851
Total current liabilities		1,304	1,387
Non-current liabilities			
Employee benefit provisions	C3-3	46	26
Total non-current liabilities		46	26
Total liabilities		1,350	1,413
Net assets		126,973	123,043
EQUITY			
Accumulated surplus	C4-1	53,953	51,956
IPPE revaluation surplus	C4-1	73,020	71,087
Council equity interest		126,973	123,043
Total equity		126,973	123,043

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Central Tablelands Water

Statement of Changes in Equity

for the year ended 30 June 2026

\$ '000	Notes	2026			2025		
		Accumulated surplus	IPPE revaluation surplus	Total equity	Accumulated surplus	IPPE revaluation surplus	Total equity
Opening balance at 1 July		51,956	71,087	123,043	51,804	68,373	120,177
Net operating result for the year		1,942	–	1,942	152	–	152
Other comprehensive income							
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-7	–	2,787	2,787	–	2,714	2,714
Impairment (loss) reversal relating to IPP&E	C1-7	–	(799)	(799)	–	–	–
Other comprehensive income		–	1,988	1,988	–	2,714	2,714
Total comprehensive income		1,942	1,988	3,930	152	2,714	2,866
Transfers between equity items		55	(55)	–	–	–	–
Closing balance at 30 June		53,953	73,020	126,973	51,956	71,087	123,043

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Central Tablelands Water

Statement of Cash Flows

for the year ended 30 June 2026

Original unaudited budget			Actual	Actual
2026	\$ '000	Notes	2026	2025
Cash flows from operating activities				
<i>Receipts:</i>				
2,453	Rates and annual charges		2,500	2,058
6,176	User charges and fees		6,506	5,681
391	Interest received		627	630
1,456	Grants and contributions		579	950
96	Other		468	552
<i>Payments:</i>				
(3,297)	Payments to employees		(2,746)	(2,911)
(3,362)	Payments for materials and services		(3,562)	(3,638)
—	Bonds, deposits and retentions refunded		—	(10)
2	Other		(31)	(163)
3,915	Net cash flows from operating activities	F1-1	4,341	3,149
Cash flows from investing activities				
<i>Receipts:</i>				
11,600	Sale of investments		11,600	12,600
279	Proceeds from sale of IPPE		306	227
5	Deferred debtors receipts		—	38
<i>Payments:</i>				
(8)	Deferred debtors and advances made		—	—
(1,907)	Payments for IPPE		(886)	(1,174)
(11,600)	Purchase of investments		(11,600)	(15,100)
(2,284)	Acquisition of term deposits		(2,000)	—
(3,915)	Net cash flows used in investing activities		(2,580)	(3,409)
—	Net change in cash and cash equivalents		1,761	(260)
1,658	Cash and cash equivalents at beginning of year		1,398	1,658
1,658	Cash and cash equivalents at end of year	C1-1	3,159	1,398

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Central Tablelands Water

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Central Tablelands Water

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A About Council and these financial statements

A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 26 August 2026. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

The material accounting policy information related to these financial statements are set out below. Accounting policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (Act)* and *Local Government (General) Regulation 2021 (Regulation)*, and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not for-profit entity. The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities and certain classes of infrastructure, property, plant and equipment.

Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future. Actual results may differ from these estimates.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- i. estimated fair value of infrastructure, property, plant and equipment - refer Note C1-7
- ii. estimated benefit provisions - refer Note C3-3

Significant judgements in applying the Council's accounting policies

- i. Impairment of receivables – refer Note C1-4.
- ii. Determination of whether performance obligations are sufficiently specific and whether the contract is within the scope of AASB 15 *Revenue from Contracts with Customers* and / or AASB 1058 *Income of Not-for-Profit Entities* – refer to Notes B2-2 - B2-4.

New accounting standards and interpretations issued but not yet effective

There were no new standards relevant to Councils that became mandatorily effective for the year ended 30 June 2026.

New accounting standards adopted during the year

During the year Council adopted all accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective from the first time at 30 June 2026.

None of these standards have had any impact on Council's reported financial position.

B Financial Performance**B1 Functions or activities****B1-1 Functions or activities – income, expenses and assets**

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

\$ '000	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025
Functions or activities										
Governance	–	–	246	221	(246)	(221)	–	–	–	–
Water supplies	10,625	9,007	8,437	8,634	2,188	373	717	523	128,323	124,456
Total functions and activities	10,625	9,007	8,683	8,855	1,942	152	717	523	128,323	124,456

B1-2 Components of functions or activities

Details relating to the Council's functions or activities as reported in B1-1 are as follows:

Governance

Includes costs relating to Council's role as a component of democratic government, including elections, members' fees and expenses, subscriptions to local authority associations, meetings of Council and policy making committees, public disclosure (e.g.GIPA), and legislative compliance.

Water supplies

Comprising the water supply systems servicing towns and villages within the Blayney, Cabonne, Weddin and Cowra Local Government Areas.

B2 Sources of income

B2-1 Annual charges

\$ '000	2026	2025
Annual charges (pursuant to s496, 496A, 496B, 501 & 611)		
Residential	1,685	1,369
Commercial	417	328
Rural	275	227
Industrial	78	50
Other	105	86
Less: pensioner rebates (mandatory)	(92)	(90)
Annual charges levied	2,468	1,970
Pensioner annual charges subsidies received:		
– Water	50	49
Total annual charges	2,518	2,019
TOTAL ANNUAL CHARGES	2,518	2,019

Material accounting policy information

Annual charges are recognised as revenue when the Council obtains control over the assets comprising these receipts.

Pensioner rebates relate to reductions in certain annual charges for eligible pensioners' place of residence in the local government council area. These rebates are funded 55% by the NSW Government and 45% by Council.

Pensioner subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are recognised within the underlying revenue item based on their substance.

Control over assets acquired from annual charges is obtained when a quarterly water account is issued as it is an enforceable debt linked to the serviced property.

B2-2 User charges and fees

\$ '000	2026	2025
Specific user charges (per s502 - specific 'actual use' charges)		
Residential	3,036	2,639
Commercial	808	687
Rural	1,133	1,049
Industrial	877	804
Bulk supplies to Council	131	135
Standpipes and Filling Stations	134	51
Other	269	220
Total specific user charges	6,388	5,585
Other user charges and fees		
(i) Fees and charges – statutory and regulatory functions (per s608)		
Private works – section 67	148	71
Section 603 certificates	31	28
Total fees and charges – statutory/regulatory	179	99
(ii) Fees and charges – other (incl. general user charges (per s608))		
Special meter readings and reconnection fees	8	6
Total fees and charges – other	8	6
Total other user charges and fees	187	105
Total user charges and fees	6,575	5,690

Material accounting policy information

Revenue arising from user charges and fees is recognised when the service has been provided. Water user charges are recognised after the water has passed the point of supply (usually the water meter) and the actual usage has been determined by a meter reading.

B2-3 Other revenues

\$ '000	2026	2025
Legal fees recovery – rates and charges (extra charges)	14	20
Legal fees recovery – other	3	–
Diesel rebate	1	1
Employee contributions to motor vehicles	32	27
Insurance incentives and rebates	8	7
Workers compensation claim reimbursement	–	37
Other	–	1
Total other revenue	58	93
Total other revenue	58	93

Material accounting policy information for other revenue

Where the revenue is earned for the provision of specified goods / services under an enforceable contract, revenue is recognised when or as the obligations are satisfied.

Statutory fees are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

B2-4 Grants and contributions

\$ '000	Operating 2026	Operating 2025	Capital 2026	Capital 2025
General purpose (untied)				
Other				
Other grants	–	10	–	6
Amount recognised as income during current year	–	10	–	6
Special purpose grants and non-developer contributions (tied)				
Water supplies grants	186	–	9	101
Employment and training programs	66	–	–	–
Water supplies contributions (excl. section 64 contributions)	–	–	284	–
Developer charges – mains extensions	–	–	–	125
Total grants and non-developer contributions	252	10	293	232
Comprising:				
– State funding	252	10	293	107
– Other funding	–	–	–	125
	252	10	293	232

Developer contributions

\$ '000	Notes	Operating 2026	Operating 2025	Capital 2026	Capital 2025
Developer contributions:					
(s7.4 & s7.11 - EP&A Act, s64 of the LGA):					
Cash contributions					
s64 – water supply contributions	F4	–	–	172	281
Total developer contributions – cash		–	–	172	281
Total developer contributions		–	–	172	281
Timing of revenue recognition					
Grants and contributions recognised over time		215	–	9	–
Grants and contributions recognised at a point in time		37	10	456	513
Total grants and contributions		252	10	465	513

B2-4 Grants and contributions (continued)**Unspent grants and contributions**

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

\$ '000	Operating 2026	Operating 2025	Capital 2026	Capital 2025
Unspent grants and contributions				
Unspent funds at 1 July	2	–	216	–
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	–	2	184	216
Add: Funds received and not recognised as revenue in the current year	3	–	–	–
Less: Funds recognised as revenue in previous years that have been spent during the reporting year	–	–	(26)	–
Less: Funds received in prior year but revenue recognised and funds spent in current year	(2)	–	–	–
Unspent funds at 30 June	3	2	374	216

Material accounting policy information**Grants and contributions – enforceable agreement with sufficiently specific performance obligations**

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

The performance obligations vary according to the agreement but include milestones within AASB 15 grants. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of community health services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Capital grants

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Developer contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but Council may apply contributions according to the priorities established in work schedules for the contribution plan.

continued on next page

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B2-4 Grants and contributions (continued)**Other grants and contributions**

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B2-5 Interest and investment income

\$ '000	2026	2025
Interest on financial assets measured at amortised cost		
– Overdue user and annual charges	43	38
– Cash and investments	662	574
Total interest and investment income	705	612

B2-6 Other income

\$ '000	2026	2025
Reversal of impairment losses on receivables		
User charges and fees	–	8
Rental income		
Land	27	27
Total other income	27	35

B3 Costs of providing services**B3-1 Employee benefits and on-costs**

\$ '000	2026	2025
Salaries and wages	2,035	2,047
Employee leave entitlements (ELE)	255	222
Superannuation – defined contribution plans	250	231
Superannuation – defined benefit plans	10	13
Workers' compensation insurance	35	41
Fringe benefit tax (FBT)	10	14
Payroll tax	75	86
Safety and protective clothing	12	5
Employee assistance program	2	4
Other	8	–
Total employee costs	2,692	2,663
Less: capitalised costs	(53)	(74)
Total employee costs expensed	2,639	2,589
Number of 'full-time equivalent' employees (FTE) at year end	24	22

Material accounting policy information

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under Active Super - Pool B (the Scheme), however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note D3-1 for more information.

B3-2 Materials and services

\$ '000	Notes	2026	2025
Raw materials and consumables		776	853
Contractor costs		687	636
Consultancy costs		380	264
Councillor and Chairperson's fees and associated expenses	E1-2	110	102
Audit Fees	E2-1	52	53
Advertising		11	12
Bank charges		37	36
Electricity and heating		479	446
Groundwater and unregulated access fees		35	34
Insurance		223	221
Postage		49	34
Printing and stationery		34	22
Subscriptions and publications		72	53
Telephone and communications		63	66
Training costs (other than salaries and wages)		72	37
Travel expenses		16	17
Demand management (water wise programme) expenses		4	4
Other expenses		96	63
Legal expenses:			
– Legal expenses: debt recovery		15	19
– Legal expenses: other		3	25
Expenses from leases of low value assets		3	3
Total materials and services		3,217	3,000
Total materials and services		3,217	3,000

B3-3 Depreciation, amortisation and impairment of non-financial assets

\$ '000	Notes	2026	2025
Depreciation and amortisation			
Plant and equipment		171	191
Office equipment		19	13
Furniture and fittings		1	1
Infrastructure:			
– Buildings – non-specialised	C1-7	106	94
– Water supply network		2,505	2,944
Intangible assets	C1-8	5	6
Total depreciation and amortisation costs		2,807	3,249
Total depreciation, amortisation and impairment of non-financial assets		2,807	3,249

Material accounting policy information**Depreciation and amortisation**

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives.

Impairment of non-financial assets

Specialised assets held at fair value which are not held primarily for cash-generating purposes are not subject to impairment testing. These assets are reassessed annually to confirm their value is not materially different from fair value, and any impairment is captured through that process.

Intangible assets not yet available for use, are tested annually for impairment, or more frequently if there are indicators of impairment. All other non-financial assets are tested for impairment if events suggest their carrying amount might not be recoverable. If the carry amount is higher than the recoverable amount, an impairment loss is recognised. The recoverable amount is the greater of fair value (less selling costs) and value in use.

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

B3-4 Other expenses

\$ '000	2026	2025
Other		
Donations, contributions and assistance to other organisations (Section 356)	20	17
Total other expenses	20	17

B4 Gains or losses**B4-1 Gain or loss from the disposal, replacement and de-recognition of assets**

\$ '000	Notes	2026	2025
Gain (or loss) on disposal of plant and equipment	C1-7		
Proceeds from disposal – plant and equipment		306	227
Less: carrying amount of plant and equipment assets sold/written off		(174)	(91)
Gain (or loss) on disposal		132	136
Gain (or loss) on disposal of infrastructure	C1-7		
Proceeds from disposal – infrastructure		–	–
Less: carrying amount of infrastructure assets sold/written off		(107)	(101)
Gain (or loss) on disposal		(107)	(101)
Gain (or loss) on disposal of investments	C1-2		
Proceeds from disposal/redemptions/maturities – investments		11,600	12,600
Less: carrying amount of investments sold/redeemed/matured		(11,600)	(12,600)
Gain (or loss) on disposal		–	–
Net gain (or loss) from disposal of assets		25	35

B5 Performance against budget**B5-1 Material budget variations**

Council's original budget was adopted by Council on 17 June 2026 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2026 Budget	2026 Actual	2026 ----- Variance -----	
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Revenues

Other revenues	65	58	(7)	(11)%	U
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Employee contributions to motor vehicle costs was lower than budgeted due to staff vacancies and reduced vehicle costs.

Capital grants and contributions	1,367	465	(902)	(66)%	U
---	-------	-----	-------	-------	----------

A industrial project's Equivalent Tenement was revised and Occupation Certificate delayed, deferring section 64 income.

Interest and investment revenue	430	705	275	64%	F
--	-----	-----	-----	-----	----------

Interest rates increased above original expectations during the year and a greater investment balance than budgeted was held due to progression of the capital works program.

Net gains from disposal of assets	50	25	(25)	(50)%	U
--	----	----	------	-------	----------

Market conditions for purchase of used vehicles was better than budgeted but was offset against disposal amounts for infrastructure and property assets.

Expenses

Employee benefits and on-costs	3,331	2,639	692	21%	F
---------------------------------------	-------	-------	-----	-----	----------

Staff vacancies and turnover through the year and staff using accrued leave reduced salaries and wages. The original budget assumed a greater number of positions to be filled during the year and higher applicable award rates.

Depreciation, amortisation and impairment of non-financial assets	3,402	2,807	595	17%	F
--	-------	-------	-----	-----	----------

A review of asset register calculations and previous depreciation resulted in lower depreciation expense than originally budgeted due to an adjustment to the useful life of a renewed pump station.

Other expenses	24	20	4	17%	F
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Community donation requests assessed as meeting the requirements of the Section 356 Policy were fewer than anticipated.

Statement of cash flows

Cash flows from operating activities	3,915	4,341	426	11%	F
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Cash used in operating activities was decreased due to reduced resources, materials and contractor costs.

Cash flows from investing activities	(3,915)	(2,580)	1,335	(34)%	F
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Delays to the capital program resulted in funds remaining in internal cash restrictions and investments being maintained.

C Financial position**C1 Assets we manage****C1-1 Cash and cash equivalents**

\$ '000	2026	2025
Cash assets		
Cash on hand and at bank	2,659	898
Cash equivalent assets		
– Deposits at call	500	500
Total cash and cash equivalents	3,159	1,398

Reconciliation of cash and cash equivalents

Total cash and cash equivalents per Statement of Financial Position	3,159	1,398
Balance as per the Statement of Cash Flows	3,159	1,398

C1-2 Financial investments

\$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
Debt securities at amortised cost				
Long term deposits	13,600	–	11,600	–
Total	13,600	–	11,600	–
Total financial investments	13,600	–	11,600	–
Total cash assets, cash equivalents and investments	16,759	–	12,998	–

Material accounting policy information

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, Council classifies its financial assets into the following category – those measured at amortised cost.

Financial assets are not reclassified subsequent to their initial recognition. All Council's existing investments are measured at amortised cost.

Amortised cost

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits and cash and cash equivalents in the Statement of Financial Position. Term deposits with an initial term of more than 3 months are classified as investments rather than cash and cash equivalents.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

C1-3 Restricted and allocated cash, cash equivalents and investments

\$ '000	2026	2025
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(a) Externally restricted cash, cash equivalents and investments

Total cash, cash equivalents and investments	16,759	12,998
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Less: Externally restricted cash, cash equivalents and investments	(377)	(218)
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Cash, cash equivalents and investments not subject to external restrictions	16,382	12,780
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External restrictions**External restrictions – included in liabilities**

External restrictions included in cash, cash equivalents and investments above comprise:

Specific purpose unexpended grants	3	2
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Other contributions	–	26
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External restrictions – included in liabilities	3	28
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External restrictions – other

External restrictions included in cash, cash equivalents and investments above comprise:

Developer contributions - s64	374	190
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External restrictions – other	374	190
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Total external restrictions	377	218
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Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by Council due to a restriction placed by legislation or third-party contractual agreement.

\$ '000	2026	2025
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(b) Internal allocations

Cash, cash equivalents and investments not subject to external restrictions	16,382	12,780
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Internal allocations

At 30 June, Council has internally allocated funds to the following:

Plant and vehicle replacement	993	850
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Infrastructure replacement	13,298	10,136
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Employees leave entitlement	651	713
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Development reserve	–	461
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Consultancy reserve	140	120
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IT reserve	250	–
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Drought reserve	200	–
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Total internal allocations	15,532	12,280
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Cash, cash equivalents and investments not subject to external restrictions may be internally allocated by resolution or policy of the elected Council.

\$ '000	2026	2025
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(c) Unrestricted and unallocated

Unrestricted and unallocated cash, cash equivalents and investments	850	500
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C1-4 Receivables

\$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
User charges and fees	684	–	594	–
Accrued revenues				
– Interest on investments	328	–	250	–
Amounts due from other councils	19	–	41	–
Deferred debtors	2	–	2	–
Government grants and subsidies	85	–	30	–
Net GST receivable	2	–	12	–
Other debtors	6	–	8	–
Total	1,126	–	937	–
Total net receivables	1,126	–	937	–

Material accounting policy information

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When estimating ECL, Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

When considering the ECL for water debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold.

Credit losses are measured at the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

Council writes off a receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the receivables are over 2 years past due, whichever occurs first.

None of the receivables that have been written off are subject to enforcement activity.

Where Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

C1-5 Inventories

\$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
Inventories at cost				
Stores and materials	218	–	212	–
Total inventories at cost	218	–	212	–
Total inventories	218	–	212	–

Raw materials and stores, work in progress and finished goods

Costs are assigned to individual items of inventory on the basis of weighted average costs.

C1-6 Contract assets and Contract cost assets**Contract assets**

\$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
Operating Grants	127	–	13	–
Total contract assets	127	–	13	–

C1-7 Infrastructure, property, plant and equipment

By aggregated asset class	At 1 July 2025			Asset movements during the reporting period							At 30 June 2026		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Renewals ¹	New assets	Carrying value of disposals	Depreciation expense	Transfers	Impairment loss (recognised in equity) ²	Revaluation increments / (decrements)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000													
Capital work in progress	1,136	–	1,136	204	48	–	–	(121)	–	–	1,267	–	1,267
Plant and equipment	1,670	(1,000)	670	–	441	(174)	(171)	–	–	–	1,647	(881)	766
Office equipment	125	(79)	46	–	17	–	(19)	–	–	–	142	(98)	44
Furniture and fittings	23	(13)	10	–	–	–	(1)	–	–	–	23	(14)	9
Land:													
– Operational land	2,981	–	2,981	–	–	(57)	–	–	–	405	3,329	–	3,329
Infrastructure:													
– Buildings	3,962	(1,911)	2,051	48	2	–	(106)	–	(11)	110	4,204	(2,110)	2,094
– Water supply network	195,876	(92,548)	103,328	86	40	(50)	(2,505)	121	(788)	2,272	198,423	(95,919)	102,504
Total infrastructure, property, plant and equipment	205,773	(95,551)	110,222	338	548	(281)	(2,802)	–	(799)	2,787	209,035	(99,022)	110,013

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

(2) During the year, Council recognised an impairment loss relating to water infrastructure and building assets that are no longer in operational use and have experienced a reduction in service potential.

By aggregated asset class	At 1 July 2024			Asset movements during the reporting period							At 30 June 2025		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals ¹	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Revaluation increments to equity (ARR)		Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000													
Capital work in progress	894	–	894	231	62	–	–	(51)	–	–	1,136	–	1,136
Plant and equipment	1,906	(1,037)	869	–	83	(91)	(191)	–	–	–	1,670	(1,000)	670
Office equipment	112	(66)	46	–	13	–	(13)	–	–	–	125	(79)	46
Furniture and fittings	23	(12)	11	–	–	–	(1)	–	–	–	23	(13)	10
Land:													
– Operational land	2,981	–	2,981	–	–	–	–	–	–	–	2,981	–	2,981
Infrastructure:													
– Buildings – non-specialised	3,674	(1,678)	1,996	–	–	–	(94)	–	149	–	3,962	(1,911)	2,051
– Water supply network	190,567	(87,595)	102,972	605	180	(101)	(2,944)	51	2,565	–	195,876	(92,548)	103,328
Total infrastructure, property, plant and equipment	200,157	(90,388)	109,769	836	338	(192)	(3,243)	–	2,714	–	205,773	(95,551)	110,222

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

C1-7 Infrastructure, property, plant and equipment (continued)**Material accounting policy information****Useful lives of IPPE**

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their carrying amount, net of their residual values, over their estimated remaining useful lives. The range of useful lives applied to new assets by Council are:

Plant and equipment	Years
Office equipment	5 to 10
Office furniture	10 to 20
Computer equipment	3
Vehicles	5 to 8
Other plant and equipment	5 to 15

Water assets

Dams and reservoirs	20 to 200
Bores	30 to 50
Reticulation pipes: PVC	80 to 100
Reticulation pipes: other	50 to 100
Pumps stations	15 to 100
Telemetry	15
Treatment Plants	15 to 80
Trunk mains	50 to 100

Buildings

Buildings: masonry	50 to 100
Buildings: other	20 to 40

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Revaluation model

Infrastructure, property, plant and equipment are held at fair value. Comprehensive valuations are performed at least every 5 years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Water and sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Department of Climate Change, Energy, the Environment and Water (DCCEEW) .

Increases in the carrying amounts arising on revaluation are credited to the IPPE revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against IPPE revaluation reserve to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

C1-8 Intangible assets

Intangible assets are as follows:

\$ '000	2026	2025
Software		
Opening values at 1 July		
Gross carrying amount	117	117
Accumulated amortisation	(112)	(106)
Net carrying amount – opening balance	5	11
Movements for the year		
Amortisation charges	(5)	(6)
Closing values at 30 June		
Gross carrying amount	117	117
Accumulated amortisation	(117)	(112)
Total software – net carrying amount	–	5
Total intangible assets – net carrying amount	–	5

Material accounting policy information

Software is carried at cost and amortisation is calculated on a straight line basis over periods generally ranging from three to five years.

C2 Leasing activities

C2-1 Council as a lessee

Council has a lease for a photocopier. Information relating to the leases in place and associated balances and transactions is provided below.

Terms and conditions of leases

Office and IT equipment

The lease for office equipment is for a low value asset. The lease is for 5 years with no renewal option, the payments are fixed, however some of the lease includes variable payments based on usage.

(a) Income Statement

The amounts recognised in the Income Statement relating to leases where Council is a lessee are shown below:

\$ '000	2026	2025
Expenses relating to leases of low-value assets	3	3
	3	3

(b) Statement of Cash Flows

Total cash outflow for leases	3	3
	3	3

Material accounting policy information

Exceptions to lease accounting

Council has applied the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. Council recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

C2-2 Council as a lessor

Operating leases

Council leases out a number of properties for grazing purposes and communication towers. These leases have been classified as operating leases for financial reporting purposes and the assets are included in the Statement of Financial Position as property, plant and equipment - as the rent is incidental, or the asset is held to meet Council's service delivery objectives. (Refer note c1-7).

\$ '000	2026	2025
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(i) Assets held as property, plant and equipment

Council provides operating leases on Council land for the purpose of grazing. The table below relates to operating leases on assets disclosed in C1-7. Council also has right of access agreements with the NBN and NSW Telco Authority to allow for the installation and maintenance of communications equipment on council infrastructure such as reservoirs. The agreements give no other rights over the assets and therefore the value of these assets has not been included in the IPP&E table below.

Lease income (excluding variable lease payments not dependent on an index or rate)	27	27
Total income relating to operating leases for Council assets	27	27

Amount of IPPE leased out by Council under operating leases

Land	531	496
Total amount of IPPE leased out by Council under operating leases	531	496

(ii) Maturity analysis of undiscounted lease payments to be received after reporting date for all operating leases:

< 1 year	22	27
1-2 years	22	16
2-3 years	21	16
3-4 years	19	16
4-5 years	20	17
> 5 years	43	53
Total undiscounted lease payments to be received	147	145

C3 Liabilities of Council

C3-1 Payables

\$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
Payables				
Goods and services	231	—	193	—
Accrued expenses:				
– Salaries and wages	12	—	51	—
– Other expenditure accruals	54	—	54	—
Security bonds, deposits and retentions	2	—	2	—
Prepaid user charges	192	—	210	—
Total payables	491	—	510	—
Income received in advance				
Payments received in advance	43	—	26	—
Total income received in advance	43	—	26	—
Total payables	534	—	536	—

Material accounting policy information

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C3-2 Borrowings

Financing arrangements

\$ '000	2026	2025
Total financing facilities available to Council at the reporting date are:		
Credit cards/purchase cards	50	50
Total financing arrangements	50	50
Financing facilities drawn down at the reporting date are:		
– Credit cards/purchase cards	—	—
Total drawn financing arrangements	—	—
Undrawn financing facilities available to Council at the reporting date are:		
– Credit cards/purchase cards	50	50
Total undrawn financing arrangements	50	50

C3-3 Employee benefit provisions

\$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
Annual leave	228	–	304	–
Long service leave	539	46	547	26
Total employee benefit provisions	767	46	851	26

Current employee benefit provisions not anticipated to be settled within the next twelve months

\$ '000	2026	2025
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	483	492
	483	492

Material accounting policy information**Other long-term employee benefit obligations**

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

C4 Reserves**C4-1 Nature and purpose of reserves****IPPE Revaluation Surplus**

The infrastructure, property, plant and equipment (IPPE) revaluation surplus is used to record increments and decrements in the revaluation of infrastructure, property, plant and equipment.

D Risks and accounting uncertainties

D1-1 Risks relating to financial instruments held

Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital. The finance team manages the cash and investments portfolio with the assistance of independent advisors. Council has an investment policy which complies with the s 625 of the Act and the Ministerial Investment Order. The policy is regularly reviewed by Council and a monthly investment report is provided to Council setting out the make-up performance of the portfolio as required by local government regulations.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance team under policies approved by the Councillors.

The fair value of Council's financial assets and financial liabilities approximates their carrying amount. The risks associated with the financial instruments held are:

- Market risk - interest rate risk - the risk that movements in interest rates could affect returns
- Liquidity risk - the risk that Council will not be able to pay its debts as and when they fall due
- Credit risk - the risk that a contracting entity will not compete its obligations under a financial instrument resulting in financial loss to Council.

Council manages these risks by diversifying its portfolio and only purchasing investments with high credit ratings.

(a) Market risk – interest rate and price risk

\$ '000	2026	2025
The impact on the result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.		
Impact of a 1% movement in interest rates		
– Equity / Income Statement	141	121

(b) Credit risk

Council's major receivables comprise annual charges and user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing debt recovery procedures. Council also encourages consumers to pay their water charges by the due date to avoid late payment charges.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are approved deposit institutions regulated by the Australian Prudential Regulatory Authority.

There are no significant concentrations of credit risk other than Council has significant credit risk exposures in its local area given the nature of Council activities.

Council makes suitable provision for doubtful receivables as required.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

D1-1 Risks relating to financial instruments held (continued)**Credit risk profile****Receivables – annual charges**

Credit risk on annual and user charges is minimised by the ability of Council to secure a charge over the land relating to the debts – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue water charges at higher than market rates which further encourages the payment of debt.

\$ '000	Not yet overdue	overdue rates and annual charges < 5 years	≥ 5 years	Total
2026				
Gross carrying amount	420	264	–	684
2025				
Gross carrying amount	374	183	–	557

Receivables - non-annual charges and contract assets

Council applies the simplified approach for non-annual charges, debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors and contract assets have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information.

\$ '000	Not yet overdue	Overdue debts 0 - 30 days	31 - 60 days	61 - 90 days	> 91 days	Total
2026						
Gross carrying amount	563	2	2	–	2	569
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
ECL provision	–	–	–	–	–	–
2025						
Gross carrying amount	390	–	1	–	2	393
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
ECL provision	–	–	–	–	–	–

continued on next page

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D1-1 Risks relating to financial instruments held (continued)**(c) Liquidity risk**

Payables, lease liabilities and borrowings are subject to liquidity risk; that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and by maintaining an adequate cash buffer. *Payment terms can be extended, and overdraft facilities drawn upon in extenuating circumstances.*

Borrowings are also subject to interest rate risk; the risk that movements in interest rates could adversely affect funding costs. Council manages this risk through diversification of borrowing types, maturities and interest rate structures.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows for non-lease liabilities and therefore the balances in the table may not equal the balances in the statement of financial position due to the effect of discounting.

\$ '000	Weighted average interest rate	Subject to no maturity	≤ 1 Year	payable in:		Total cash outflows	Actual carrying values
				1 - 5 Years	> 5 Years		
2026							
Payables	0.00%	2	489	–	–	491	491
Total financial liabilities		2	489	–	–	491	491
2025							
Payables	0.00%	2	508	–	–	510	510
Total financial liabilities		2	508	–	–	510	510

D2-1 Fair value measurement

Council measures the following asset and liability classes at fair value on a recurring basis:

– Infrastructure, property, plant and equipment

Fair value hierarchy

All assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that Council can access at the measurement date

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly

Level 3: Unobservable inputs for the asset or liability

The table below shows the assigned level for each asset and liability held at fair value by Council:

		Fair value measurement hierarchy					
\$ '000	Notes	Level 2 Significant observable inputs		Level 3 Significant unobservable inputs		Total	
		2026	2025	2026	2025	2026	2025
Recurring fair value measurements							
Infrastructure, property, plant and equipment	C1-7						
Plant & Equipment		–	–	766	670	766	670
Office Equipment		–	–	44	46	44	46
Furniture & Fittings		–	–	9	10	9	10
Operational Land		–	–	3,329	2,981	3,329	2,981
Buildings		662	601	1,432	1,450	2,094	2,051
Water Supply Network		–	–	102,504	103,328	102,504	103,328
Capital Works in Progress		–	–	1,267	1,136	1,267	1,136
Total infrastructure, property, plant and equipment		662	601	109,351	109,621	110,013	110,222

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D2-1 Fair value measurement (continued)

Valuation techniques

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Infrastructure, property, plant and equipment (IPPE)

Plant & Equipment, Office Equipment and Furniture & Fittings - (Level 3)

Loader, vehicles, trucks, computers, desks, chairs, cupboards, etc.

Valuation Technique - Cost approach

These assets are valued at cost but are disclosed at fair value in Note C1-7. The carrying amount of these assets are assumed to approximate fair value due to the nature of the items and their short useful lives.

Operational Land - (Level 3)

Valuation Technique - Market approach

This asset class comprises all of Council's land classified as Operational Land under the NSW Local Government Act 1993. The key unobservable input to the valuation is the price per square metre. The last valuation was undertaken at 30 June 2023 and was performed by AssetVal by Regan Kenealy, Certified Practising Valuer AAPI.

Land assets were assessed to determine if there was a material differences in carrying values using the movement in Valuer General's values from 1 July 2023 to 1 July 2025. The compound movement over two years was determined to be material and adjustments have been made.

Buildings – (Level 2 and 3)

Council Office, Council Depots and Council Filtration Plant Buildings

Council's Buildings were last valued on 30 June 2023 by AssetVal by Regan Kenealy, Certified Practising Valuer AAPI. Fair value was determined using the Cost approach (using depreciated current replacement cost). This method determines the cost to market participant to acquire or construct a similar building of comparable service potential adjusted for depreciation or obsolescence.

The market approach was applied to two buildings where sufficient sales evidence existed to permit recent sales history to permit a market value to be determined.

Building assets have been indexed and assessed to ensure there are no material differences in carrying values.

Water Supply Network

Trunk Mains, Reticulation Mains, Filtration Plants, Reservoirs, Pump Stations, Bores, Dams, Telemetry - (Level 3)

The Water Supply Network was revalued on 30 June 2022 by Australis Asset Advisory Group who have extensive experience and qualifications in the valuation of assets of this type. The valuation was completed in accord with fair valuation principles. These principles lead to valuations being made on the basis of depreciated replacement costs using standard unit rates. The valuation considered the nature and condition of the assets based upon physical inspection and asset data such as asset life.

Water infrastructure is indexed in accordance with the reference rates advised by the NSW Department of Climate Change, Energy, Environment and Water.

D2-1 Fair value measurement (continued)**Fair value measurements using significant unobservable inputs (level 3)****Significant unobservable valuation inputs used (for level 3 asset classes) and their relationship to fair value.**

The following table summarises the quantitative information relating to the significant unobservable inputs used in deriving the various level 3 asset class fair values.

	Valuation technique/s	Unobservable inputs
Infrastructure, property, plant and equipment		
Plant & Equipment	Refer Note D2-1 above	Increase/decrease in cost of unit or useful life
Office Equipment	Refer Note D2-1 above	Increase/decrease in cost of unit or useful life
Furniture & Fittings	Refer Note D2-1 above	Increase/decrease in cost of unit or useful life
Operational Land	Refer Note D2-1 above	Increase/decrease in land value, land area
Buildings	Refer Note D2-1 above	Market value
Water Supply Network	Refer Note D2-1 above	Increase/decrease in cost of unit or useful life, asset condition
Capital Works in Progress	Refer Note D2-1 above	Increase/decrease in cost of unit

A reconciliation of the movements in recurring fair value measurements allocated to Level 3 of the hierarchy by class of assets is provided below:

\$ '000	IPP&E	
	2026	2025
Opening balance	109,621	109,190
Total gains or losses for the period		
Recognised in other comprehensive income – revaluation surplus	2,752	2,670
Other movements		
Purchases (GBV)	836	1,174
Disposals (WDV)	(281)	(192)
Depreciation and impairment	(3,577)	(3,221)
Closing balance	109,351	109,621

Information relating to the transfers into and out of the level 3 fair valuation hierarchy includes:

There have been no transfers between level 2 and level 3 hierarchy.

Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

D3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

(i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under the Active Super Division of Vision Super (the Fund) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- a) Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- b) The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- c) Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- d) The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled Employers are required to pay future service employer contributions and past service employer contributions to the Fund.

The future service employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current future service employer contribution rates are:

Division B	1.9 times member contributions for non-180 Point Members; Nil for 180 Point Members*
Division C	2.5% salaries
Division D	1.64 times member contributions

* For 180 Point Members, Employers are required to contribute 9.5% from 1 July 2025 to these members' accumulation accounts (other contributions account) in line with current level of SG contributions, which are paid in addition to members' defined benefits.

The adequacy of contributions is assessed at each actuarial investigation which will be conducted annually, the next of which is due effective 30 June 2026.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

The amount of Council employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2026 was \$1,963.63.

Council's expected contribution to the plan for the next annual reporting period is \$2,171.10.

D3-1 Contingencies (continued)

The estimated employer reserves financial position for the Pooled Employers at 30 June 2026 is:

Employer reserves only*	\$millions	Asset Coverage
Assets	2,127.6	
Past Service Liabilities	1,966.9	108.2%
Vested Benefit	2,007.4	106.0%

*excluding member accounts and reserves in both assets and liabilities.

In respect of the share of funding surplus or deficit, Mercer has advised that 0.05% can be attributed to Central Tablelands Water. This is based on the last formal valuation of the Fund which was undertaken by the Fund Actuary, Richard Boyfield FIAA as at 30 June 2025.

Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has a possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.25% per annum
Salary inflation	4.0% 2026/27
	4.0% 2027/28
	4.0% 2028/29
	3.5% p.a. thereafter
Increase in CPI	4.1% 2025/26
	3.75% 2026/27
	2.5% p.a. thereafter

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

Please note that the estimated employer reserves financial position above is a preliminary calculation, and once all the relevant information has been received by the Funds Actuary, the final end of year review will be completed by December 2026.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

(iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

E People and relationships

E1 Related party disclosures

E1-1 Key management personnel (KMP)

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

\$ '000	2026	2025
Compensation:		
Short-term benefits	509	513
Post-employment benefits	61	98
Other long-term benefits	13	17
Total	583	628

Other transactions with KMP and their related parties

Council has determined that transactions at arm's length between KMP and Council as part of Council delivering a public service objective (e.g. water supply services to KMP) will not be disclosed.

E1-2 Councillor and Chairperson fees and associated expenses

\$ '000	2026	2025
The aggregate amount of Councillor and Chairperson fees and associated expenses included in materials and services in the Income Statement are:		
Chairperson's fee	19	17
Councillors' fees	70	64
Superannuation	7	6
Councillors' (incl. Chairperson's) other expenses	14	15
Total	110	102

E2 Other relationships

E2-1 Audit fees

\$ '000	2026	2025
Audit and other assurance services: Auditors of Council - NSW Auditor-General:		
Audit of financial statements	47	45
Total fees paid or payable to the NSW Auditor-General	47	45
Non-NSW Auditor-General audit firms		
Other audit and assurance services – Internal Audit	5	8
Total fees paid or payable to non-NSW Auditor-General audit firms	5	8
Total audit fees	52	53

F Other matters

F1-1 Statement of Cash Flows information

Reconciliation of net operating result to cash provided from operating activities

\$ '000	2026	2025
Operating result	1,942	152
Add / (less) non-cash items:		
Depreciation and amortisation	2,807	3,249
(Gain) / loss on disposal of assets	(25)	(35)
Changes in assets and liabilities:		
Movements in operating assets and liabilities:		
(Increase) / decrease of receivables	(189)	488
Increase / (decrease) in provision for impairment of receivables	—	(8)
(Increase) / decrease of inventories	(6)	44
(Increase) / decrease of other current assets	(11)	(15)
(Increase) / decrease of contract asset	(114)	(11)
Increase / (decrease) in payables	38	(377)
Increase / (decrease) in other accrued expenses payable	(39)	(80)
Increase / (decrease) in other liabilities	(1)	28
Increase / (decrease) in contract liabilities	3	—
Increase / (decrease) in employee benefit provision	(64)	(286)
Net cash flows from operating activities	4,341	3,149

F2-1 Commitments

Capital commitments (exclusive of GST)

\$ '000	2026	2025
---------	------	------

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Property, plant and equipment

Buildings	121	—
Plant and equipment	8	—
Water Infrastructure	107	—
Total commitments	236	—

These expenditures are payable as follows:

Within the next year	236	—
Total payable	236	—

Unrestricted general funds

236	—
-----	---

Details of capital commitments

2026

Council has capital commitments for the Canowindra Depot, IT equipment, Reservoir Access Ladders and Telemetry Upgrades.

2025

There were no capital commitments in 2025.

F3-1 Events occurring after the reporting date

Council is unaware of any material or significant 'non-adjusting events' that should be disclosed.

F4 Statement of developer contributions

F4-1 Summary of developer contributions

\$ '000	Opening balance at 1 July 2025	Contributions received during the year				Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2026	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash Land	Non-cash Other						
Section 64	190	172	–	–	12	–	–	–	374	–
Total contributions	190	172	–	–	12	–	–	–	374	–

Under Section 64 of the Local Government Act 1993, Council has obligations to provide water infrastructure in accordance with its Development Servicing Plan.

It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

End of the audited financial statements



INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements

Central Tablelands County Council (trading as Central Tablelands Water)

To the Councillors of Central Tablelands County Council

Opinion

I have audited the accompanying financial statements of Central Tablelands County Council (trading as Central Tablelands Water) (the council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2026, the Statement of Financial Position as at 30 June 2026, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information.

In my opinion:

- the council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of the Division
 - are, in all material respects, consistent with the council's accounting records
 - present fairly, in all material respects, the financial position of the council as at 30 June 2026, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
 - all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's responsibilities for the audit of the financial statements' section of my report.

I am independent of the council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other information

The council's annual report for the year ended 30 June 2026 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and G1 Statement of performance measures.

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The councillors' responsibilities for the financial statements

The councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the councillors are responsible for assessing the council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's responsibilities for the audit of the financial statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the council carried out its activities effectively, efficiently and economically
- on the original budget information included in the Income Statement, Statement of Cash Flows, and Note B5-1 'Material budget variations'
- on Note G1 Statement of performance measures
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Min Ellis
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

30 September 2026
SYDNEY



Cr Andrew Rawson
Chairperson
Central Tablelands County Council (trading as Central Tablelands Water)
PO Box 61
BLAYNEY NSW 2799

30 September 2026

Dear Chairperson

**Report on the Conduct of the Audit
for the year ended 30 June 2026**

Central Tablelands County Council (trading as Central Tablelands Water)

I have audited the general purpose financial statements (GPFS) of the Central Tablelands County Council (trading as Central Tablelands Water) (the Council) for the year ended 30 June 2026 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's GPFS.

My audit procedures did not identify any instances of material non-compliance with the financial reporting requirements in Chapter 13, Part 3, Division 2 of the LG Act and the associated regulation or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.

Basis of this report

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2026 is issued in accordance with section 417 of the Act. The Report:

- must address the specific matters outlined in the Local Government Code of Accounting Practice and Financial Reporting 2025-26
- may include statements, comments and recommendations that I consider to be appropriate based on the conduct of the audit of the GPFS.

This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

Income statement

Financial performance

	2026	2025*	Variance
	\$m	\$m	%
Annual charges revenue	2.5	2.0	25.0
User charges and fees revenue	6.6	5.7	15.8
Grants and contributions provided for operating purposes revenue	0.25	0.01	240
Grants and contributions provided for capital purposes revenue	0.47	0.51	7.8
Operating result from continuing operations	1.9	0.2	850
Net operating result for the year before grants and contributions provided for capital purposes	1.5	(0.4)	475

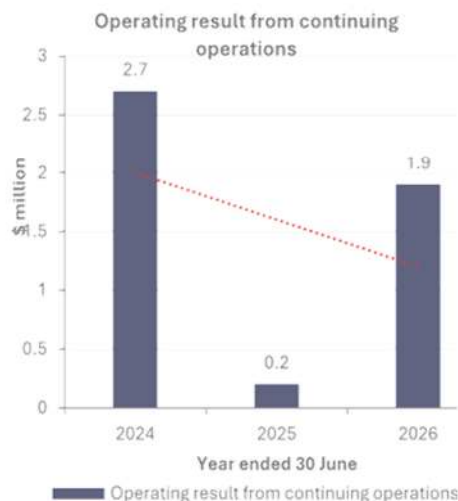
Operating result from continuing operations

This graph shows the operating result from continuing operations for the current and prior two financial years.

Operating result from continuing operations for the year was \$1.7 million higher than the 2024–25 result as:

- Annual charges revenue (\$2.5 million) increased by \$0.5 million due to 25% increase in availability charge.
- User charges and fees revenue (\$6.6 million) increased by \$0.9 million due to increased water consumption in the last quarter of the financial year.
- grants and contributions revenue increased \$0.2 million due to the new Safe and Secure Strategies Project - Stage 2.
- depreciation, amortisation and impairment of non-financial assets expense (\$2.8 million) decreased by \$0.4 million (12.5 %) due to a correction to a pump station's useful life assessment.

The net operating result for the year before grants and contributions provided for capital purposes was \$1.5 million profit.



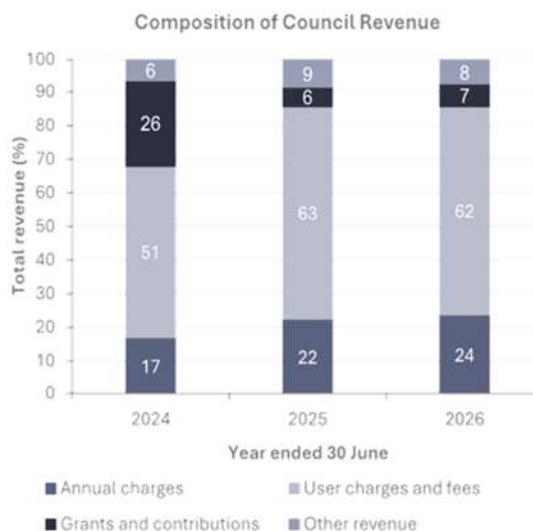
Income

Council revenue

This graph shows the composition of Council's revenue recognised for the current and prior two financial years.

Revenue (\$10.6 million) increased by \$1.6 million (17.7 %) in 2025-26 due to:

- annual charges revenue (\$2.5 million) which increased by \$0.5 million due to availability charge increase of 25%.
- user charges and fees revenue (\$6.6 million) which increased by \$0.9 million due to increased water consumption in the fourth quarter of the financial year.
- grants and contributions revenue (\$0.7 million) which increased by \$0.2 million due to the new Safe and Secure Strategies Project - Stage 2.



Cash flows

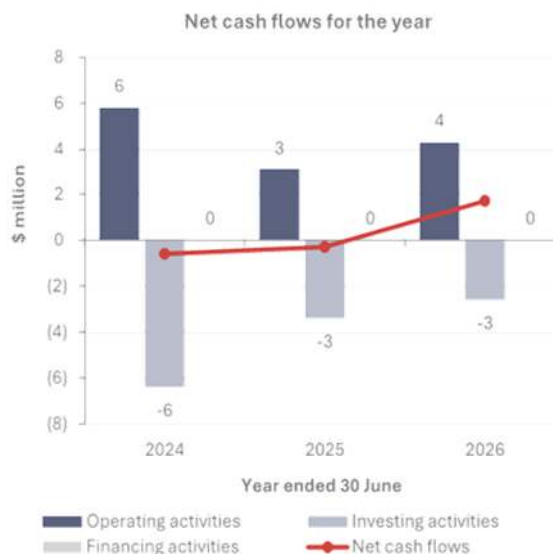
Statement of Cash Flows

The Statement of Cash Flows details the Council's cash inflows and outflows. It helps in assessing the Council's ability to generate cash to fund its operations, pay off debts, and support future projects. It also aids in identifying any pressures or issues in the Council operating in a financially sustainable manner.

This graph shows the net cash flows for the current and prior two financial years.

The net cash flows for 2025-26 were positive \$1.8 million. In 2025-26 the net cashflows:

- from operating activities increased by \$1.2 million, mainly due to increases in annual charges and user charges and fees.
- used in investing activities decreased by \$0.8 million, mainly due to a decrease in IPPE purchases and a decrease in net purchases of investments.



Financial position

Cash, cash equivalents and investments

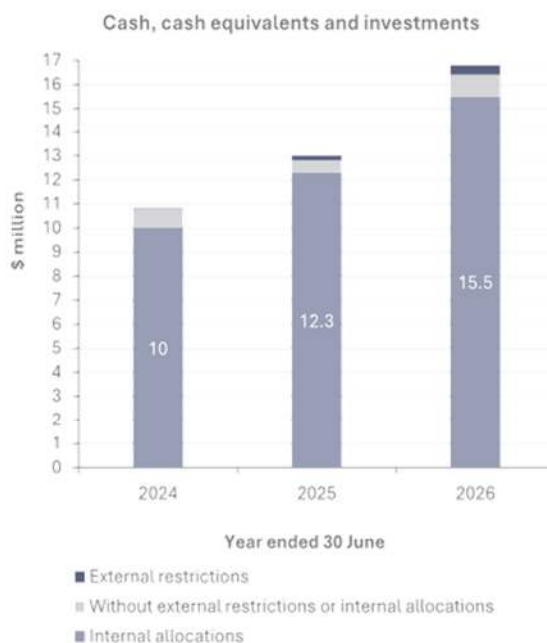
Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by council due to a restriction placed by legislation or third party contractual agreement.

Cash, cash equivalents, and investments without external restrictions can be allocated internally by the elected Council's resolution or policy. These allocations are matters of Council policy and can be changed or removed by a Council resolution.

This graph shows the amount of cash, cash equivalents and investments with external restrictions, internal allocations, and those with neither as at 30 June 2026 and prior two financial years.

Council's internal and external cash restrictions have increased due to:

- external restrictions increased \$0.2 million due to an increase in developer contributions of \$0.2 million. This was due to an increase in developer charges on new developments.
- internal restrictions increased \$3.3 million due to an increase in Infrastructure replacement of \$3.2 million.

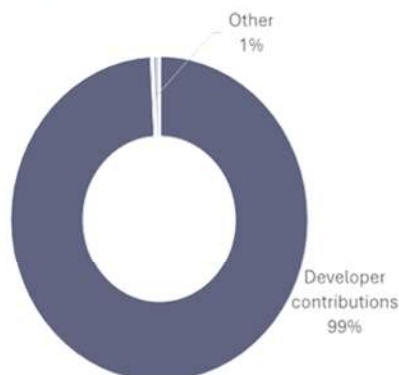


This graph shows the sources of externally restricted cash, cash equivalents and investments.

In 2025-26 the Council's main sources of externally restricted cash, cash equivalents and investments include:

- developer contributions of \$0.4 million
- Specific purpose unexpended grants of \$3,000.

Source of externally restricted cash, cash equivalents and investments



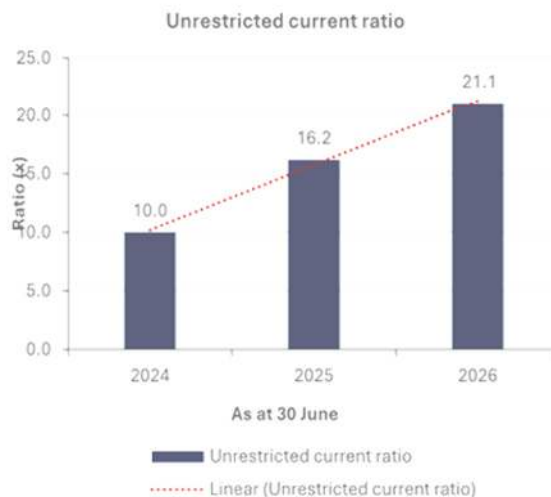
Council liquidity

This graph shows the Council's unrestricted current ratio for the current and prior two financial years.

The unrestricted current ratio is specific to local government and represents council's ability to meet its short-term obligations as they fall due. It measures the ratio of unrestricted current assets to current liabilities less specific purpose liabilities.

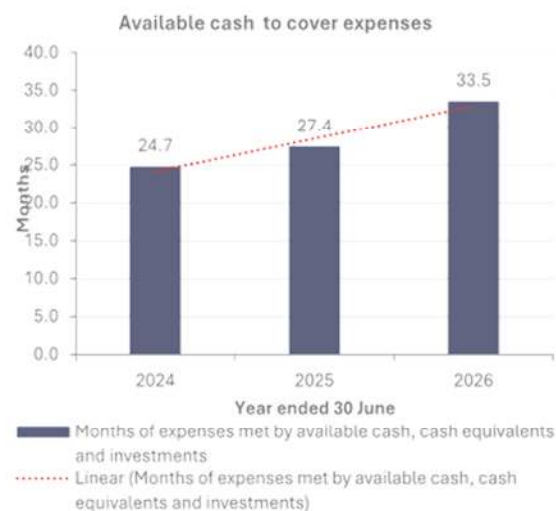
In 2024-25, the average unrestricted current ratio was an average of 4.8x for rural councils.

The Council's unrestricted current ratio has continued to improve compared with prior years due to the carryover of some capital works in conjunction with the increase in annual charges and user charges and fees resulting in a higher level of cash and investments.



This graph shows the number of months of general fund expenses (excluding depreciation and borrowing costs) Council can fund from its available cash, cash equivalents and investments (not subject to external restrictions).

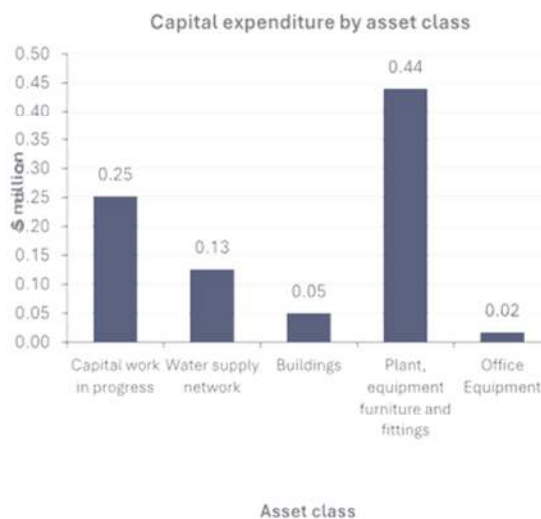
At 30 June 2026, Council has available cash to cover 33.5 months of general fund expenses.



Infrastructure, property, plant and equipment

This graph shows how much the Council spent on renewing and purchasing assets in 2025-26.

Council renewed \$0.3 million of infrastructure, property, plant and equipment during the 2025-26 financial year. This was mainly spent on capital work in progress on the water supply network (\$0.2 million). A further \$0.5 million was spent on new assets including \$0.4 million on plant and equipment.



Min Ellis
Director, Financial Audit
Delegate of the Auditor-General

G1 Statement of performance measures

G1-1 Statement of performance measures – consolidated results

\$ '000	Amounts 2026	Indicator 2026	Indicators 2025 2024		Benchmark
1. Operating performance ratio					
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1,2}	1,452	14.33%	(4.78)%	(0.78)%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹	10,135				
2. Own source operating revenue ratio					
Total continuing operating revenue excluding all grants and contributions ¹	9,883	93.24%	94.17%	74.20%	> 60.00%
Total continuing operating revenue ¹	10,600				
3. Unrestricted current ratio					
Current assets less all external restrictions	16,382	21.14x	16.16x	10.03x	> 1.50x
Current liabilities less specific purpose liabilities	775				
4. Debt service cover ratio					
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	4,259	∞	∞	∞	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	—				
5. Rates and annual charges outstanding percentage					
Rates and annual charges outstanding	684	7.32%	6.82%	7.06%	< 10.00%
Rates and annual charges collectable	9,343				
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	16,759	31.73	23.20	23.61	> 3.00
Monthly payments from cash flow of operating and financing activities	528	months	months	months	months

(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

G1-2 Financial review

Key financial figures of Council over the past 5 years

\$ '000	2026	2025	2024	2023	2022
Inflows:					
Rates and annual charges revenue	2,518	2,019	1,848	1,720	1,658
User charges revenue	6,575	5,690	5,557	4,956	4,456
Interest and investment revenue (losses)	705	612	546	289	67
Grants income – operating and capital	545	242	2,435	1,192	949
Total income from continuing operations	10,625	9,007	10,919	8,928	7,852
Sale proceeds from IPPE	306	227	140	130	257
Outflows:					
Employee benefits and on-cost expenses	2,639	2,589	2,643	2,384	2,133
Borrowing costs	–	–	–	–	11
Materials and contracts expenses	3,217	3,000	2,492	2,583	2,192
Total expenses from continuing operations	8,683	8,855	8,242	7,800	6,757
Total cash purchases of IPPE	886	1,174	5,148	2,693	1,852
Total loan repayments (incl. leases)	–	–	–	–	413
Operating surplus/(deficit) (excl. capital income)	1,477	(361)	(140)	(526)	(463)
Financial position figures					
Current assets	18,310	14,229	12,525	11,226	9,735
Current liabilities	1,304	1,387	2,101	1,569	1,431
Net current assets	17,006	12,842	10,424	9,657	8,304
Available working capital (Unrestricted net current assets)	848	526	772	504	(9)
Cash and investments – unrestricted	850	500	800	500	500
Cash and investments – internal restrictions	15,532	12,280	9,946	9,456	8,021
Cash and investments – total	16,759	12,998	10,758	9,968	8,533
Total value of IPPE (excl. land and earthworks)	205,706	202,792	197,176	183,530	168,669
Total accumulated depreciation	99,022	95,551	90,388	83,440	75,203
Indicative remaining useful life (as a % of GBV)	52%	53%	54%	55%	55%

Source: published audited financial statements of Council (current year and prior year)

G1-3 Council information and contact details

Principal place of business:

30 Church Street
BLAYNEY NSW 2799

Contact details

Mailing address:

PO Box 61
BLAYNEY NSW 2799

Opening hours:

9.00am - 4.30pm
Monday to Friday

Telephone: 02 6391 7200

Internet: www.ctw.nsw.gov.au

Email: water@ctw.nsw.gov.au

Officers

General Manager

Charlie Harris

Responsible Accounting Officer

Claire Wright

Public Officer

Lynette Safranek

Auditors

Audit Office of NSW
Level 19
Tower 2 Darling Park
201 Sussex Street
NSW 2000

Elected members

CHAIRPERSON

Cr Andrew Rawson

DEPUTY CHAIRPERSON

Cr Craig Gosewisch

Councillors

Cr Jan Parlett
Cr John Newstead
Cr Marlene Nash
Cr Paul Best

Other information

ABN: 43 721 523 632

Central Tablelands Water

SPECIAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2026

*"To supply quality, affordable drinking water to our
customers across our region, in collaboration with our
constituent councils"*



Central Tablelands Water

Special Purpose Financial Statements

for the year ended 30 June 2026

Contents	Page
Statement by Councillors and Management	3
Special Purpose Financial Statements:	
Income Statement of water supply business activity	4
Statement of Financial Position of water supply business activity	5
Note – Material accounting policy information	6
Auditor's Report on Special Purpose Financial Statements	9

Background

- i. These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
- ii. The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.

- iii. For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).

- iv. In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).

Central Tablelands Water

Special Purpose Financial Statements

for the year ended 30 June 2026

The attached special purpose financial statements have been prepared in accordance with:

- NSW Government Policy Statement, *Application of National Competition Policy to Local Government*
- Division of Local Government Guidelines, *Pricing and Costing for Council Businesses: A Guide to Competitive Neutrality*
- The Local Government Code of Accounting Practice and Financial Reporting
- Sections 3 and 4 of the NSW Department of Climate Change, Energy and the Environment and Water's (DCCEEW) *Regulatory and Assurance Framework for Local Water Utilities*, July 2022

To the best of our knowledge and belief, these statements:

- present fairly the operating result and financial position for each of Council's declared business activities for the year,
- accord with Council's accounting and other records, and
- present overhead reallocation charges to the water business as fair and reasonable.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 26 August 2026.



Cr Andrew Rawson
Chairperson
17/09/2026



Cr Craig Gosewisch
Councillor
17/09/2026



Charlie Harris
General Manager
10 September 2026



Claire Wright
Responsible Accounting Officer
10 September 2026

Central Tablelands Water

Income Statement of water supply business activity
for the year ended 30 June 2026

\$ '000	2026	2025
Income from continuing operations		
Access charges	2,518	2,019
User charges	6,575	5,690
Interest and investment income	705	612
Grants and contributions provided for operating purposes	252	10
Net gain from the disposal of assets	25	35
Other income	58	101
Rental income	27	27
Total income from continuing operations	10,160	8,494
Expenses from continuing operations		
Employee benefits and on-costs	2,639	2,589
Materials and services	3,217	3,000
Other expenses	20	17
Total expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	5,876	5,606
Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets before capital amounts	4,284	2,888
Depreciation, amortisation and impairment of non-financial assets	2,807	3,249
Surplus (deficit) from continuing operations before capital amounts	1,477	(361)
Grants and contributions provided for capital purposes	465	513
Surplus (deficit) from continuing operations after capital amounts	1,942	152
Surplus (deficit) from all operations before tax	1,942	152
Surplus (deficit) after tax	1,942	152
Plus accumulated surplus	52,011	51,804
Plus adjustments for amounts unpaid:		
– Corporate taxation equivalent	–	–
Closing accumulated surplus	53,953	51,956
Return on capital %	1.3%	(0.3)%
Subsidy from Council	3,738	4,946
Calculation of dividend payable:		
Surplus (deficit) after tax	1,942	152
Less: capital grants and contributions (excluding developer contributions)	(293)	(513)
Surplus for dividend calculation purposes	1,649	–
Potential dividend calculated from surplus	824	–

Central Tablelands Water

Statement of Financial Position of water supply business activity
as at 30 June 2026

\$ '000	2026	2025
ASSETS		
Current assets		
Cash and cash equivalents	3,159	1,398
Investments	13,600	11,600
Receivables	1,126	937
Inventories	218	212
Contract assets and contract cost assets	127	13
Other	80	69
Total current assets	18,310	14,229
Non-current assets		
Infrastructure, property, plant and equipment	110,013	110,222
Intangible assets	—	5
Total non-current assets	110,013	110,227
Total assets	128,323	124,456
LIABILITIES		
Current liabilities		
Payables	491	510
Income received in advance	43	26
Contract liabilities	3	—
Employee benefit provisions	767	851
Total current liabilities	1,304	1,387
Non-current liabilities		
Employee benefit provisions	46	26
Total non-current liabilities	46	26
Total liabilities	1,350	1,413
Net assets	126,973	123,043
EQUITY		
Accumulated surplus	53,953	51,956
IPPE revaluation surplus	73,020	71,087
Total equity	126,973	123,043

Note – Material accounting policy information

A statement summarising the supplemental accounting policies adopted in the preparation of the special purpose financial statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these special purpose financial statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these special purpose financial statements have been prepared in accordance with the *Local Government Act 1993* (Act), the *Local Government (General) Regulation 2021* (Regulation) and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, fair value of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 NSW Government Policy statement titled 'Application of National Competition Policy to Local Government'. *The Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality* issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, and returns on investments (rate of return and dividends paid).

Declared business activities

In accordance with Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality, Council has declared that the following are to be considered as business activities:

Category 1

(where gross operating turnover is over \$2 million)

Central Tablelands Water Supplies

Comprising the whole of the operations and net assets of the water supply systems servicing towns and villages within the Local Government Areas of Blayney, Cabonne, Cowra and Weddin.

Category 2

(where gross operating turnover is less than \$2 million)

Council has no Category 2 Business Activities.

Taxation equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs. However, where Council does not pay some taxes, which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in special purpose financial statements. For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

Notional rate applied (%)

Corporate income tax rate – 25% (LY 25%)

Land tax – the first \$1,075,000 of combined land values attracts 0%. For the combined land values in excess of \$1,075,000 up to \$6,571,000 the rate is \$100 + 1.6%. For the remaining combined land value that exceeds \$6,571,000 a premium marginal rate of 2.0% applies.

continued on next page

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Note – Material accounting policy information (continued)

Payroll tax – 5.45% on the value of taxable salaries and wages in excess of \$1,200,000.

In accordance with DCCEEW's regulatory and assurance framework, a payment for the amount calculated as the annual tax equivalent charges (excluding income tax) must be paid from water supply and sewerage business activities.

The payment of taxation equivalent charges, referred to in the regulatory and assurance framework as a 'dividend for taxation equivalent', may be applied for any purpose allowed under the Act.

Achievement of substantial compliance to DCCEEW's regulatory and assurance framework is not a prerequisite for the payment of the tax equivalent charges; however the payment must not exceed \$3 per assessment.

Income tax

An income tax equivalent has been applied on the profits of the business activities. Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested. Accordingly, the return on capital invested is set at a pre-tax level – gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the relevant corporate income tax rate, currently 25% (LY 25%).

Income tax is only applied where a gain from ordinary activities before capital amounts has been achieved. Since the taxation equivalent is notional – that is, it is payable to the 'Council' as the owner of business operations – it represents an internal payment and has no effect on the operations of the Council.

Accordingly, there is no need for disclosure of internal charges in the SPFS. The rate applied of 25% is the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

Local government rates and charges

A calculation of the equivalent rates and charges for all Category 1 businesses has been applied to all assets owned, or exclusively used by the business activity.

Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that Council business activities face 'true' commercial borrowing costs in line with private sector competitors. In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

(i) Subsidies

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed. Subsidies occur where Council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations. The overall effect of subsidies is contained within the Income Statements of business activities.

(ii) Return on investments (rate of return)

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return is disclosed for each of Council's business activities on the Income Statement.

The rate of return is calculated as follows:

Operating result before capital income + interest expense

Written down value of IPPE as at 30 June 2026

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 4.74% at 30/6/26.

(iii) Dividends

Council is not required to pay dividends to either itself as owner of a range of businesses, or to any external entities.

A local government water supply and sewerage business is permitted to pay annual dividends from their water supply or sewerage business surpluses. Each dividend must be calculated and approved in accordance with DCCEEW's regulatory and

continued on next page

Page 7 of 11

Note – Material accounting policy information (continued)

assurance framework and must not exceed 50% of the relevant surplus in any one year, or the number of water supply or sewerage assessments at 30 June 2026 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with DCCEEW's regulatory and assurance framework, statement of compliance and statement of dividend payment, dividend payment form and unqualified independent financial audit report are submitted to DCCEEW.



INDEPENDENT AUDITOR'S REPORT

Report on the special purpose financial statements

Central Tablelands County Council (trading as Central Tablelands Water)

To the Councillors of Central Tablelands County Council

Opinion

I have audited the accompanying special purpose financial statements (the financial statements) of Central Tablelands County Council (trading as Central Tablelands Water)'s (the council) declared business activity, which comprise the Statement by Councillors and Management, the Income Statement of the declared business activity for the year ended 30 June 2026, the Statement of Financial Position of declared business activity as at 30 June 2026 and the Material accounting policy information note.

The declared business activity of the council is the water supply.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the council's declared business activities as at 30 June 2026, and their financial performance for the year then ended, in accordance with the Australian Accounting Standards described in the Material accounting policy information note and the Local Government Code of Accounting Practice and Financial Reporting 2025–26 (LG Code).

My opinion should be read in conjunction with the rest of this report.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's responsibilities for the audit of the financial statements' section of my report.

I am independent of the council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of matter - basis of accounting

Without modifying my opinion, I draw attention to the Material accounting policy information note to the financial statements which describes the basis of accounting. The financial statements have been prepared for the purpose of fulfilling the council's financial reporting responsibilities under the LG Code. As a result, the financial statements may not be suitable for another purpose.

Other information

The council's annual report for the year ended 30 June 2026 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements and G1 Statement of performance measures.

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The councillors' responsibilities for the financial statements

The councillors are responsible for the preparation and fair presentation of the financial statements and for determining that the accounting policies, described in the Material accounting policy information note to the financial statements, are appropriate to meet the requirements in the LG Code. The councillors' responsibility also includes such internal control as the councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the councillors are responsible for assessing the council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's responsibilities for the audit of the financial statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Min Ellis
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

30 September 2026
SYDNEY

Central Tablelands Water

SPECIAL SCHEDULES
for the year ended 30 June 2026

*"To supply quality, affordable drinking water to our
customers across our region, in collaboration with our
constituent councils"*



Central Tablelands Water

Special Schedules

for the year ended 30 June 2026

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Special Schedules:	
Report on infrastructure assets as at 30 June 2026	3

Central Tablelands Water

Report on infrastructure assets as at 30 June 2026

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2025/26 Required maintenance ^a	2025/26 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Asset condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	1	2	3	4	5
Buildings	Buildings	552	380	181	162	2,094	4,203	14.1%	46.5%	27.3%	12.1%	0.0%
	Sub-total	552	380	181	162	2,094	4,203	14.1%	46.5%	27.3%	12.1%	0.0%
Water supply network	Filtration Plants	2,368	1,333	902	919	8,836	18,134	10.7%	41.2%	38.3%	9.9%	0.0%
	Reticulation Mains	788	27	574	576	24,232	39,982	56.7%	30.5%	12.7%	0.1%	0.0%
	Trunk Mains	470	—	254	207	36,882	74,244	42.6%	53.2%	4.2%	0.0%	0.0%
	Bores	128	87	89	72	344	750	19.2%	30.8%	36.1%	10.2%	3.7%
	Reservoirs	5,045	3,324	97	79	13,902	27,282	22.6%	19.3%	41.9%	16.2%	0.0%
	Dams	13,277	12,931	130	153	10,090	24,211	18.2%	1.3%	9.5%	69.6%	1.3%
	Pump Stations	724	387	421	431	6,693	11,773	37.0%	39.2%	19.5%	3.5%	0.8%
	Telemetry	37	—	109	59	372	747	54.5%	13.0%	32.6%	0.0%	0.0%
	Other	—	—	18	18	1,153	1,300	100.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	22,837	18,089	2,594	2,514	102,504	198,423	36.8%	35.1%	16.0%	11.9%	0.2%
Total – all assets		23,389	18,469	2,775	2,676	104,598	202,626	36.3%	35.4%	16.2%	11.9%	0.2%

(a) Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

#	Condition	Integrated planning and reporting (IP&R) description
1	Excellent/very good	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Satisfactory	Maintenance work required
4	Poor	Renewal required
5	Very poor	Urgent renewal/upgrading required

The estimated cost to bring assets to satisfactory condition is that estimated expenditure required to bring them to condition rating 2. The estimated cost to bring assets to the agreed level of service set by Council is the estimated expenditure to bring them to condition rating 3.

Central Tablelands Water

Report on infrastructure assets as at 30 June 2026

Infrastructure asset performance indicators (consolidated) ^{*}

\$ '000	Amounts 2026	Indicator 2026	Indicators 2025 2024		Benchmark
Buildings and infrastructure renewals ratio					
Asset renewals ¹	338	12.95%	27.52%	37.29%	> 100.00%
Depreciation, amortisation and impairment	2,611				
Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard	23,389	22.09%	21.64%	22.65%	< 2.00%
Net carrying amount of infrastructure assets	105,865				
Asset maintenance ratio					
Actual asset maintenance	2,676	96.43%	91.59%	89.74%	> 100.00%
Required asset maintenance	2,775				
Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	18,469	9.11%	9.48%	9.78%	
Gross replacement cost	202,626				

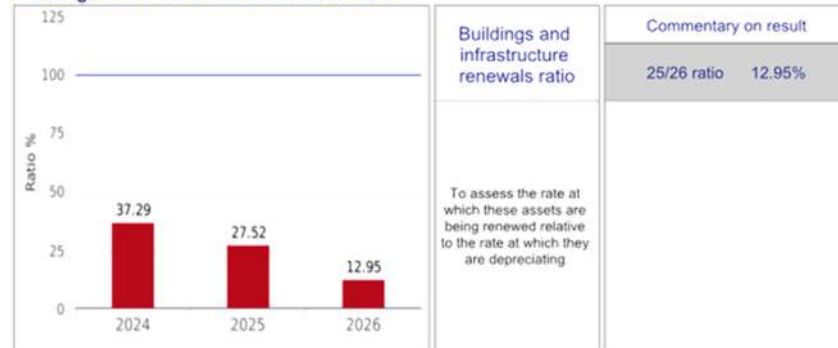
(*) All asset performance indicators are calculated using classes identified in the previous table

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Central Tablelands Water

Report on infrastructure assets as at 30 June 2026

Buildings and infrastructure renewals ratio



Benchmark: — > 100.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

Asset maintenance ratio



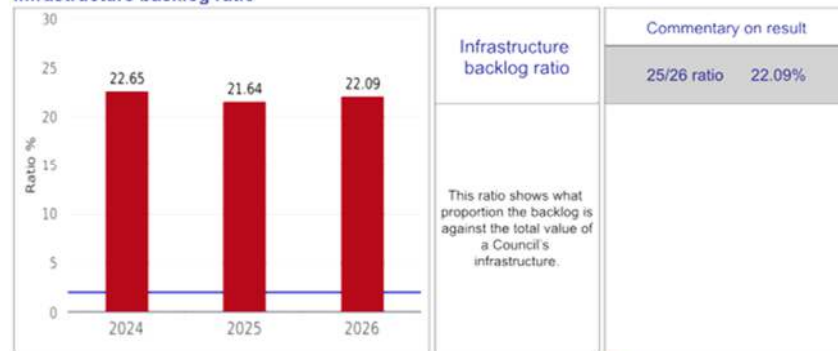
Benchmark: — > 100.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

Infrastructure backlog ratio



Benchmark: — < 2.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

Cost to bring assets to agreed service level





Central Tablelands Water
Quarterly Budget Review Statement for the period
1 July 2026 to 30 September 2026

Contents	page
Responsible Accounting Officer's Statement	1
Quarterly Budget Review Statement Overview	2
Income and Expenses	3
Capital Summary	4
Cash and Investments	5
Developer Contributions Summary - Section 64	6
Capital Works Program	7
Budget Variations Commentary	9
Leak Allowances	10

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2021.

It is my opinion that the Quarterly Budget Review Statement for Central Tablelands Water for the quarter ended 30 September 2026 indicates that Council's projected financial position at 30 June 2027 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed 

Date 20 Oct 2026

Name C. Wright

Responsible Accounting Officer, Central Tablelands Water

Quarterly Budget Review Statement - Financial Overview										
Central Tablelands Water										
Budget review for the quarter ended - 30 September 2026										
Description		Previous Year Actual 2025/26 \$000's	Current Year Original Budget 2026/27 \$000's	Approved Changes Review Q1 \$000's	Approved Changes Review Q2 \$000's	Revised Budget \$000's	Recommended changes for council resolution \$000's	Projected Year End (PYE) Result 2026/27 \$000's	VARIANCE ORIGINAL budget v PYE 2026/27 \$000's	ACTUAL YTD 2026/27 \$000's
Net Operating Result before grants and contributions provided for capital purposes	Consolidated	1,477	81	-	-	81	6	87	6	(168)
Operating Result from continuing operations (with capital grants and contributions) excluding depreciation, amortisation and impairment of non financial assets	Consolidated	4,285	3,585	-	-	5,434	206	5,640	206	860
Borrowings	Total Borrowings	-	-	-	-	-	-	-	-	-
	External Restrictions	377	1,356	-	-	1,356	-	1,356	-	428
	Internal Allocations	15,532	13,010	-	-	13,010	(1,845)	11,165	(1,845)	16,176
Liquidity	Unallocated	850	500	-	-	500	350	850	350	850
	Total Cash, Cash Equivalents and Investments	16,759	14,865	-	-	14,865	(1,495)	13,370	(1,845)	17,454
Capital	Capital Funding	1,070	5,417	-	-	5,417	1,595	7,012	1,595	254
	Capital Expenditure	886	4,492	-	-	4,492	1,595	6,087	1,595	178
	Net Capital	184	924	-	-	924	-	924	-	76

		Opening Balance As at 1 July 2025 \$000's	Total Cash Contributions Received As at this Q \$000's	Total Interest Earned As at this Q \$000's	Total Expended As at this Q \$000's	Total Internal Borrowings (to)/from As at this Q \$000's	Held as Restricted Asset As at this Q \$000's	Cumulative balance of internal borrowings (to)/from As at this Q \$000's
Developer Contributions	Total Developer Contributions	374	46	5	-	-	426	-

Income and Expenses Budget Review Statement Central Tablelands Water Budget review for the quarter ended - 30 September 2026									
Description	Previous Year Actual 2025/26 \$000's	Current Year Original Budget 2026/27 \$000's	Approved Changes Review Q1 \$000's	Approved Changes Review Q2 \$000's	Revised Budget \$000's	Recommended changes for council resolution \$000's	Projected Year End (PYE) Result 2026/27 \$000's	VARIANCE ORIGINAL budget v PYE 2026/27 \$000's	ACTUAL YTD 2026/27 \$000's
INCOME									
Rates and Annual Charges	2,519	3,032			3,032	-	3,032	-	769
User Charges and Fees	6,574	6,521			6,521	23	6,544	23	1,346
Other Revenue	59	97			97	-	97	-	33
Grants & Contributions - Operating	252	1,148			1,148	37	1,185	37	-
Grants and Contributions - Capital	465	924			924	100	1,024	100	76
Interest and Investment Income	705	570			570	-	570	-	199
Other Income	27	-			-	-	-	-	-
Net gain from disposal of assets	132	50			50	-	50	-	-
Total Income from continuing operations	10,733	12,342			12,342	160	12,503	160	2,424
EXPENSES									
Employee benefits and on-costs	2,639	3,338			3,338	-	3,338	-	714
Materials & Services	3,218	4,471			4,471	52	4,523	52	918
Borrowing Costs	-	-			-	-	-	-	-
Other Expenses	20	24			24	3	26	3	7
Net Loss from Disposal of Assets	107	-			-	-	-	-	-
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	5,983	7,833			7,833	55	7,887	55	1,639
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	4,750	4,510			4,510	106	4,615	106	784
Depreciation, amortisation and impairment of non financial assets	2,808	3,504			3,504	-	3,504	-	876
Operating Result from continuing operations	1,942	1,005			1,005	106	1,111	106	(92)
Net operating result for the year before grants and contribution provided for capital purposes	1,477	81			81	6	87	6	(168)

Notes

Original Budget +/- approved budget changes in previous quarters = REVISED Budget

Revised Budget +/- recommended changes this quarter = PROJECTED year results

The quarterly recommended changes to the revised budget are to include:

- 1) an explanation for the recommended changes and any impact this will have on the Operational Plan, Delivery Program and Long Term Financial Plan
- 2) any impacts of year to date expenditure on recommended changes to the budget

Explanations are to be in plain English and in a style that is easily understood by readers of non-financial information.

The narrative is important in understanding why budget changes are necessary.

Capital Budget Review Statement Central Tablelands Water Budget review for the quarter ended - 30 September 2026									
Description	Previous Year Actual 2025/26 \$000's	Current Year Original Budget 2026/27 \$000's	Approved Changes Review Q1 \$000's	Approved Changes Review Q2 \$000's	Revised Budget \$000's	Recommended changes for council resolution \$000's	Projected Year End (PYE) Result 2026/27 \$000's	VARIANCE ORIGINAL budget v PYE 2026/27 \$000's	ACTUAL YTD 2026/27 \$000's
CAPITAL FUNDING									
Rates & other untied funding	-	-	-	-	-	-	-	-	-
Capital Grants & Contributions	293	-	-	-	-	100	100	100	-
Reserves - External Restrictions	184	924	-	-	924	-	924	-	76
Reserves - Internally Allocated	287	4,213	-	-	4,213	1,495	5,708	1,495	178
New Loans	-	-	-	-	-	-	-	-	-
Proceeds from sale of assets	306	280	-	-	280	-	280	-	-
Other	-	-	-	-	-	-	-	-	-
Total Capital Funding	1,070	5,417	-	-	5,417	1,595	7,012	1,595	254
CAPITAL EXPENDITURE									
WIP	-	-	-	-	-	-	-	-	-
New Assets	338	710	-	-	710	429	1,139	429	51
Asset Renewal	548	3,782	-	-	3,782	1,166	4,949	1,166	127
Other	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	886	4,492	-	-	4,492	1,595	6,087	1,595	178
Net Capital Funding - Surplus / Deficit	184	924	-	-	924	-	924	-	76

Notes

Original Budget +/- approved budget changes in previous quarters = REVISED Budget

Revised Budget +/- recommended changes this quarter = PROJECTED year results

Where the Total Capital Funding and the Total Capital Expenditure values do not match an explanation is to be provided.

Carry over funding from previous year should be identified and any proposed carry forwards into next financial year are to be explained.

The quarterly recommended changes to the revised budget are to include:

- 1) an explanation for the recommended changes and any impact this will have on the Operational Plan, Delivery Program and Long Term Financial Plan
- 2) any impacts of year to date expenditure on recommended changes to the budget

Explanations are to be in plain English and in a style that is easily understood by readers of non-financial information.

The narrative is important in understanding why budget changes are necessary.

Cash and Investments Budget Review Statement									
Central Tablelands Water									
Budget review for the quarter ended - 30 September 2026									
Description	Previous Year Actual Balance 2025/26 \$000's	Current Year Original Budget 2026/27 \$000's	Approved Changes Review Q1 \$000's	Approved Changes Review Q2 \$000's	Revised Budget \$000's	Recommended changes for council resolution \$000's	Projected Year End (PYE) Balance Result 2026/27 \$000's	VARIANCE ORIGINAL budget v PYE 2026/27 \$000's	ACTUAL YTD 2026/27 \$000's
Total Cash, Cash Equivalents & Investments	16,759	14,865			14,865	(1,495)	13,370	(1,495)	17,454
EXTERNALLY RESTRICTED									
Developer contributions	374	1,353			1,353		1,353	-	426
Specific purpose unexpended grants	3	3			3		3	-	3
Other contributions	-	-			-		-	-	-
Total Externally Restricted Cash	377	1,356			1,356		1,356	-	428
Cash, cash equivalents & investments not subject to external restrictions	16,382	13,510			13,510	(1,495)	12,015	(1,495)	17,026
INTERNAL ALLOCATIONS									
Employee leave entitlements	651	713			713		713	-	651
Infrastructure replacement	13,298	10,226			10,226	(1,845)	8,382	(1,845)	13,942
Plant and vehicle replacement	993	1,010			1,010		1,010	-	993
Consultancy	140	160			160		160	-	140
IT fund	250	500			500		500	-	250
Drought fund	200	400			400		400	-	200
Total Internally Allocated	15,532	13,010			13,010	(1,845)	11,165	(1,845)	16,176
Unallocated	850	500			500	350	850	350	850

Notes

(a)(1)

External Restrictions - must be used for a specific purpose and are not to be used for general operations. The funds are bound by legislation or third party agreement that restricts their use.

Internal Allocations - Council have allocated by resolution or policy to identified programs of work and any forward plans identified by Council. These allocations are at the discretion of council.

Summary Developer Contributions									
Central Tablelands Water									
Budget review for the quarter ended - 30 September 2026									
Description	Opening Balance As at 1 July 2026 \$000's	Contributions Received			Interest Earned Q1 \$000's	Amounts Expended Q1 \$000's	Internal Borrowings (to)/from Q1 \$000's	Held as Restricted Asset As at this Q \$000's	Cumulative balance of internal borrowings (to)/from As at this Q \$000's
		Cash	Non-Cash Land	Non-Cash Other					
		Q1 \$000's	Q1 \$000's	Q1 \$000's					
S64 Contributions	374	46	-	-	5	-	-	426	-
Other									
Total Developer Contributions	374	46	-	-	5	-	-	426	-

Notes

All developer contributions received are to be disclosed, and distinguished as cash or non cash. Recognition occurs when council gains control over the asset (cash or non cash).

Councils have obligations to provide facilities from contribution revenue levied on developers under the provisions of s7.4, s7.11 and s7.12 of the Environmental Planning and Assessment Act 1979.

Developer contributions may only be expended for the purpose for which the contributions were required, however council may apply contributions according to the priorities established in work schedules for the contribution plan.

'Amounts Expended' only includes monetary expenditure. The result should be a positive and not negative result.

Capital Works Program Central Tablelands Water Budget review for the quarter ended - 30 September 2026												
Description	Current Year Original Budget 2025/26 \$000's	Approved Changes Review Q1 \$000's	Approved Changes Review Q2 \$000's	Revised Budget \$000's	Recommended changes for council resolution \$000's	Projected Year End (PYE) Result 2025/26 \$000's	VARIANCE ORIGINAL budget v PYE 2025/26 \$000's	ACTUAL YTD 2025/26 \$000's		Revotes Endorsed August 2026 Q1 \$000's	Total Budget with Revotes Q1 \$000's	Additional changes Q1 \$000's
NEW ASSETS												
Office Equipment	-			-	-	-	-	4		-	-	-
Business/Corp System	-			-	106	106	106	-	(A)	106	106	-
Acquisition of Crown Lands sites relating to existing CTW structures	-			-	50	50	50	-	(A)	50	50	-
Smart Metering Project	150			150	146	296	146	0	(A)	146	296	-
Telemetry Upgrades	200			200	127	327	127	24	(A)	127	327	-
Water Loss Program Meters	200			200	-	200	-	23		-	200	-
Renewal Energy Infrastructure	50			50	-	50	-	-		-	50	-
Gooloogong Bore - Online CHL and Turbidity analyser	50			50	-	50	-	-		-	50	-
Milthorpe Rd Online Analyser - Telemetry	60			60	-	60	-	-		-	60	-
Total New Assets Expenditure	710	-	-	710	429	1,139	429	51		429	1,139	-
RENEWALS												
Vehicle Replacements	559			559	-	559	-	56		-	559	-
Other Plant and Equipment Replacement	33			33	-	33	-	1		-	33	-
Computer Hardware	90			90	5	95	5	-	(A)	5	95	-
Blayney Office - Outdoor Drainage and Yard Seal	-			-	133	133	133	2	(A)(B)	98	98	35
Blayney Office Building Upgrades	300			300	-	300	-	1		-	300	-
Depot Upgrades - Canowindra, Grenfell and Blayney	140			140	56	196	56	-	(A)	372	512	(316)
Blayney Depot - Refurbishment	-			-	165	165	165	0	(B)	-	-	165
Canowindra Depot - Refurbishment	-			-	116	116	116	44	(B)	-	-	116
Trunk Mains												
Network Renewals	981			981	-	981	-	-		-	981	-
Manildra Reticulation Mains - relocation across new bridge	64			64	-	64	-	-		-	64	-
Trunk Main Renewals	250			250	-	250	-	-		-	250	-
Reticulation Mains Renewal Program - Blayney, Carcoar, Milthorpe and Canowindra	420			420	(34)	386	(34)	-	(B)	-	420	(34)
Reticulation Mains Renewals - Mandurama	-			-	34	34	34	2	(B)	-	-	34
PSV Replacement at Pit 1	-			-	72	72	72	0	(A)(B)	51	51	21
Treatment Plant												
Carcoar WTP - Equipment Renewals	67			67	49	116	49	-	(A)	49	116	-
Carcoar WTP - Chlorine Lifting System	-			-	49	49	49	-	(A)	49	49	-
Blayney WTP - Equipment Renewals	33			33	-	33	-	-		-	33	-
Carcoar WTP - PLC upgrade	-			-	70	70	70	-	(A)	70	70	-
Water Supply Network												
Quandialla Bore - Electrical/Telemetry	-			-	72	72	72	-	(A)	72	72	-
Quandialla Reservoir - Electrical/Telemetry	75			75	-	75	-	3		-	75	-
Reservoir access ladders	160			160	115	275	115	1	(A)(B)	159	319	-

Capital Works Program Central Tablelands Water Budget review for the quarter ended - 30 September 2026												
Description	Current Year	Approved Changes	Approved Changes	Revised Budget	Recommended changes for council resolution	Projected Year End (PYE)	VARIANCE	ACTUAL YTD	Notes	Revotes Endorsed August 2026	Total Budget with Revotes	Additional changes
	Original Budget 2025/26 \$000's	Review Q1 \$000's	Review Q2 \$000's				ORIGINAL budget v PYE 2025/26 \$000's					
Lake Rowlands Destratification upgrades	-			-	25	25	25	-		25	25	(44)
Bangaroo Booster Pump	7			7	-	7	-	-	(A)	-	7	-
Gooloogong Bore Switchboard	114			114	-	114	-	-		-	114	-
Carcoar Fluoride Plant Upgrade	-			-	100	100	100	-	(A)	100	100	-
Carcoar Town Reservoir - relocate pumps	25			25	-	25	-	-		-	25	-
Bore renewals	150			150	-	150	-	-		-	150	-
Milthorpe Reservoir Recoating	-			-	48	48	48	0	(A)(C)	49	49	(1)
Grey's Hill Reservoir Recoating	-			-	54	54	54	0	(A)(C)	55	55	(2)
Canowindra Town Reservoir Renewal - Relining	-			-	5	5	5	-	(A)(C)	11	11	(6)
Blayney WTP Reservoir Recoating	-			-	84	84	84	-	(A)(C)	-	-	84
Reservoir resealing and recoating	55			55	(55)	-	(55)	0	(C)	-	55	(55)
Lake Rowland Remediation	100			100	-	100	-	-		-	100	-
Plumb Street Pump Station Renewals	-			-	20	20	20	15	(P)	-	-	20
Trarere Pump Station Renewal	100			100	-	100	-	-		-	100	-
Pumping Stations Renewals	60			60	(17)	43	(17)	-	(P)	-	60	(17)
Reservoir Quandialla - Chlorine Probe Monitor	-			-	-	-	-	1		-	-	-
Total Asset Renewals Expenditure	3,782	-	-	3,782	1,166	4,949	1,166	127		1,166	4,949	-
Total Capital Expenditure	4,492	-	-	4,492	1,595	6,087	1,595	178		1,595	6,087	-
FUNDING												
Vehicle Sales	280			280	-	280	-	-		-	280	-
Plant Restriction	280			280	-	280	-	-		-	280	-
Capital Grant Funding	-			-	100	100	100	-		100	100	-
Internal Allocations	3,933			3,933	1,495	5,428	1,495	178		1,495	5,428	-
External Restrictions	-			-	-	-	-	-		-	-	-
Total Funding	4,492	-	-	4,492	1,595	6,087	1,595	178		1,595	6,087	-

Capital Variations Central Tablelands Water Budget review for the quarter ended - 30 September 2026	
Budget variations recommended include the following items:	
Notes	Details
(a)	Capital revotes as carried at 26 August 2026 Council meeting - resolution 26/053.
(b)	Allocation of project saving of \$43,961 from Reservoir Ladders to PSV at Pit 1 (\$20,864) and Blayney WTP Reservoir Recoating at item (c)
(c)	Redistribution of budgets for Reservoir Recoating and Relining projects and allocation from renewal program budget. Blayney WTP \$84,000, Canowindra \$4,800, Millthorpe \$47,700, Grey's Hill \$53,500.
(d)	Allocation of budgets from depot renewals program. \$116,000 Canowindra Depot. \$165,000 Blayney Depot. \$34,757 Blayney Yard.
(e)	Allocation of budget from reticulation mains renewal program. \$34,000 Mandurama Retic
(f)	Allocation of budget from pump stations renewal program. \$20,000 to Plumb Street Pump Station Actuator

Operational Variations Central Tablelands Water Budget review for the quarter ended - 30 September 2026	
Budget variations recommended include the following items:	
Notes	Details
(i)	Operational revote as carried at 26 August 2026 Council meeting - resolution 26/053 for Safe & Secure Water Program grant (\$37,174) and associated expenses (\$49,566).
(ii)	\$2,500 increase in section 356 donations expenses aligned with approved donations at 26 August 2026 Council meeting - resolution 26/058
(iii)	\$23,000 increase in income from Automatic Filling Stations (AFS) as previous year increase in consumption is expected to moderate and \$2,529 increase in AFS annual software costs
Reserve Variations Central Tablelands Water Budget review for the quarter ended - 30 September 2026	
(1)	Increase original budgeted unrestricted funds by \$350,000 to align with investment policy cash requirements and 30 June 2026 restrictions as adopted at 26 August 2026 Council meeting resolution 26/054

Concealed Leak Allowances Granted - Financial Year to Date
Central Tablelands Water
Budget review for the quarter ended - 30 September 2026

Total	No of Applications Granted	Total Allowance Kls	Total Allowance Granted \$
Residential	3	208.38	\$ 902.28
Total	3	208.38	\$ 902.28
March to June 2026			
Residential	10	779.50	\$ 3,211.54
July to September 2026			
Residential	3	208.38	\$ 902.28

Note: Council's Concealed Leaks Policy provides for an allowance to be granted if eligibility criteria are met.

The granting of a leak allowance is at the absolute discretion of Council based upon individual circumstances.
 Property owners are responsible for the maintenance of private water infrastructure on their properties.

CTW Investment Report

31-Aug-26

		Credit Rating	Term (Days)	Rate	Maturity Date	% of Portfolio
Short Term Deposits	\$ 14,100,000.00					81.74%
Unity Bank Ltd	\$ 500,000.00	BBB+	365	5.35%	11/06/27	2.90%
NAB - Curve Securities	\$ 500,000.00	AA-	365	5.25%	02/07/27	2.90%
Unity Bank Ltd	\$ 500,000.00	BBB+	365	5.30%	14/07/27	2.90%
Westpac Banking Corporation	\$ 500,000.00	AA-	365	5.33%	05/08/27	2.90%
MyState - Curve Securities	\$ 500,000.00	BBB+	365	4.15%	03/09/26	2.90%
NAB - Curve Securities	\$ 500,000.00	AA-	367	4.15%	14/09/26	2.90%
NAB - Curve Securities	\$ 500,000.00	AA-	365	4.15%	15/09/26	2.90%
Westpac Banking Corporation	\$ 500,000.00	AA-	365	4.18%	30/09/26	2.90%
NAB - Curve Securities	\$ 500,000.00	AA-	365	4.20%	07/10/26	2.90%
ING - Curve Securities	\$ 500,000.00	A	365	5.03%	16/10/26	2.90%
NAB - Curve Securities	\$ 500,000.00	AA-	365	4.10%	29/10/26	2.90%
ING - Curve Securities	\$ 500,000.00	A	365	4.21%	03/11/26	2.90%
Westpac Banking Corporation	\$ 500,000.00	AA-	367	4.33%	07/11/26	2.90%
Bank Vic - Curve Securites	\$ 500,000.00	BBB+	365	4.40%	18/11/26	2.90%
Bank of QLD - Curve Securities	\$ 500,000.00	A-	367	4.35%	07/12/26	2.90%
Bank Vic - Curve Securites	\$ 500,000.00	BBB+	365	4.45%	08/12/26	2.90%
Westpac Banking Corporation	\$ 500,000.00	AA-	365	4.78%	03/02/27	2.90%
Defence Bank - Curve	\$ 1,000,000.00	BBB+	365	4.05%	25/02/27	5.80%
Westpac Banking Corporation	\$ 500,000.00	AA-	365	4.97%	03/03/27	2.90%
ING - Curve Securities	\$ 500,000.00	A	365	5.14%	11/03/27	2.90%
Bank Vic - Curve Securites	\$ 600,000.00	BBB+	364	5.25%	12/03/27	3.48%
ING - Curve Securities	\$ 500,000.00	A	364	5.23%	12/03/27	2.90%
MyState - Curve Securities	\$ 500,000.00	BBB+	365	5.50%	24/03/27	2.90%
ING - Curve Securities	\$ 500,000.00	A	364	5.44%	25/03/27	2.90%
Defence Bank - Curve	\$ 500,000.00	BBB+	365	5.55%	02/04/27	2.90%
NAB - Curve Securities	\$ 500,000.00	AA-	365	5.35%	10/06/2027	2.90%
Westpac Banking Corporation	\$ 500,000.00	AA-	732	5.42%	28/08/2028	2.90%

At Call Bank Accounts	\$ 3,149,725.00					18.26%
Macquarie Bank - Curve Securities	\$ 500,000.00	A+		4.65%	At Call	2.90%
Commonwealth Bank - General Account	\$ 637,563.51	AA-	At Call	4.20%	N/A	3.70%
Commonwealth Bank - BOS Account	\$ 2,012,124.67	AA-	At Call	4.25%	N/A	11.66%
Unity Bank Ltd - Cheque Account	\$ 36.82	BBB+	At Call	0.00%	N/A	0.00%

Total Value of Investment Funds **\$ 17,249,725.00** **100%**

Average Rate on Term Deposits

90 Day BBSW for August 2026	4.5522%
Average Rate on Term Deposits	4.7536%
Margin over 90 day BBSW	0.2014%

Average Term - Short Term Deposits (days) 365

Portfolio by Long Term Credit Rating

	Principal Amount	Portfolio %	Policy Limit	Remaining Capacity
AA-	\$ 8,649,688.18	50.14%	100%	50%
A+	\$ 500,000.00	2.90%	100%	97%
A	\$ 2,500,000.00	14.49%	80%	66%
A-	\$ 500,000.00	2.90%	80%	77%
BBB+	\$ 5,100,036.82	29.57%	50%	20%
Unrated	\$ -	0.00%	30%	30%
Total	\$ 17,249,725.00	100.00%		

CTW Bank Reconciliation

Balance as per Bank Statement	\$ 2,649,725.00
Add: Visa card to be processed Sept 2026	\$ 5,981.26
Add: Cash Receipting 31.08.26 desposited 01.08.26	\$ 276.55
Add: Eftpos Receipting 31.08.26	\$ 3,867.67
Less: September payroll	-\$ 33,780.04

Balance as per Cash Book - General Account **\$ 2,626,070.44**

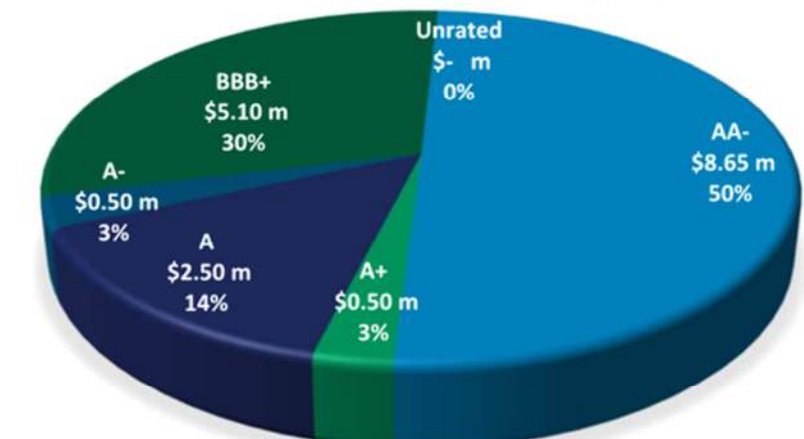
GENERAL FUND

(a) Cash Book Balance	\$ 2,626,070.44
(b) Bank Balance	\$ 2,626,070.44

Portfolio by Investment Type



Portfolio by Credit Rating (\$m)



CTW Investment Report

30-Sep-26

		Credit Rating	Term (Days)	Rate	Maturity Date	% of Portfolio
Short Term Deposits	\$ 14,100,000.00					80.78%
Unity Bank Ltd	\$ 500,000.00	BBB+	365	5.35%	11/06/27	2.86%
NAB - Curve Securities	\$ 500,000.00	AA-	365	5.25%	02/07/27	2.86%
Unity Bank Ltd	\$ 500,000.00	BBB+	365	5.30%	14/07/27	2.86%
Westpac Banking Corporation	\$ 500,000.00	AA-	365	5.33%	05/08/27	2.86%
Westpac Banking Corporation	\$ 500,000.00	AA-	732	5.56%	04/09/28	2.86%
NAB - Curve Securities	\$ 500,000.00	AA-	365	5.60%	14/09/27	2.86%
NAB - Curve Securities	\$ 500,000.00	AA-	365	5.60%	15/09/27	2.86%
Westpac Banking Corporation	\$ 500,000.00	AA-	365	5.68%	30/09/27	2.86%
NAB - Curve Securities	\$ 500,000.00	AA-	365	4.20%	07/10/26	2.86%
ING - Curve Securities	\$ 500,000.00	A	365	5.03%	16/10/26	2.86%
NAB - Curve Securities	\$ 500,000.00	AA-	365	4.10%	29/10/26	2.86%
ING - Curve Securities	\$ 500,000.00	A	365	4.21%	03/11/26	2.86%
Westpac Banking Corporation	\$ 500,000.00	AA-	367	4.33%	07/11/26	2.86%
Bank Vic - Curve Securites	\$ 500,000.00	BBB+	365	4.40%	18/11/26	2.86%
Bank of QLD - Curve Securities	\$ 500,000.00	A-	367	4.35%	07/12/26	2.86%
Bank Vic - Curve Securites	\$ 500,000.00	BBB+	365	4.45%	08/12/26	2.86%
Westpac Banking Corporation	\$ 500,000.00	AA-	365	4.78%	03/02/27	2.86%
Defence Bank - Curve	\$ 1,000,000.00	BBB+	365	4.05%	25/02/27	5.73%
Westpac Banking Corporation	\$ 500,000.00	AA-	365	4.97%	03/03/27	2.86%
ING - Curve Securities	\$ 500,000.00	A	365	5.14%	11/03/27	2.86%
Bank Vic - Curve Securites	\$ 600,000.00	BBB+	364	5.25%	12/03/27	3.44%
ING - Curve Securities	\$ 500,000.00	A	364	5.23%	12/03/27	2.86%
MyState - Curve Securities	\$ 500,000.00	BBB+	365	5.50%	24/03/27	2.86%
ING - Curve Securities	\$ 500,000.00	A	364	5.44%	25/03/27	2.86%
Defence Bank - Curve	\$ 500,000.00	BBB+	365	5.55%	02/04/27	2.86%
NAB - Curve Securities	\$ 500,000.00	AA-	365	5.35%	10/06/2027	2.86%
Westpac Banking Corporation	\$ 500,000.00	AA-	732	5.42%	28/08/2028	2.86%

At Call Bank Accounts	\$ 3,354,216.38					19.22%
Macquarie Bank - Curve Securities	\$ 500,000.00	A+		4.65%	At Call	2.86%
Commonwealth Bank - General Account	\$ 334,663.86	AA-	At Call	4.20%	N/A	1.92%
Commonwealth Bank - BOS Account	\$ 2,519,515.70	AA-	At Call	4.25%	N/A	14.43%
Unity Bank Ltd - Cheque Account	\$ 36.82	BBB+	At Call	0.00%	N/A	0.00%

Total Value of Investment Funds **\$ 17,454,216.38** **100%**

Average Rate on Term Deposits

90 Day BBSW for September 2026

4.7715%

Average Rate on Term Deposits

4.9860%

Margin over 90 day BBSW

0.2145%

Average Term - Short Term Deposits (days)

380

Portfolio by Long Term Credit Rating

	Principal Amount	Portfolio %	Policy Limit	Remaining Capacity
AA-	\$ 9,354,179.56	53.59%	100%	46%
A+	\$ 500,000.00	2.86%	100%	97%
A	\$ 2,500,000.00	14.32%	80%	66%
A-	\$ 500,000.00	2.86%	80%	77%
BBB+	\$ 4,600,036.82	26.35%	50%	24%
Unrated	\$ -	0.00%	30%	30%
Total	\$ 17,454,216.38	100.00%		

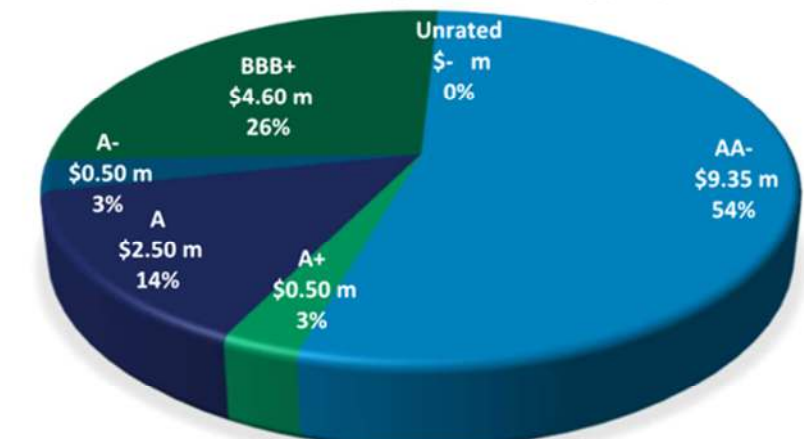
CTW Bank Reconciliation

Balance as per Bank Statement	\$ 2,854,216.38
Add: Visa card to be processed Oct 2026	\$ 18,247.35
Less: Cheque 859 not presented	-\$ 200.00
Less CBA Batch processed in Oct 26	-\$ 6,630.91

Balance as per Cash Book - General Account **\$ 2,865,632.82**

GENERAL FUND

(a) Cash Book Balance	\$ 2,865,632.82
(b) Bank Balance	\$ 2,865,632.82

Portfolio by Investment Type**Portfolio by Credit Rating (\$m)**

Central Tablelands Water

Debt Recovery Performance Report

Reporting period 25 February – 30 September 2026 · Prepared by Recoupa

55%

Collected or secured

\$97,504

Debt recovered in the period

43 of 80

Accounts paid in full or on a payment arrangement

\$71,474

Balance still in recovery

1. Overview

This report covers Recoupa's debt recovery work for Central Tablelands Water from 25 February to 30 September 2026. Recoupa managed 80 accounts over the period — 67 carried forward and 13 new referrals (\$25,450) — with \$201,507 owing.

By 30 September, 31 accounts had been paid in full and 12 were on payment arrangements, a positive outcome on 53.8% of accounts. Recoupa recovered \$97,504 and secured a further \$14,261, bringing the debt collected or secured to \$111,765 (55.5% of the debt owing).

2. Key Metrics

Table 1: Key metrics

Metric	Result
Accounts open during the period	80
already under management at 25 February	67
new accounts referred during the period	13 (\$25,450)
Debt owing on these accounts during the period	\$201,507
Debt recovered during the period	\$97,504 (48.4%)
Balance secured under payment arrangements	\$14,261 (12 accounts)
Collected or secured	\$111,765 (55.5%)
Accounts paid in full	31 of 80 (38.8%)
Positive outcome rate – accounts	53.8% (43 of 80)
Closed at Council's request	1 (\$617)
Held for sale of land	\$17,602 (5 accounts)
Balance still in recovery	\$71,474 (31 accounts)

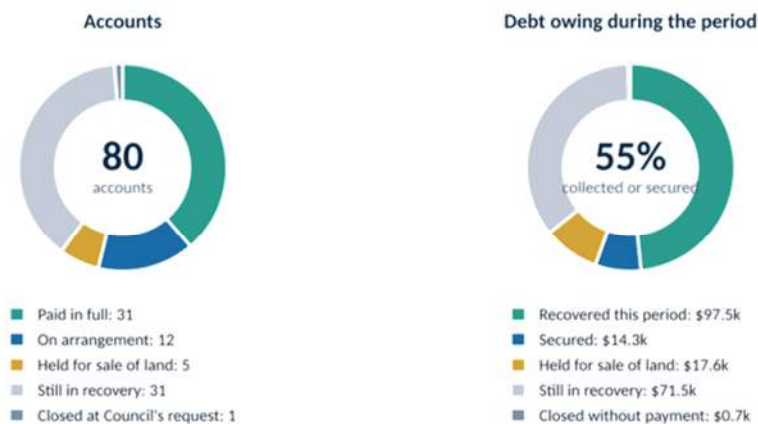


Figure 1: Account status (left) and debt owing during the period (right) as at 30 September 2026

3. Outcomes Achieved

Table 2: Account outcomes as at 30 September 2026

Outcome	Accounts	Value
1 — Paid in Full	31	\$79,102 recovered in the period
2 — Payment Arrangement	12	\$14,261 secured
3 — Letter of Demand / Legal Action	7	\$15,724 outstanding
4 — Late-Stage Intervention	1	\$7,495 outstanding
Held for Sale of Land	5	\$17,602 held for sale of land
Awaiting Council Instructions	10	\$25,485 outstanding
Active Follow-Up	6	\$14,873 outstanding
On Hold	7	\$7,897 outstanding
Closed at Council's Request	1	\$617 withdrawn by Council
Total	80	

Five accounts (\$17,602) are held for a statutory sale of the land, where the debt remains a charge on the land. Of the 13 new referrals, three have been paid in full and three are on payment arrangements.

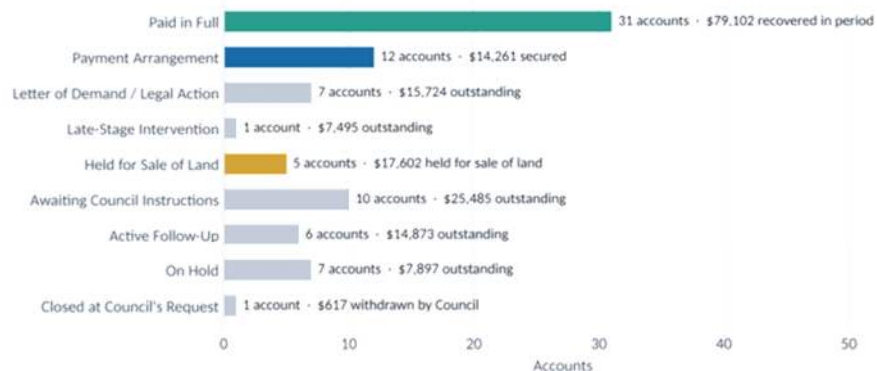


Figure 2: Account outcomes as at 30 September 2026

4. Recovery Activity

Table 3: Recovery activity at a glance, 25 February – 30 September 2026

Activity	Period total
Customer engagement	
'We Will Visit', reminder and balance letters	30+
SMS messages	Nearly 100
Phone contacts (made, returned or attempted)	60+
Field visits	15
Accounts traced through skip traces and property searches	20
Payment arrangements agreed or re-established	20+
Escalation (with Council approval)	
Letters of demand and pre-judgment letters	25+
Court steps — statements of claim, default judgments and writs	20
Council liaison and monitoring	
Account updates and formal recommendations to Council	100+
Customer payments recorded and monitored	500+

Engagement drove most results: more than 30 letters, nearly 100 SMS messages and at least 60 phone contacts, with 15 accounts visited in person in May and late September. Where customers did not respond or keep to an arrangement, matters were escalated with Council's approval through letters of demand and, where needed, court action.

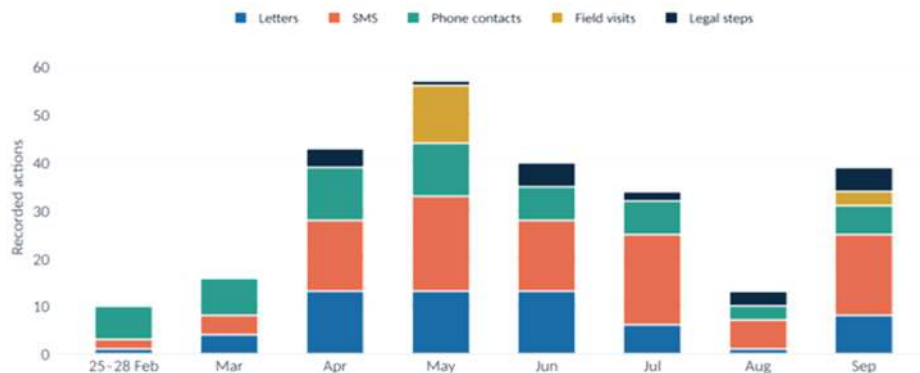


Figure 3: Letters, SMS, phone contacts, field visits and legal steps by month

5. How Accounts Were Resolved

Table 4: Accounts paid in full by stage

Stage	Accounts	Recovered in the period	Share of accounts
'We Will Visit' letter stage	6	\$7,126	19.4%
Engagement and visit stage	15	\$19,011	48.4%
Further action (letter of demand, skip trace or legal)	10	\$52,965	32.3%
Total paid in full	31	\$79,102	100%

Twenty-one of the 31 accounts paid in full (68%) were resolved at the 'We Will Visit' letter or engagement and visit stage, and 26 (84%) without court action. Where court action was needed it was effective: five accounts returned \$45,554, including \$34,966 paid in full 16 days after a statement of claim was filed and served.



Figure 4: Accounts paid in full by stage

6. Accounts Still in Recovery

In total, 31 accounts (\$71,474) remain in recovery, excluding those on payment arrangements or held for sale of land. The largest group, 10 accounts (\$25,485), is awaiting Council's decision on a recommended next step — the quickest balances to move.

Table 5: Accounts still in recovery by status

Status	Accounts	Outstanding	% of total	Next step
■ Awaiting Council Instructions	10	\$25,485	35.7%	Decision needed: 6 letters of demand, 4 statements of claim
■ Active Follow-Up	6	\$14,873	20.8%	Follow-up continuing; settlement due 13 October on one account (\$9,002)
■ Legal Action Underway	5	\$14,618	20.5%	3 writs with the Sheriff; 2 pre-judgment letters issued
■ Late-Stage Intervention	1	\$7,495	10.5%	Arrangement lapsed; enforcement options to Council
■ Letter of Demand Issued	2	\$1,105	1.5%	Demand period running
■ On Hold – Customer Circumstances	6	\$7,002	9.8%	Paused for customer circumstances or at Council's direction
■ On Hold – Customer in Contact	1	\$895	1.3%	Customer in contact about payment
Total	31	\$71,474	100%	

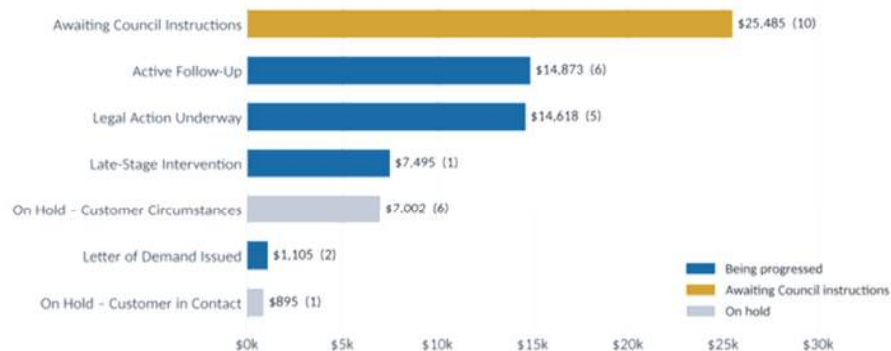


Figure 5: Balance still in recovery by status (number of accounts in brackets)

7. Financial Analysis

Of the \$97,504 recovered, \$79,102 came from accounts now paid in full and \$18,402 from part-payments on 26 open accounts, including \$9,062 under payment arrangements. With \$14,261 secured, 55.5% of the \$201,507 owing is collected or secured. The 12 arrangements include two agreed on 29 September, with first instalments due in October, and two where the referred debt has already been cleared.

Just over half of the \$103,337 still open (\$52,461) sits in six accounts above \$5,000.

8. Recommendations

- **Council decisions (10 accounts, \$25,485):** approve or decline the six recommended letters of demand (\$6,473) and four statements of claim (\$19,012).
- **Legal recovery (five accounts, \$14,618):** progress the writs and pre-judgment matters; put enforcement options to Council for the lapsed late-stage account (\$7,495).
- **Field run:** visit the seven accounts not yet visited in follow-up or at letter-of-demand stage (\$15,266), and follow up the \$9,002 settlement.
- **Payment arrangements (12 accounts, \$14,261):** continue fortnightly monitoring and prompt contact on missed instalments.
- **Sale of land (five accounts, \$17,602):** Council to consider a sale under section 713 of the Local Government Act 1993 as each account becomes eligible.
- **Held accounts (seven accounts, \$7,897):** review with Council each quarter.
- **New referrals:** include full owner names and Lot/DP details to avoid delays.

9. Conclusion

Over seven months Recoupa recovered \$97,504, resolved 31 accounts in full and has 12 on payment arrangements — \$111,765, or 55.5% of the debt owing, collected or secured. Most accounts paid in full (84%) were resolved without court action, returning funds to Council while sparing customers the cost of legal proceedings; where court action was needed, it returned \$45,554.

The remaining \$71,474 has a clear path: Council decisions on 10 accounts, continued legal and enforcement action on six, a further field run, and the sale-of-land process for five.

DRAFT

POLICY



Recruitment and Selection Policy

DOCUMENT CONTROL

Document Title		Recruitment and Selection Policy			
Policy Number					
Responsible Officer		Executive Manager Corporate Services			
Reviewed by		Executive Management Team			
Date Adopted		Xx October 2026			
Adopted by		Council			
Review Due Date		Xx October 2030			
Revision Number		1			
Versions	Date	Description of Amendments	Author	Review/ Sign Off	Minute No: (if relevant)
1	Aug 2026	New policy	EMCS	Council	

PURPOSE

The purpose of this policy is to establish a consistent, transparent and merit-based approach to recruiting and selecting employees for Central Tablelands Water (Council). It supports sound workforce planning, fair access to employment, good governance and the appointment of people who can safely and effectively deliver Council services.

SCOPE

This Policy applies to recruitment for permanent, temporary, fixed-term, casual, apprentice, trainee and cadet roles at Council. It applies to employees, hiring managers, selection panel members and external providers involved in recruitment.

The policy does not cover the engagement of contractors or consultants, which should be managed under Council's procurement and contract management requirements.

POLICY STATEMENT

Principles

- Merit: decisions are based on the requirements of the role and the applicant's demonstrated capability, qualifications, experience, potential and suitability.
- Fairness and consistency: applicants are treated respectfully and assessed using a documented and reasonably consistent process.
- Equal opportunity and inclusion: recruitment is free from unlawful discrimination, harassment, victimisation and irrelevant bias, with reasonable adjustments available where required.
- Privacy and confidentiality: applicant information is collected, accessed, stored and disclosed only for legitimate recruitment purposes.
- Probity and accountability: conflicts of interest are declared and managed, decisions are documented, and delegations are observed.
- Safety and integrity: proportionate pre-employment checks are completed before appointment, particularly where a role has safety, financial, regulatory or community responsibilities.
- Workforce sustainability: recruitment considers workforce plans, skills gaps, succession needs, local employment pathways and opportunities to develop apprentices, trainees and cadets.

Recruitment approval and planning

- Before advertising, the Executive Manager Corporate Services must confirm the need for the role, approved position description, classification or remuneration basis, employment status, funding, reporting line and delegated approval.
- The position description must identify the role purpose, duties, essential requirements, capabilities and any inherent job requirements relevant to safe performance.
- Recruitment methods should be proportionate to the role and designed to attract a competitive field. Internal advertising, external advertising, talent pools, specialist sourcing or a recruitment provider may be used where appropriate.
- For apprenticeships, traineeships and cadetships, planning should also address training arrangements, supervision, mentoring, workplace learning opportunities and the likely career pathway.

Advertising and candidate information

Advertisements and recruitment information packs should be clear, accurate and written in plain language. They should include:

- role title, location and employment status

- a concise summary of the role and key accountabilities
- essential requirements and any licences, qualifications or checks
- how to apply, the closing date and contact details
- a statement supporting equal opportunity, inclusion and workplace adjustments
- any eligibility requirements that are lawful and genuinely connected to the role.

CTW should avoid unnecessary selection barriers. Essential criteria should be limited to what is genuinely required to perform the role

Selection panel and conflicts of interest

- A selection panel should normally include at least two people and have sufficient knowledge of the role. Where practical, panel composition should support balanced perspectives.
- Panel members must declare any actual, potential or perceived conflict of interest as soon as it arises. The panel chair must document how the conflict will be managed. A person may be removed from the panel where the conflict could reasonably affect confidence in the process.

Panel members must keep applications, interview content, referee information, deliberations and outcomes confidential, except where disclosure is authorised or required

Assessment and selection

Applicants must be assessed against the requirements of the role using evidence gathered through one or more suitable methods. The same core assessment approach should be applied to shortlisted applicants unless a documented adjustment is required.

- application and resume review
- structured interview questions
- practical, technical or work-sample assessment
- presentation or written exercise
- qualification, licence or registration verification
- referee checks
- other pre-employment checks proportionate to the role.

The preferred applicant is the person who best demonstrates the overall capability and suitability to perform the role. The decision must not be based on a protected attribute or other irrelevant personal information

Shortlisting and interviews

- Shortlisting must be based on the position requirements and documented sufficiently to explain who progressed and why.
- Interview questions should be prepared in advance, be relevant to the role and give applicants a fair opportunity to demonstrate capability.
- Panel members should take objective notes and assess the evidence rather than relying on general impressions.
- Reasonable adjustments should be offered for applicants who require them to participate fairly in the process.

Referee and pre-employment checks

Referee checks should normally be completed for the preferred applicant before a final offer. The applicant's consent should be obtained before contacting a current employer. Checks must be relevant to the role and may include:

- identity and right-to-work verification

- qualifications, licences and professional registrations
- employment history and nominated referees
- criminal history, working with children or other statutory checks where relevant
- *medical or functional capacity assessment, only where connected to the inherent requirements of the role*
- driver licence and driving history where driving is an essential duty
- eligibility for apprenticeship, traineeship, cadetship or grant-funded employment where applicable.

An adverse result must be considered fairly, confidentially and in context. The applicant should ordinarily have an opportunity to respond before a decision is made, unless prohibited by law

Recommendation, approval, and offer

- The panel must prepare a written recommendation identifying the preferred applicant and summarising the evidence supporting the decision.
- The appointment must be approved under the relevant delegation before an offer is made.
- Offers should be made in writing and state the position, employment status, remuneration, commencement arrangements, probation where applicable, and any conditions that must be satisfied.

No applicant should commence work until required approvals and essential pre-employment checks have been completed, unless an authorised risk-based exception is documented

Notification and feedback

- Applicants should be advised of the outcome promptly after the appointment decision is confirmed.
- Unsuccessful interviewed applicants may be offered constructive feedback focused on the selection criteria and evidence presented.

Feedback must not disclose confidential information about other applicants or panel deliberations.

Records, privacy, and access

Recruitment records must be accurate, secure and retained in accordance with Council recordkeeping requirements and applicable law. Records should include approvals, advertisement, applications, shortlisting, assessments, panel notes, conflict declarations, referee checks, recommendation, approvals and offer documentation.

Access to applicant information is limited to people who require it for the recruitment process, review, audit, legal compliance or authorised reporting. Sensitive information must not be retained longer than required

Complaints and process review

A person who raises a concern about a recruitment process should be treated respectfully and without victimisation. Concerns should be directed to the Executive Manager Corporate Services or another authorised officer where a conflict exists. A review will focus on whether the process was fair, consistent with this policy and properly documented. A review does not automatically require the process to be repeated or the selection decision to change

Exceptions

Any exception to this policy must be lawful, justified by the circumstances, approved by an authorised delegate and documented. Urgency alone does not remove the need for appropriate probity, safety and recordkeeping controls

POLICY REVIEW

This policy will be reviewed every 4 years, or more frequently if needed, with reference to any relevant legislation, best practice guides, or other related factors.

REFERENCES

- Code of Conduct and delegations register
- Workforce Management Strategy
- privacy, records management, work health and safety, equal employment opportunity and grievance procedures
- Local Government (State) Award
- Anti-Discrimination Act 1977 (NSW)
- Privacy and Personal Information Protection Act 1998 (NSW)
- Government Information (Public Access) Act 2009 (NSW)
- Work Health and Safety Act 2011 (NSW)
- Apprenticeship and Traineeship Act 2001 (NSW), where applicable

VARIATION

Council reserves the right to review, vary or revoke this policy.

DRAFT

POLICY



**Central
Tablelands
Water**

Domestic Water Supply Connection Policy

DOCUMENT CONTROL

Document Title		Domestic Water Supply Connection Policy			
Policy Number		CTW-PR042			
Responsible Officer		Director Executive Manager Operations and Technical Services			
Reviewed by		General Manager			
Date Adopted		X November 2026			
Adopted by		Council			
Review Due Date		April November 2030			
Revision Number		2			
Versions	Date	Description of Amendments	Author	Review/ Sign Off	Minute No: (if relevant)
1.0	2019				
<u>2.0</u>	<u>Sept 2026</u>	<u>This policy has been rewritten</u>	<u>EMOTS</u>	<u>Council</u>	

PURPOSE

The purpose of this Policy is to ensure that all connections to the Central Tablelands Water supply network are planned, assessed, constructed and managed in a manner that:

- protects drinking water quality;
- maintains network integrity and operational performance;
- provides equitable access to water services;
- clearly defines CTW and customer responsibilities; and
- ensures infrastructure contributions are appropriately applied.

SCOPE

This Policy applies to all new water service connections, connection upgrades, service relocations, subdivisions, developments, fire service connections and any change in land use that may alter water demand or infrastructure requirements.

DEFINITIONS

Service Connection – The approved point at which a property's private plumbing connects to CTW's water-supply system, ordinarily at the outlet of the CTW water meter.

Equivalent Tenement - ~~A standardised unit used by CTW to represent the water demand or infrastructure loading attributable to an average residential dwelling for infrastructure planning and developer charging purposes. Equivalent Tenements shall be determined having regard to CTW's current Development Servicing Plan and the Water Directorate's Section 64 Determinations of Equivalent Tenements Guidelines, as amended or replaced from time to time. The demand allowance represented by one ET shall be the value adopted by CTW in its Development Servicing Plan or other formally adopted methodology. Actual metered water consumption does not, by itself, determine the classification of a connection as residential or non-residential.~~ A standardised unit used by CTW to represent the water demand or infrastructure loading attributable to an average residential dwelling for infrastructure planning and developer charging purposes. The demand allowance represented by one Equivalent Tenement shall be the value specified in CTW's current Development Servicing Plan or other adopted methodology and may be updated from time to time. Actual metered consumption does not, by itself, determine whether a connection is residential or non-residential.

Residential Service Connection – A standard potable water service connection provided to residential accommodation within a reticulated service area identified by CTW. A 20 mm metered service is the standard service size for a single residential dwelling.

A town or village 50 km/h zone may be used as an indicative operational marker but is not determinative where CTW has otherwise identified the applicable reticulated service area. Unless otherwise approved by CTW, a residential service connection shall comprise one 20 mm metered service for each dwelling or tenement. Hotels, motels, guest houses, boarding houses, lodging houses, nursing homes and other non-standard accommodation uses are not residential service connections for the purposes of this Policy. The customer is responsible for private plumbing downstream of the approved metering point.

The connection is based on an equivalent tenement, a demand unit adopted by CTW for infrastructure planning and developer charging purposes.

Non-Residential Rural Service Connection – A connection to a property outside a reticulated service area identified by CTW. Eligibility, permitted use, service size, water-quality classification, on-site storage, flow control, backflow prevention, customer responsibilities and other conditions will be

determined in accordance with CTW-PR004 Rural Water Supply Policy and any applicable water supply agreement.

Non-Residential Other Service Connection – A connection to CTW’s urban or rural water supply infrastructure that serves a commercial, industrial, institutional, community or other non-residential use, or requires a meter larger than the standard 20 mm residential service but smaller than 50 mm. This category may include a direct connection to a CTW water main outside an identified reticulated service area where the connection is not classified as a Non-Residential Rural Service Connection.

Major Customer Connection - A non-residential connection with a meter size of 50 mm or larger, or another connection designated by CTW as major because of its demand, operational criticality or potential network impact. Major Customer Connections are subject to CTW’s applicable Levels of Service, approved connection conditions and any customer-specific agreement.

Fire Service Connection – A connection made to CTW’s urban or rural infrastructure that is connected solely to firefighting apparatus i.e. fire hydrants, fire hose reels, water storage tanks dedicated to fighting fires, and fire sprinkler systems.

Backflow – The unplanned reverse flow of water or mixtures of water and contaminants into the reticulated water supply system.

Backflow Prevention Containment Device – A device fitted at the approved metering point, which is ordinarily at the property boundary unless CTW approves another location, to prevent the reverse flow of potentially polluted water into the drinking water system.

POLICY STATEMENT

A connection will be supplied subject to the following conditions.

General Conditions

- ~~1. An application is made and all application fees are paid. See Annex A.~~
- ~~2. CTW is satisfied that suitable infrastructure is available and has sufficient capacity to support the proposed connection.~~
- ~~3. All applicable infrastructure charges and connection costs, including any Price on Application amount advised by CTW, have been paid.~~
- ~~4. Backflow prevention requirements must be determined in accordance with CTW-PR034 Drinking Water Backflow Prevention Policy and CTW-TS001 Backflow Prevention Technical Standard.~~

~~An application is made on Council’s Application for New Water Service Connection form and all application fees are paid.~~

CTW will assess whether a proposed connection can be accommodated by the water supply network. CTW may approve the connection subject to conditions, require a hydraulic assessment or network augmentation, or decline the application where the required level of service cannot reasonably be provided.

~~The applicant is responsible for determining whether the proposed service size and private plumbing arrangements will meet the property’s internal flow, pressure and firefighting requirements. CTW’s approval of a connection does not constitute a warranty that those requirements will be achieved.~~

~~CTW may allow developers or property owners (at their own cost) to extend or upgrade infrastructure to allow connection(s). CTW may require the following before approving a connection:~~

- hydraulic assessment;
- pressure and flow modelling;
- infrastructure augmentation;
- storage assessment;
- water quality assessment.

Special Conditions

• Non-Residential Rural Connection

1. Applications for rural service connections will be assessed and managed in accordance with CTW-PR004 Rural Water Supply Policy. Where there is an inconsistency between this Policy and CTW-PR004, the requirements of CTW-PR004 apply to a rural connection.

2. The applicant will be required to provide and maintain a minimum 20,000 litre storage tank. CTW may require additional storage where property use, livestock numbers, firefighting requirements or operational considerations warrant a higher level of service security.
3. A backflow prevention containment device must be fitted at the approved metering point, which is ordinarily at the property boundary unless CTW approves another location, in accordance with CTW's Backflow Prevention Policy.
4. A connection will only be provided if suitable rural water infrastructure is within 2 km of the relevant property boundary. If an applicant's water infrastructure (not owned by CTW) is intended to pass through neighbouring properties, a signed consent from neighbouring property owner(s) must be provided. CTW recommends an easement to prevent future issues in the event of neighbouring property sales.
5. CTW will provide the approved connection from a suitable CTW water main to the approved metering point. The applicant is responsible, at their cost, for all private infrastructure downstream of the metering point, including any pipework, pumping, pressure control, storage or other works required to meet the property's water demand.

• Non-Residential Other and Major Customer Connections

1. Infrastructure charges will be calculated based on the anticipated number of equivalent tenements using CTW's Section 64 Determinations of Equivalent Tenements Guidelines.
2. A backflow rating will be given based on intended activities carried out within the property boundary.
3. CTW will endeavour to provide notice of planned interruptions in accordance with its adopted Levels of Service. Unless a customer-specific agreement provides otherwise, customers with meters smaller than 50 mm will receive at least 48 hours' notice, and Major Customer Connections with meters of 50 mm or larger will receive at least seven days' notice, where the interruption is reasonably foreseeable and circumstances permit.

• Fire Service Connection

1. Storage tanks meeting the requirement of the current applicable Australian Standard and CTW requirements must be installed.
2. The applicant must provide and install the fire service metering, pressure control and backflow prevention arrangement approved by CTW for the connection, including any combination meter, detector assembly or pressure reduction device specified in the approval conditions.

~~3. If CTW suspects the fire service is being used for any other purpose, CTW will apply the relevant metered service availability and usage charges and take any other action permitted under its policies and conditions of supply.~~

~~• **Service Connections Directly from a CTW-Council Water Main**~~

~~1. All new water service connections must be taken from an approved CTW-Council water main to the metering point in accordance with CTW-Council requirements and the applicable plumbing standards. Private plumbing commences downstream of the approved metering point.~~

~~2. The cost of any main water extension required to enable compliance with the above requirements is to be borne by the applicant.~~

~~3. Reasonable and cost-effective opportunities must be taken to eliminate outdated metering and service arrangements within CTW's supply area.~~

~~• **Service Connection for Multiple Residential Units**~~

~~1. Each dwelling must have an individual CTW-Council meter, unless CTW-Council approves an alternative shared-service and metering arrangement where individual service connections are not reasonably practicable.~~

~~2. Where individual service connections to dwellings within a strata, neighbourhood, community or similar development are not reasonably practicable, CTW may approve one or more larger metered service connections to supply multiple dwellings. The metering point must be located at the property boundary or at another location approved by CTW.~~

~~3. CTW may require easements or other access arrangements acceptable to CTW where CTW-owned infrastructure servicing multiple lots is located within private property.~~

~~4. The applicant must propose the shared service size and provide the demand, hydraulic and other information required by CTW. CTW will determine and approve the service size, metering arrangement and connection conditions.~~

~~5. In all cases, the owner or owners' corporation is responsible for all private plumbing downstream of each CTW-approved metering point, whether the meter is located at the property boundary or at another location approved by CTW.~~

~~6. Where CTW approves a larger shared service connection under clause 2, the applicant must, at their expense, provide accessible space and pipework for a standard 20 mm CTW meter to each individual dwelling. The individual meters enable CTW to separately measure and account for the water supplied to each dwelling and do not replace the approved shared service connection or master meter.~~

~~7. CTW is responsible for CTW-owned water meters, including their inspection, maintenance and replacement, subject to the owner or owners' corporation maintaining safe and unobstructed access.~~

~~8. Firefighting demand and any required fire service connection, storage, pumping, metering and backflow prevention arrangement must be assessed and approved separately from the domestic water service.~~

~~9. Backflow prevention requirements will be determined for each development in accordance with CTW-PR034 Drinking Water Backflow Prevention Policy and CTW-TS001 Backflow Prevention Technical Standard. Each approved metering point must have the containment device specified by CTW for the assessed hazard rating.~~

~~10- All CTW-approved metering points and containment devices must remain safe, unobstructed and readily accessible to CTW for inspection, meter reading, testing, maintenance, repair and replacement.~~

~~POLICY~~**POLICY REVIEW**

This policy will be reviewed every 4 years, or more frequently if needed, with reference to any relevant legislation, best practice guides, or other related factors.

REFERENCES

~~X~~This Policy should be read in conjunction with:

- CTW-PR022 Water Meter Policy;
- CTW-PR034 Drinking Water Backflow Prevention Policy;
- CTW-TS001 Backflow Prevention Technical Standard;
- CTW Drinking Water Management System;
- CTW Fees and Charges;
- CTW Operational Plan.

VARIATION

Council reserves the right to review, vary or revoke this policy.

DRAFT

POLICY



**Central
Tablelands
Water**

Domestic Water Supply Connection Policy

DOCUMENT CONTROL

Document Title		Domestic Water Supply Connection Policy			
Policy Number		CTW-PR042			
Responsible Officer		Executive Manager Operations and Technical Services			
Reviewed by		General Manager			
Date Adopted		X November 2026			
Adopted by		Council			
Review Due Date		November 2030			
Revision Number		2			
Versions	Date	Description of Amendments	Author	Review/ Sign Off	Minute No: (if relevant)
1.0	2019				
2.0	Sept 2026	This policy has been rewritten	EMOTS	Council	

PURPOSE

The purpose of this Policy is to ensure that all connections to the Central Tablelands Water supply network are planned, assessed, constructed and managed in a manner that:

- protects drinking water quality;
- maintains network integrity and operational performance;
- provides equitable access to water services;
- clearly defines CTW and customer responsibilities; and
- ensures infrastructure contributions are appropriately applied.

SCOPE

This Policy applies to all new water service connections, connection upgrades, service relocations, subdivisions, developments, fire service connections and any change in land use that may alter water demand or infrastructure requirements.

DEFINITIONS

Service Connection – The approved point at which a property's private plumbing connects to CTW's water-supply system, ordinarily at the outlet of the CTW water meter.

Equivalent Tenement - A standardised unit used by CTW to represent the water demand or infrastructure loading attributable to an average residential dwelling for infrastructure planning and developer charging purposes. Equivalent Tenements shall be determined having regard to CTW's current Development Servicing Plan and the Water Directorate's Section 64 Determinations of Equivalent Tenements Guidelines, as amended or replaced from time to time. The demand allowance represented by one ET shall be the value adopted by CTW in its Development Servicing Plan or other formally adopted methodology. Actual metered water consumption does not, by itself, determine the classification of a connection as residential or non-residential.

Residential Service Connection – A standard potable water service connection provided to residential accommodation within a reticulated service area identified by CTW. A 20 mm metered service is the standard service size for a single residential dwelling.

A town or village 50 km/h zone may be used as an indicative operational marker but is not determinative where CTW has otherwise identified the applicable reticulated service area. Unless otherwise approved by CTW, a residential service connection shall comprise one 20 mm metered service for each dwelling or tenement. Hotels, motels, guest houses, boarding houses, lodging houses, nursing homes and other non-standard accommodation uses are not residential service connections for the purposes of this Policy. The customer is responsible for private plumbing downstream of the approved metering point.

The connection is based on an equivalent tenement, a demand unit adopted by CTW for infrastructure planning and developer charging purposes.

Non-Residential Rural Service Connection – A connection to a property outside a reticulated service area identified by CTW. Eligibility, permitted use, service size, water-quality classification, on-site storage, flow control, backflow prevention, customer responsibilities and other conditions will be determined in accordance with CTW-PR004 Rural Water Supply Policy and any applicable water supply agreement.

Non-Residential Other Service Connection – A connection to CTW’s urban or rural water supply infrastructure that serves a commercial, industrial, institutional, community or other non-residential use, or requires a meter larger than the standard 20 mm residential service but smaller than 50 mm. This category may include a direct connection to a CTW water main outside an identified reticulated service area where the connection is not classified as a Non-Residential Rural Service Connection.

Major Customer Connection - A non-residential connection with a meter size of 50 mm or larger, or another connection designated by CTW as major because of its demand, operational criticality or potential network impact. Major Customer Connections are subject to CTW’s applicable Levels of Service, approved connection conditions and any customer-specific agreement.

Fire Service Connection – A connection made to CTW’s urban or rural infrastructure that is connected solely to firefighting apparatus i.e. fire hydrants, fire hose reels, water storage tanks dedicated to fighting fires, and fire sprinkler systems.

Backflow – The unplanned reverse flow of water or mixtures of water and contaminants into the reticulated water supply system.

Backflow Prevention Containment Device – A device fitted at the approved metering point, which is ordinarily at the property boundary unless CTW approves another location, to prevent the reverse flow of potentially polluted water into the drinking water system.

POLICY STATEMENT

A connection will be supplied subject to the following conditions.

General Conditions

An application is made on Council’s *Application for New Water Service Connection* form and all application fees are paid.

CTW will assess whether a proposed connection can be accommodated by the water supply network. CTW may approve the connection subject to conditions, require a hydraulic assessment or network augmentation, or decline the application where the required level of service cannot reasonably be provided.

Special Conditions

- **Non-Residential Rural Connection**
Applications for rural service connections will be assessed and managed in accordance with CTW-PR004 Rural Water Supply Policy. Where there is an inconsistency between this Policy and CTW-PR004, the requirements of CTW-PR004 apply to a rural connection.
- **Non-Residential Other and Major Customer Connections**
Infrastructure charges will be calculated based on the anticipated number of equivalent tenements using CTW’s Section 64 Determinations of Equivalent Tenements Guidelines.
- **Fire Service Connection**
Storage tanks meeting the requirement of the current applicable Australian Standard and CTW requirements must be installed.
- **Service Connections Directly from a Council Water Main**
All new water service connections must be taken from an approved Council water main to the metering point in accordance with Council requirements and the applicable plumbing standards. Private plumbing commences downstream of the approved metering point.

- **Service Connection for Multiple Residential Units**

Each dwelling must have an individual Council meter, unless Council approves an alternative shared-service and metering arrangement where individual service connections are not reasonably practicable.

POLICY REVIEW

This policy will be reviewed every 4 years, or more frequently if needed, with reference to any relevant legislation, best practice guides, or other related factors.

REFERENCES

This Policy should be read in conjunction with:

- CTW-PR022 Water Meter Policy;
- CTW-PR034 Drinking Water Backflow Prevention Policy;
- CTW-TS001 Backflow Prevention Technical Standard;
- CTW Drinking Water Management System;
- CTW Fees and Charges;
- CTW Operational Plan.

VARIATION

Council reserves the right to review, vary or revoke this policy.



DRAFT

PROCEDURE

Domestic Water Supply Connection Procedure



DOCUMENT CONTROL

Document Title		Domestic Water Supply Connection Policy			
Policy Number		CTW-PR042			
Responsible Officer		Executive Manager Operations and Technical Services			
Reviewed by		General Manager			
Date Adopted		X November 2026			
Adopted by		Council			
Review Due Date		November 2030			
Revision Number		1			
Versions	Date	Description of Amendments	Author	Review/ Sign Off	Minute No: (if relevant)
1.0	Sept 2026	New procedure to complement the policy	EMOTS	Council	

PURPOSE

The purpose of this procedure is to ensure that all processes for connections to the CTW water supply network are clear and concise.

DEFINITIONS

Service Connection – The approved point at which a property’s private plumbing connects to CTW’s water-supply system, ordinarily at the outlet of the CTW water meter.

Equivalent Tenement - A standardised unit used by CTW to represent the water demand or infrastructure loading attributable to an average residential dwelling for infrastructure planning and developer-charging purposes. The demand allowance represented by one Equivalent Tenement shall be the value specified in CTW’s current Development Servicing Plan or other adopted methodology and may be updated from time to time. Actual metered consumption does not, by itself, determine whether a connection is residential or non-residential.

Residential Service Connection – A standard potable water service connection provided to residential accommodation within a reticulated service area identified by CTW. A 20 mm metered service is the standard service size for a single residential dwelling.

A town or village 50 km/h zone may be used as an indicative operational marker but is not determinative where CTW has otherwise identified the applicable reticulated service area. Unless otherwise approved by CTW, a residential service connection shall comprise one 20 mm metered service for each dwelling or tenement. Hotels, motels, guest houses, boarding houses, lodging houses, nursing homes and other non-standard accommodation uses are not residential service connections for the purposes of this Policy. The customer is responsible for private plumbing downstream of the approved metering point.

The connection is based on an equivalent tenement, a demand unit adopted by CTW for infrastructure planning and developer charging purposes.

Non-Residential Rural Service Connection – A connection to a property outside a reticulated service area identified by CTW. Eligibility, permitted use, service size, water-quality classification, on-site storage, flow control, backflow prevention, customer responsibilities and other conditions will be determined in accordance with CTW-PR004 Rural Water Supply Policy and any applicable water supply agreement.

Non-Residential Other Service Connection – A connection to CTW’s urban or rural water supply infrastructure that serves a commercial, industrial, institutional, community or other non-residential use, or requires a meter larger than the standard 20 mm residential service but smaller than 50 mm. This category may include a direct connection to a CTW water main outside an identified reticulated service area where the connection is not classified as a Non-Residential Rural Service Connection.

Major Customer Connection - A non-residential connection with a meter size of 50 mm or larger, or another connection designated by CTW as major because of its demand, operational criticality or potential network impact. Major Customer Connections are subject to CTW’s applicable Levels of Service, approved connection conditions and any customer-specific agreement.

Fire Service Connection – A connection made to CTW’s urban or rural infrastructure that is connected solely to firefighting apparatus i.e. fire hydrants, fire hose reels, water storage tanks dedicated to fighting fires, and fire sprinkler systems.

Backflow – The unplanned reverse flow of water or mixtures of water and contaminants into the reticulated water supply system.

Backflow Prevention Containment Device – A device fitted at the approved metering point, which is ordinarily at the property boundary unless CTW approves another location, to prevent the reverse flow of potentially polluted water into the drinking water system.

PROCEDURE

A connection will be supplied subject to the following conditions.

General Conditions

1. An application is made and all application fees are paid (refer form below).
2. CTW is satisfied that suitable infrastructure is available and has sufficient capacity to support the proposed connection.
3. All applicable infrastructure charges and connection costs, including any Price on Application amount advised by CTW, have been paid.
4. Backflow prevention requirements must be determined in accordance with CTW-PR034 Drinking Water Backflow Prevention Policy and CTW-TS001 Backflow Prevention Technical Standard.

CTW will assess whether a proposed connection can be accommodated by the water supply network. CTW may approve the connection subject to conditions, require a hydraulic assessment or network augmentation, or decline the application where the required level of service cannot reasonably be provided.

The applicant is responsible for determining whether the proposed service size and private plumbing arrangements will meet the property's internal flow, pressure and firefighting requirements. CTW's approval of a connection does not constitute a warranty that those requirements will be achieved.

CTW may allow developers or property owners (at their own cost) to extend or upgrade infrastructure to allow connection(s). CTW may require the following before approving a connection:

- hydraulic assessment;
- pressure and flow modelling;
- infrastructure augmentation;
- storage assessment;
- water quality assessment.

Special Conditions

Non-Residential Rural Connection

1. Applications for rural service connections will be assessed and managed in accordance with CTW-PR004 Rural Water Supply Policy. Where there is an inconsistency between this Policy and CTW-PR004, the requirements of CTW-PR004 apply to a rural connection.
2. The applicant will be required to provide and maintain a minimum 20,000-litre storage tank. CTW may require additional storage where property use, livestock numbers, firefighting requirements or operational considerations warrant a higher level of service security.
3. A backflow prevention containment device must be fitted at the approved metering point, which is ordinarily at the property boundary unless CTW approves another location, in accordance with CTW's Backflow Prevention Policy.
4. A connection will only be provided if suitable rural water infrastructure is within 2 km of the relevant property boundary. If an applicant's water infrastructure (not owned by CTW) is intended to pass through neighbouring properties, a signed consent from neighbouring property owner(s) must be provided. CTW recommends an easement to prevent future issues in the event of neighbouring property sales.
5. CTW will provide the approved connection from a suitable CTW water main to the approved metering point. The applicant is responsible, at their cost, for all private infrastructure downstream of the metering point, including any pipework, pumping, pressure control, storage or other works required to meet the property's water demand.

Non-Residential Other and Major Customer Connections

1. Infrastructure charges will be calculated based on the anticipated number of equivalent tenements using CTW's Section 64 Determinations of Equivalent Tenements Guidelines.
2. A backflow rating will be given based on intended activities carried out within the property boundary.
3. CTW will endeavour to provide notice of planned interruptions in accordance with its adopted Levels of Service. Unless a customer-specific agreement provides otherwise, customers with meters smaller than 50 mm will receive at least 48 hours' notice, and Major Customer Connections with meters of 50 mm or larger will receive at least seven days' notice, where the interruption is reasonably foreseeable and circumstances permit.

Fire Service Connection

1. Storage tanks meeting the requirement of the current applicable Australian Standard and CTW requirements must be installed.
2. The applicant must provide and install the fire-service metering, pressure-control and backflow-prevention arrangement approved by CTW for the connection, including any combination meter, detector assembly or pressure-reduction device specified in the approval conditions.
3. If CTW suspects the fire service is being used for any other purpose, CTW will apply the relevant metered-service availability and usage charges and take any other action permitted under its policies and conditions of supply.

Service Connections Directly from a CTW Water Main

1. All new water service connections must be taken from an approved CTW water main to the metering point in accordance with CTW requirements and the applicable plumbing standards. Private plumbing commences downstream of the approved metering point.
2. The cost of any main water extension required to enable compliance with the above requirements is to be borne by the applicant.
3. Reasonable and cost-effective opportunities must be taken to eliminate outdated metering and service arrangements within CTW's supply area.

Service Connection for Multiple Residential Units

1. Each dwelling must have an individual CTW meter unless CTW approves an alternative shared service and metering arrangement where individual service connections are not reasonably practicable.
2. Where individual service connections to dwellings within a strata, neighbourhood, community or similar development are not reasonably practicable, CTW may approve one or more larger metered service connections to supply multiple dwellings. The metering point must be located at the property boundary or at another location approved by CTW.
3. CTW may require easements or other access arrangements acceptable to CTW where CTW-owned infrastructure servicing multiple lots are located within private property.
4. The applicant must propose the shared service size and provide the demand, hydraulic and other information required by CTW. CTW will determine and approve the service size, metering arrangement and connection conditions.
5. In all cases, the owner or owners' corporation is responsible for all private plumbing downstream of each CTW-approved metering point, whether the meter is located at the property boundary or at another location approved by CTW.
6. Where CTW approves a larger shared service connection under clause 2, the applicant must, at their expense, provide accessible space and pipework for a standard 20 mm CTW meter to each individual dwelling. The individual meters enable CTW to separately measure and account for the water supplied to each dwelling and do not replace the approved shared service connection or master meter.
7. CTW is responsible for CTW-owned water meters, including their inspection, maintenance and replacement, subject to the owner or owners' corporation maintaining safe and unobstructed access.
8. Firefighting demand and any required fire-service connection, storage, pumping, metering and backflow-prevention arrangement must be assessed and approved separately from the domestic water service.
9. Backflow prevention requirements will be determined for each development in accordance with CTW-PR034 Drinking Water Backflow Prevention Policy and CTW-TS001 Backflow Prevention Technical Standard. Each approved metering point must have the containment device specified by CTW for the assessed hazard rating.
10. All CTW-approved metering points and containment devices must remain safe, unobstructed and readily accessible to CTW for inspection, meter reading, testing, maintenance, repair and replacement.



PO Box 61 Blayney 2799
Phone (02) 6391 7200

APPLICATION FOR NEW WATER SERVICE CONNECTION

Select the connection type and complete all applicable sections.

Owner's Details:

Owner's surname(s):		
Owner's full given name(s):		
Postal Address:		
Phone (BH):	(AH):	Mobile:

Property Details: (please complete fully as shown on the Council Rate Notice)

Lot:	Section:	Deposited Plan:
Street Number:	Street Name:	
Town:	Shire:	
Area:	County:	Parish:

Service Details:

Connection Type - Select One: ☐ Residential ☐ Rural ☐ Commercial ☐ Industrial ☐ Fire service ☐ Other:	
Development or use:	
Number of dwellings or tenements:	Requested service size: mm
Estimated demand, if known:	Fire service required: ☐ Yes ☐ No
Existing service or meter: ☐ Yes ☐ No	Existing meter number, if known:

Declarations:*

Owner (must be completed by the current owner)	
<ul style="list-style-type: none"> I, being the owner of the above premises, hereby authorise the carrying out of the works applied for as above. I enclose a copy of the current Council Rate Notice for the above property. I will not damage, obstruct, build over or interfere with CTW infrastructure and will maintain safe access to the approved metering point. 	
Name:	
Signature:	Date:

Plumber (must be completed by a licensed plumber)	
I confirm that private plumbing associated with this application will comply with applicable legislation, plumbing standards and CTW requirements. I understand that only CTW or its authorised contractor may work on CTW infrastructure.	
Name:	
Signature:	Date:
Phone No:	Licence No:

* Unless both declarations are completed the application will not be processed.

Complete the site plan on the reverse. Show the preferred metering point, property boundaries, buildings, driveway nearest cross street and any known CTW infrastructure. The final connection and metering location is subject to CTW approval.

Site Location Plan:

Show the lot, property boundaries, buildings, driveway, nearest cross street, known CTW infrastructure and preferred metering point (mark X).

Office Use Only**Date received -**

Assessment and approval		
Connection classification: _____		Approved meter size: _____ mm
Approved metering-point location: _____		Backflow hazard rating/device: _____
Hydraulic assessment required: ☐ Yes ☐ No		Infrastructure augmentation required: ☐ Yes ☐ No
Applicable infrastructure charges: _____		Price on Application connection cost: _____
Section 64 Developer Charge: _____		Total Cost: _____
Approval conditions: _____		
Quotation Provided: / / _____		Date Paid: / / _____ Job Number: _____
Account Number: _____ Meter Number: _____		Connection Date: / / _____
Assessing officer: _____		Approval date: / / _____

INFORMATION REGARDING WATER SERVICES

All water-supply and plumbing work must comply with the *Local Government Act 1993*, the *Local Government (General) Regulation 2021*, the *Plumbing and Drainage Act 2011* and regulations made under that Act, the National Construction Code—Volume Three, Plumbing Code of Australia, AS/NZS 3500.1 as adopted and modified in New South Wales from time to time, and CTW's current policies, technical standards and approval conditions.

All tapping's of the main will be made by suitably qualified and authorised employees of Council. No connection shall be made to Council's mains without express permission.

Only a licensed plumber may install, alter or interfere with private water-service pipes, fittings or backflow devices. Only CTW or its authorised contractor may work on CTW infrastructure.

The metering point must be in a CTW-approved location, as close as practicable to the property boundary, and always kept clear and accessible.

CTW will determine the required backflow device. The property owner is responsible for maintaining, testing and replacing owner-responsible devices and providing annual test results to CTW.

Each dwelling or tenement must have a separate CTW-approved meter unless CTW approves an alternative arrangement. A 20 mm meter is standard for a single dwelling.

The water service connection will not be installed until all applicable fees, charges, connection costs and any overdue amounts owing to CTW for the property have been paid in full.

DRAFT

POLICY



**Central
Tablelands
Water**

DRINKING WATER BACKFLOW PREVENTION POLICY

DOCUMENT CONTROL

Document Title		Drinking Water Backflow Prevention Policy			
Policy Number		CTW-PR034			
Responsible Officer		Executive Manager Operations and Technical Services			
Reviewed by		General Manager			
Date Adopted		Xx October 2026			
Adopted by		Council			
Review Due Date		Xx October 2030			
Revision Number		2			
Versions	Date	Description of Amendments	Author	Review/ Sign Off	Minute No: (if relevant)
1	12/10/15				16/097
2	02/09/26	This policy has been re-written to modernise CTW's drinking water protection framework, strengthen risk management controls, clarify responsibilities and improve alignment with contemporary industry practice.	EMOTS	Council	

PURPOSE

The purpose of this policy is to protect public health and the integrity of Central Tablelands Water's drinking water supply by preventing contamination through backflow and cross-connections, using risk-based site containment controls at customer connections.

The objective is to:

- Ensure every connection presents an acceptable backflow risk to CTW's drinking water supply.
- Apply consistent hazard assessment, device selection, installation, commissioning, registration, testing and maintenance requirements.
- Clearly define the responsibilities of CTW, property owners, occupiers, developers and plumbing practitioners.
- Provide proportionate compliance, review and enforcement arrangements.
- Integrate backflow controls with CTW's connection, metering and drinking water risk-management arrangements.

SCOPE

This Policy applies to all new and existing connections to CTW's drinking water supply systems, including residential, rural, commercial, industrial, institutional, mixed-use, strata and community title developments, construction and temporary services, bulk-water filling points and standpipes, fire services, and properties with alternative or non-drinking water supplies.

This Policy governs site containment protection at the interface with CTW's network. It does not replace requirements for zone or individual protection within a property, fire-system design, trade-waste controls, plumbing approvals, or requirements imposed by legislation, the Plumbing Code of Australia, Australian Standards or another regulator.

POLICY STATEMENT

Principles

- Protection of the public drinking water supply takes priority over convenience, cost or continuity of a non-essential service.
- Containment requirements will be proportionate to the highest reasonably foreseeable hazard presented by activities, processes, plumbing configuration and alternative water sources at the property.
- The property owner is responsible for disclosing relevant activities and changes, engaging appropriately licensed and accredited practitioners, and meeting the cost of owner-responsible devices and compliance work.
- CTW may impose connection conditions and additional risk controls where site-specific circumstances are not adequately addressed by standard arrangements.
- Where requirements differ, the higher level of public-health protection applies, subject to applicable law.

Definitions

- Accredited backflow practitioner: a licensed plumbing practitioner who holds current competency or accreditation recognised for assessing, commissioning and testing backflow prevention devices.
- Backflow: the unintended reverse flow of water, liquids or substances into CTW's drinking water supply through backpressure or backsiphonage.

- Backpressure: a condition where pressure in private plumbing exceeds pressure in CTW's water supply.
- Backsiphonage: reverse flow caused by supply pressure falling below pressure in connected private plumbing.
- Containment protection: backflow protection installed on a property connection to prevent hazards within the property from entering CTW's network.
- Cross-connection: a direct or indirect connection between drinking water and another water source, liquid, substance or system that may allow contamination.
- Hazard rating: the high, medium or low category determined under the Plumbing Code of Australia, applicable Australian Standards and CTW requirements.
- Individual protection: protection provided at a particular fixture, appliance or outlet.
- Testable device: a backflow prevention device required to be commissioned and periodically tested by an accredited practitioner.
- Zone protection: protection provided to a section or zone of a property's plumbing system.

Site Containment Requirements

The technical requirements for hazard classification, device selection, installation, commissioning, testing, registration, inspection and maintenance of backflow prevention devices are contained within CTW-TS001 Backflow Prevention Technical Standard.

Compliance with CTW-TS001 is mandatory for all new and existing water supply connections subject to this Policy.

General

Every connection to CTW's drinking water supply must have site containment protection suitable for the property's hazard rating and connection arrangement. Each separate drinking-water or fire-service connection must be protected. No branch, bypass or off-take may circumvent the containment device.

For a low-hazard connection, CTW may accept an integral low-hazard backflow prevention device contained within a CTW-issued small water meter where CTW confirms the meter and device are suitable. All other connections require a separate device appropriate to the assessed hazard.

Hazard Assessment

- The owner must ensure the hazard rating is assessed before a new connection, material alteration, redevelopment or change in use is approved or brought into service.
- The assessment must consider current and reasonably foreseeable activities, equipment, chemicals, tanks, irrigation, fire systems, trade processes, cross-connections and alternative water supplies.
- Where more than one hazard exists, the highest hazard rating applies to site containment.
- CTW may determine or vary the hazard rating based on information available, inspection, connection history or network risk.
- If information is not provided or the hazard cannot be reliably established, CTW may apply a provisional high-hazard requirement until an acceptable assessment is submitted.
- The owner must arrange reassessment whenever use, tenancy, process, plumbing, device or alternative-water arrangements change in a way that could alter risk.

Minimum Protection by Hazard

- Low hazard: an approved non-testable device appropriate to low hazard, or CTW-confirmed integral meter protection. Routine annual field testing is not required unless directed by CTW or the device manufacturer.
- Medium hazard: a registered testable device appropriate to medium hazard, commonly a double check valve assembly or approved equivalent. Commission on installation and test at least annually.
- High hazard: a registered testable high-hazard device or arrangement, commonly a reduced pressure zone device, registered air gap or registered break tank. Commission on installation and test at least annually.
- Unknown or inadequately documented hazard: CTW may require provisional high-hazard protection.

Device selection must comply with CTW-TS001 Backflow Prevention Technical Standard, the Plumbing Code of Australia, applicable Australian Standards and WaterMark requirements. The examples above do not replace practitioner assessment or project-specific approval.

Installation and Location

- Devices must be installed, altered, repaired and replaced only by persons authorised to undertake that work.
- Testable devices must be installed and commissioned by, or under the applicable requirements for, an accredited backflow practitioner.
- The containment device must be immediately downstream of the CTW meter and as close as practicable to the property boundary, accessible for inspection, testing, maintenance and replacement, and protected from damage, flooding, freezing, contamination and unauthorised interference.
- A device must not be buried or installed in a pit or chamber unless CTW gives written approval and the arrangement complies with applicable standards.
- The installation must not obstruct meter reading or maintenance and must provide appropriate isolation, drainage, clearances and discharge arrangements.
- No person may remove, bypass, disable or interfere with a containment device without CTW's written approval, except emergency work lawfully undertaken and promptly notified.
- Installation requirements, clearances, accessibility requirements and approved installation configurations are detailed in CTW-TS001.

Registration, Commissioning and Testing

- All testable site-containment devices must be registered in CTW's backflow register.
- A new, replaced, relocated or repaired testable device must be commissioned and certified before the protected connection is placed into service.
- Testable devices must be tested at least annually and at any additional time required by applicable standards, the manufacturer or CTW, or following a failure, contamination event, significant alteration or prolonged isolation where performance may be affected.
- Test and commissioning results must be submitted to CTW in the approved form within 10 business days, or any shorter period specified as a condition of connection or notice.
- A failed device must be isolated or otherwise made safe and repaired or replaced promptly. The accredited practitioner must notify the owner and CTW where failure may present an immediate risk to drinking water quality.
- The owner must retain reports and make them available to CTW on request.

Specific Connection Types

Fire Services

Each fire-service connection must have approved containment protection appropriate to its configuration and hazard. Fire sprinkler and hydrant services must use a testable detector assembly or other arrangement accepted by CTW and must be installed upstream of boosters and off-takes where required. Hydraulic and fire-system performance remains the owner's and designer's responsibility.

Alternative and Non-drinking Water Supplies

Bore water, rainwater, recycled water, greywater, stormwater, dams, process water and other supplies must not be directly cross connected to CTW's drinking water supply. Any permitted top-up or backup arrangement must provide separation and backflow protection compliant with the current Plumbing Code of Australia, applicable standards and CTW requirements. CTW may classify an alternative-water arrangement as medium or high hazard.

Construction and Temporary Services

Construction, renovation, temporary supply and bulk-water filling arrangements must have containment protection approved by CTW before use. CTW may classify complex, multi-dwelling, commercial or industrial construction activity as high hazard.

Standpipes and Tanker Filling

Only CTW-authorised standpipes or filling points may connect to or draw from CTW's network. The assembly must incorporate protection appropriate to the activity and must be maintained, tested and used in accordance with CTW approval conditions.

Responsibilities

Council

- Set connection and containment requirements.
- Maintain the site-containment register.
- Assess or confirm hazard ratings where required.
- Provide notices and reminders where practicable.
- Audit records and installations.
- Manage non-compliance proportionate to risk.
- Maintain any CTW-owned integral meter device as part of the meter.

Property Owner

- Disclose activities and changes.
- Obtain assessments and approvals.
- Fund, install, register, test, maintain, repair and replace owner-responsible devices.
- Maintain access and prevent bypass or interference.
- Retain records and ensure tenants and contractors do not create cross-connections.

Occupier or Business Operator

Provide accurate activity information, avoid cross-connections and interference, and notify the owner and CTW of relevant changes, failures or suspected contamination.

Developer or Applicant

Include backflow assessment and approved containment in connection design and satisfy CTW conditions before commissioning or occupation.

Licensed Plumber or Accredited Practitioner

Work within licence and competency, assess hazards where authorised, comply with codes, standards and CTW requirements, commission and test accurately, submit reports, and identify failures and urgent risks.

Existing Connections and Transition

Existing connections must be brought into compliance when CTW identifies an unacceptable risk, cross-connection, absent or inadequate containment, failed or overdue test, redevelopment, change of use, meter or service alteration, or another trigger specified in CTW's technical requirements.

CTW will set a rectification period having regard to the hazard, exposure, practicality and public-health risk. CTW may require immediate isolation, temporary high-hazard protection, cessation of an activity or another interim control where delay could threaten drinking water quality.

Compliance, Inspection and Enforcement

- CTW may require information, certificates, photographs, inspection access and testing records to confirm compliance.
- CTW may issue a written notice requiring assessment, installation, testing, repair, replacement, relocation, registration, removal of a cross-connection or another risk control within a specified period.
- Where permitted by law and CTW delegations, CTW may arrange work and recover costs, restrict or disconnect supply, refuse or condition a connection, or take other proportionate action.
- For an immediate or serious risk, CTW may act urgently without following the ordinary escalation sequence, subject to applicable law.
- Compliance action does not transfer responsibility for private plumbing or devices to CTW.

Review of Hazard Rating or Requirement

An owner may request a review of a hazard rating or containment requirement by providing reasons and supporting evidence from an appropriately qualified practitioner. The review will be undertaken by a CTW officer who was not the original decision-maker where practicable. CTW will provide the outcome and reasons in writing. A review request does not stay an urgent or interim public-health control unless CTW agrees in writing. Complaints may also be made through CTW's customer complaints process.

Records, Privacy and Audit

CTW will maintain records necessary to administer this Policy, which may include the property, connection, meter, hazard rating, device type, serial number, location, owner or contact details, accredited practitioner, installation and test dates, results, defects, notices and compliance status. Records will be managed in accordance with CTW's records, privacy and information-security requirements. CTW may undertake risk-based audits of assessments, installations and reports.

Fees and Charges

Application, inspection, testing, administration, reconnection and other charges may be imposed in accordance with CTW's adopted Fees and Charges and applicable law. Unless CTW determines otherwise, the owner bears costs associated with assessment, owner-responsible devices, installation, maintenance, testing, repair, replacement and rectification.

Exceptions and Variations

A departure from a standard arrangement requires prior written approval from the Executive Manager Operations & Technical Services or delegate. Approval may be granted only where a documented assessment demonstrates an equivalent or higher level of protection and the arrangement complies with applicable law and the Plumbing Code of Australia. CTW may impose conditions, require monitoring or revoke an approval if circumstances change or risk increases.

Related Legislation, Codes and Standards

- Local Government Act 1993 (NSW) and regulations made under it, to the extent applicable to CTW's functions and powers.
- Plumbing and Drainage Act 2011 (NSW) and regulations made under it.
- National Construction Code, Volume Three, Plumbing Code of Australia, including NSW variations.
- AS/NZS 3500.1, Plumbing and drainage, Water services, current adopted edition.
- AS/NZS 2845 series, Water supply, Backflow prevention devices, current adopted editions.
- WaterMark Certification Scheme requirements.
- Public Health Act 2010 (NSW), Public Health Regulation and the Australian Drinking Water Guidelines, where relevant to CTW drinking-water risk management.
- CTW-TS001 Backflow Prevention Technical Standard.
- Applicable CTW approval, connection condition, technical standard, Drinking Water Management System, policy, procedure and adopted Fees and Charges.

POLICY REVIEW

This policy will be reviewed every four year, or more frequently if needed with reference to any relevant legislation, best practice guides, or other related factors.

REFERENCES

Legislation, statutory powers, delegations and editions incorporated by NSW law must be verified before Council adoption.

VARIATION

Council reserves the right to review, vary or revoke this policy.

DRAFT

**TECHNICAL
STANDARD**



Backflow Prevention Technical Standard

DOCUMENT CONTROL

Document Title		Backflow Prevention Technical Standard			
Reference Number		CTW TS01			
Responsible Officer		Executive Manager Operations and Technical Services			
Reviewed by		General Manager			
Date Adopted		Xx November 2026			
Adopted by		Council			
Review Due Date		Xx November 2030			
Revision Number		1			
Versions	Date	Description of Amendments	Author	Review/ Sign Off	Minute No: (if relevant)
1	Oct 2026	New document	EMOTS	Council	

PURPOSE

This Technical Standard establishes the minimum technical requirements for assessment, installation, registration, commissioning, testing and maintenance of backflow prevention devices connected to the Central Tablelands Water drinking water supply network.

The Standard supports the implementation of CTW-PR034 Drinking Water Backflow Prevention Policy.

SCOPE

This Policy applies to:

- Residential services
- Commercial services
- Industrial services
- Rural services
- Fire services
- Temporary services
- Standpipes
- Tanker filling points
- Alternative water supplies
- Irrigation systems
- Future developments

1. HAZARD CLASSIFICATION

1.1 Low Hazard

Definition:

A condition that would not endanger health but may adversely affect the taste, colour, odour or appearance of water.

Examples:

Activity
Single dwelling
Standard residential lot
Domestic garden irrigation
Small rural dwelling without livestock water interconnection

Minimum Device

- Dual check valve
- Integral meter protection accepted by CTW

1.2 Medium Hazard

Definition:

A condition that could endanger health.

Examples:

Activity
Hotel
Club
School
Childcare Centre
Food Premises
Car Wash
Irrigation System
Commercial Workshop

Minimum Device

- Testable Double Check Valve Assembly (DCVA)

1.3 High Hazard

Definition:

A condition that may cause serious injury or death.

Examples:

Activity
Chemical storage
Chemical dosing
Water carting
Wastewater treatment
Abattoir
Hospital
Mortuary
Spray contractor filling point
Livestock water reticulation
Industrial process water

Minimum Device

- RPZD
- Registered Air Gap
- Registered Break Tank

2. PROPERTY CLASSIFICATION MATRIX

Land Use	Hazard Category	Device
Dwelling	Low	Dual Check
Duplex	Low	Dual Check
Residential Strata	Medium	DCVA
School	Medium	DCVA
Hotel	Medium	DCVA
Caravan Park	Medium	DCVA
Fire Service	Medium	DCVA Detector
Irrigation from Dam	High	RPZD
Water Carter	High	RPZD
Livestock Facility	High	RPZD
Wastewater Plant	High	RPZD

3. INSTALLATION REQUIREMENTS

Location

Containment devices must be:

- Immediately downstream of the CTW water meter.
- As close as practical to the property boundary.
- Accessible at all times.
- Above ground unless otherwise approved.

Containment devices must not:

- Be buried.
- Be submerged.
- Be installed in flooded pits.
- Be obstructed by landscaping.

Clearance Requirements

Minimum clearances:

Location	Clearance
Side	150 mm
Rear	150 mm
Top	300 mm
Test Cock Side	300 mm

4. FIRE SERVICES

Separate fire service connections require:

- Detector Double Check Valve Assembly (DDCVA), or
- Alternative approved arrangement.

Separate fire service connections shall be protected in accordance with CTW requirements and the assessed hazard rating. Detector Double Check Valve Assemblies (DDCVA) will normally be required unless an alternative arrangement is approved by CTW.

Fire system design remains the responsibility of the hydraulic designer.

5. ALTERNATIVE WATER SUPPLIES

Alternative supplies include:

- Rainwater
- Bore water
- Dam water
- Recycled water
- Greywater

Direct cross-connections with potable water are prohibited.

Approved top-up systems must comply with:

- Plumbing Code of Australia
- AS/NZS 3500
- CTW requirements

6. CONSTRUCTION SERVICES

Builders' water supplies must:

- Use approved standpipe arrangements.
- Include containment protection.
- Be inspected by CTW prior to use.

7. WATER CARTING FILL POINTS

All tanker filling points are deemed:

HIGH HAZARD

Required device:

- RPZD

Additional requirements:

- Lockable outlet.
- Air gap on filling arrangement.
- Annual testing.

8. RURAL WATER SERVICES

Properties with:

- Livestock watering systems
- Spray units
- Chemical mixing points
- Fertigation systems

shall be classified as a minimum:

HIGH HAZARD

Unless otherwise approved by CTW.

This will be particularly relevant in the CTW area because of agricultural and stock watering activities.

9. REGISTRATION REQUIREMENTS

Testable devices must be registered with CTW.

Register information:

- Property address
- Owner
- Meter number
- Device type
- Device serial number
- Hazard classification
- Installation date
- Test history

10. COMMISSIONING

Before being placed into service:

- Device installed.
- Device tested.
- Test certificate submitted.
- Device added to CTW register.

11. TESTING REQUIREMENTS

Device	Testing Frequency
DCVA	Annually
RPZD	Annually
Break Tank	Annually
Air Gap	During inspection program

Testing must be undertaken by an accredited backflow tester.

12. FAILED DEVICES

Where a device fails:

1. Owner notified.
2. Device repaired or replaced.
3. Retested.
4. Certificate submitted.

Where an immediate public health risk exists, CTW may restrict or disconnect the service in accordance with the Policy.

13. INSPECTION PROGRAM

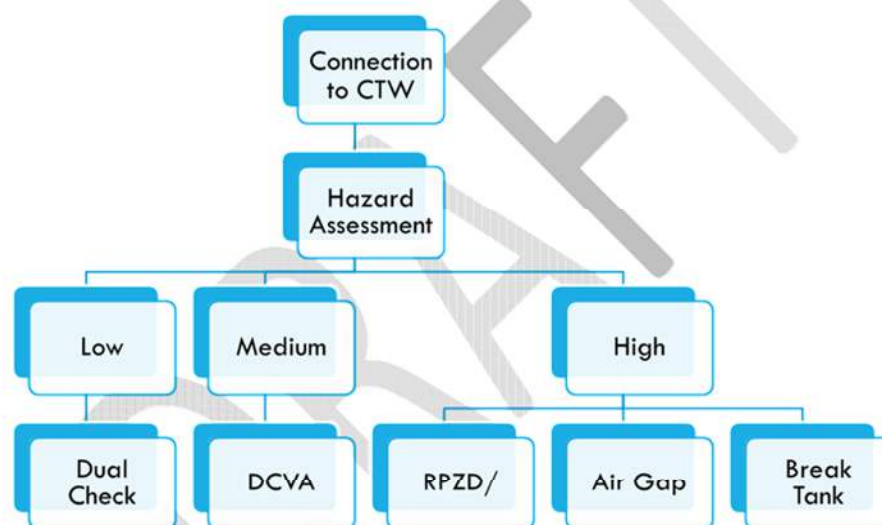
CTW may undertake:

- Site audits.
- Device audits.
- Registration audits.
- Property inspections.

Priority should be given to:

- High hazard sites.
- Water carters.
- Industrial premises.
- Livestock facilities.
- RPZD installations.

Device Selection Flowchart



TECHNICAL STANDARD REVIEW

This Technical Standard may be amended by the Executive Manager Operations & Technical Services without requiring Council approval, provided any amendment remains consistent with CTW-PR034 Drinking Water Backflow Prevention Policy.